

MICHIGAN COMMUNITY COLLEGES



ACTIVITIES CLASSIFICATION STRUCTURE (ACS) **2000-01 DATA BOOK**

March 2002



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HOW TO OBTAIN ADDITIONAL INFORMATION

Requests for information about the Activities Classification Structure (ACS) should be directed to the Michigan Department of Career Development, Office of Postsecondary Services, Victor Center, 4th Floor, 201 N. Washington Square, Lansing, MI 48913. Copies of the tables contained in this Data Book are available on the Internet at www.michigancc.net.

INTRODUCTION

This Activities Classification Structure (ACS) Data Book is an annual publication based on data submitted by Michigan's twenty-eight public community colleges. The community college appropriations act assigns primary responsibility for data collection to the Michigan Department of Career Development. Public Act 419 of 1978 mandated the development of the current data structure that is required to be fully compatible with the Michigan Manual for Uniform Financial Reporting.

The fiscal year 2001-02 appropriations (Public Act 52 of 2001) were partially based on the data contained in last year's data book, and it is expected that the information contained in this publication will provide input for appropriations decisions for fiscal year 2002-03. (NOTE: A fiscal year is October 1 - September 30 for the purpose of state appropriations, e.g. fiscal year 1995-96 covered the period October 1, 1995 through September 30, 1996. A fiscal year for community colleges, however, is defined as July 1 - June 30, i.e. fiscal year 1995-96 covered the period July 1, 1995 through June 30, 1996.)

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional policies. ***For comparison purposes, readers should consider the size of the colleges compared. Table 16 on page 23 illustrates groupings of like community colleges.*** Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

Readers should note that the data displayed in this document reflects general fund activities only.

Please keep in mind the following definitions when using this data book:

1. A ***fiscal year equated student (FYES)*** is the calculated equivalent of a student having completed one full year of instructional work (31 semester credit hours). This is the state standard definition of a full-time equated student.
2. A ***contact hour equated student (CHES)*** is the calculated equivalent of a student having completed 496 contact hours of instruction. While this is not the state standard definition of a full-time equated student, it does take into account the non-credit instruction provided by the colleges.
3. An ***FTE*** is the identification of the full-time equated positions based on the institution's standard workload.
4. One ***student contact hour (SCOH)*** is defined as 50 minutes of instruction in which the student is scheduled to come into contact with an instructor or with tutorial or laboratory equipment.
5. A semester ***credit hour (SCRH)*** is a minimum of 800 instructional minutes.

The Activities Classification Structure Manual contains a complete listing of definitions.

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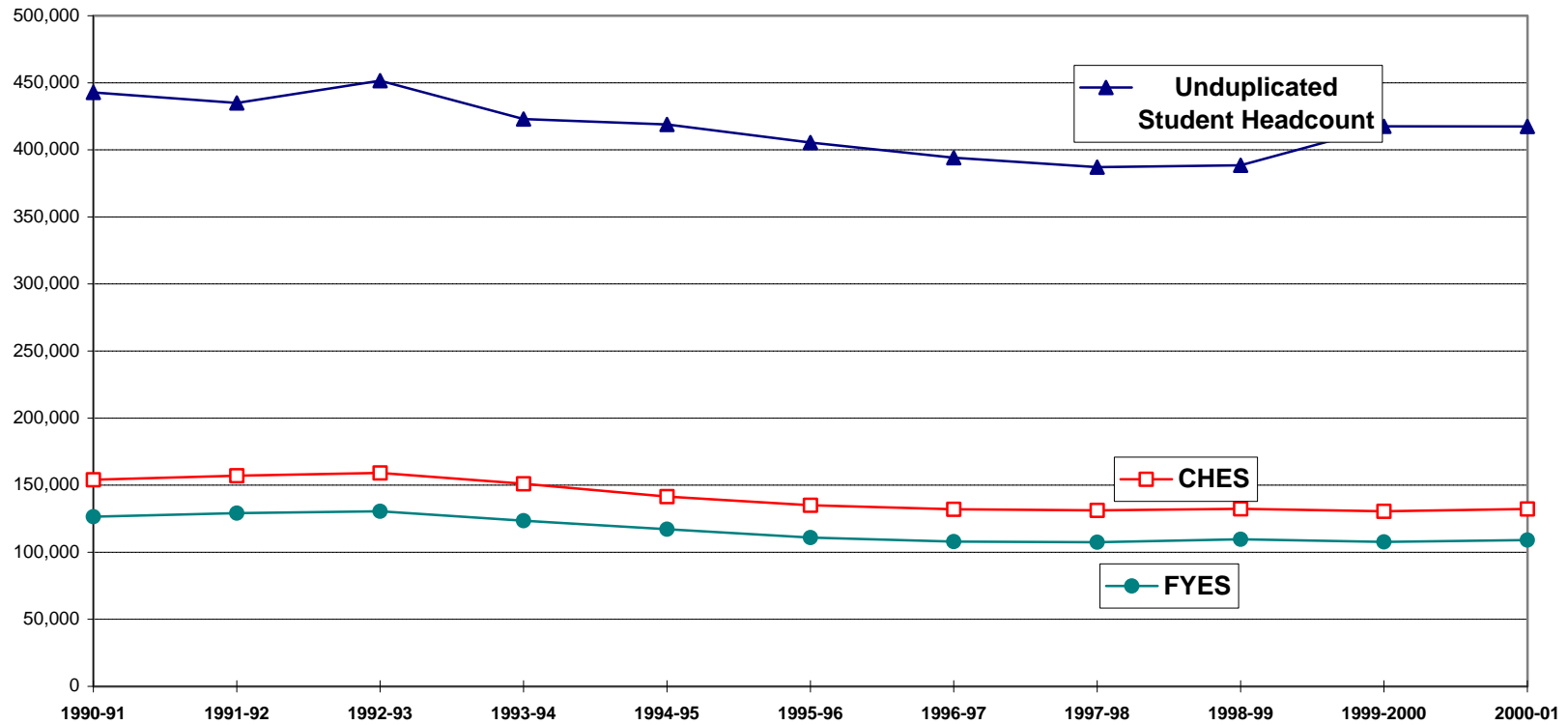
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SUMMARY CHARTS

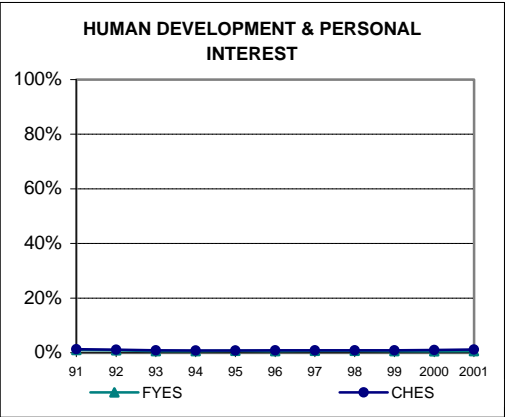
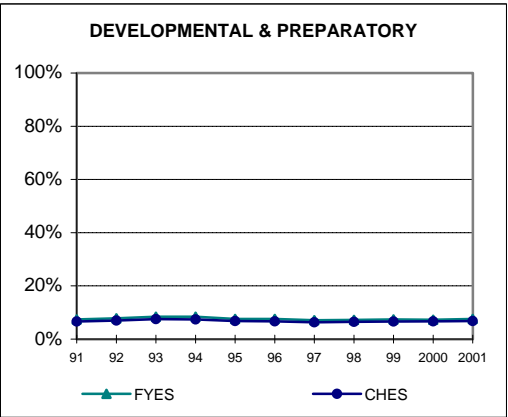
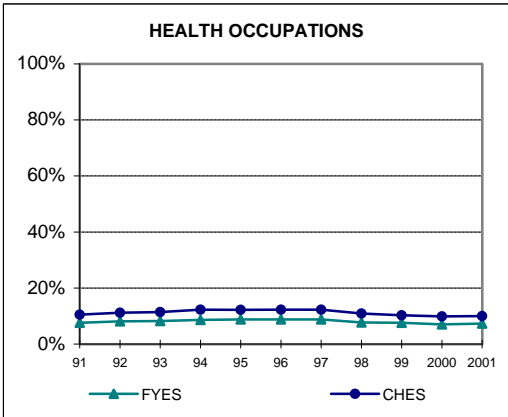
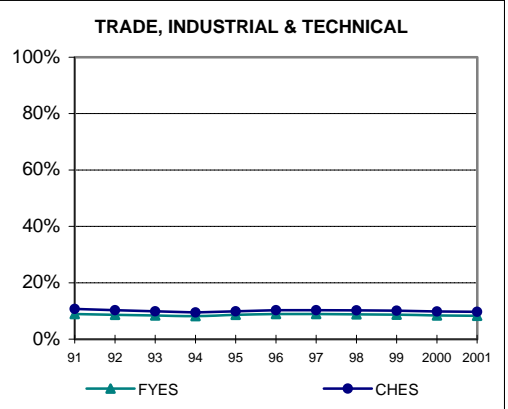
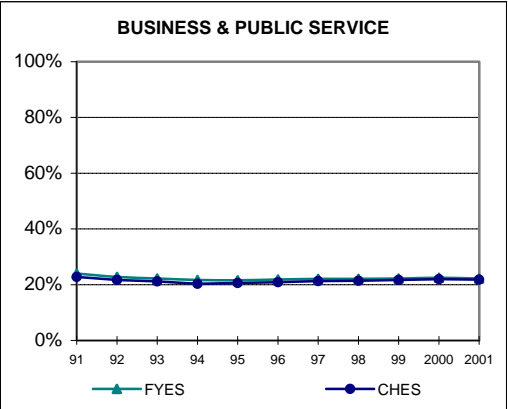
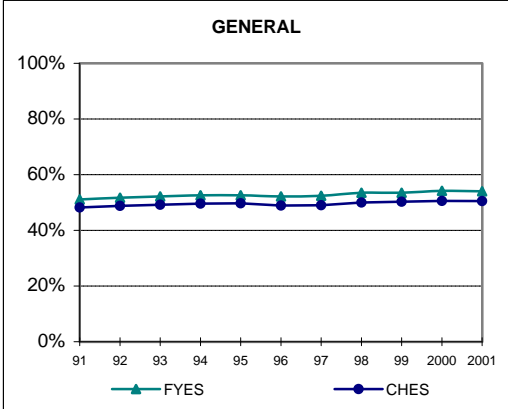
FYES, CHES, AND UNDUPLICATED STUDENT HEADCOUNT
 Fiscal Years 1990-91 through 2000-2001



The number of Fiscal Year Equated Students (FYES) and Contact Hour Equated Students (CHES) in Michigan's community colleges increased slightly from 1999-2000 while the unduplicated student headcount remained nearly equal.

See Tables 12A and 12B for FYES and CHES history; Table 13 for Unduplicated Student Headcount history; and Table 19 for 2000-01 headcount per FYES and CHES ratios.

**DISTRIBUTION OF FISCAL YEAR EQUATED AND CONTACT HOUR EQUATED STUDENTS
BY INSTRUCTIONAL SUB-ACTIVITY**

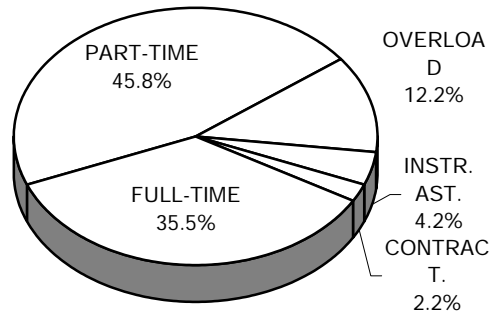


In 2000-01, general academic instruction continued to account for approximately half of all FYES and CHES at Michigan community colleges. FYES in occupational courses generated 38% of all FYES, with Business courses generating 22.2%, 7.3% in Health Occupations courses and 8.3% in Trades courses. Developmental and personal interest courses account for the remainder of FYES.

CHES in occupational courses generated 41.5 % of all CHES, with Business courses generating 21.8%, 10% in Health Occupations courses and 9.7% in Trades courses. Developmental and personal interest courses account for the remainder of CHES.

See Tables 17A and 17B for distribution of 2000-01 FYES and CHES by instructional sub-activity and element.

2000-01 INSTRUCTIONAL FTE

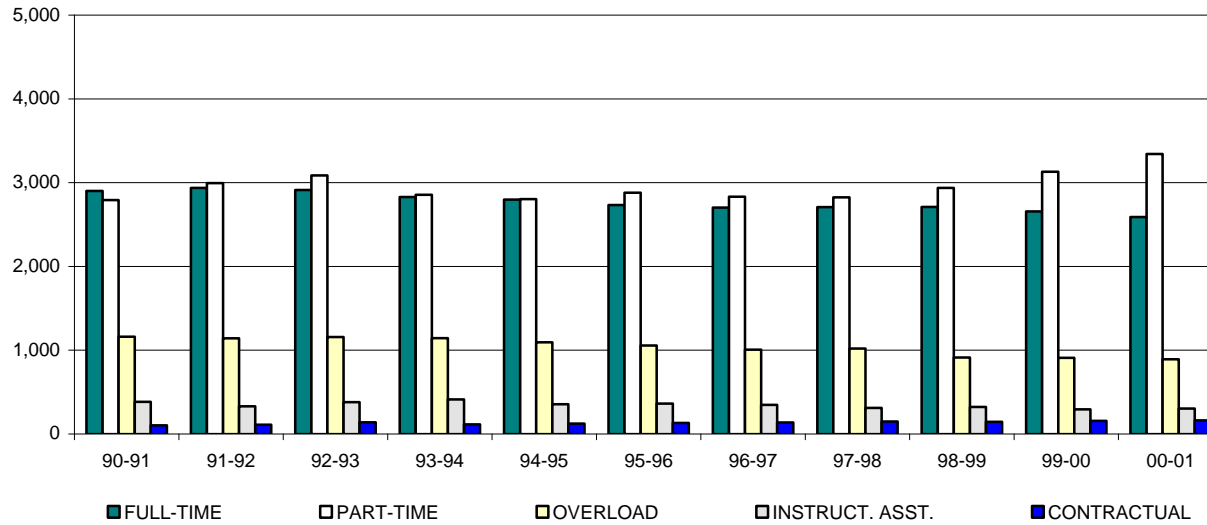


The number of instructional FTE increased by 2% in 2000-01. Full-time faculty FTE decreased slightly from 1999-2000. Part-time faculty FTE, while increasing 6.8% from 1999-2000, have increased 19.7% since 1990-91. Part-time faculty FTE account for 45.8% of all instructional FTE.

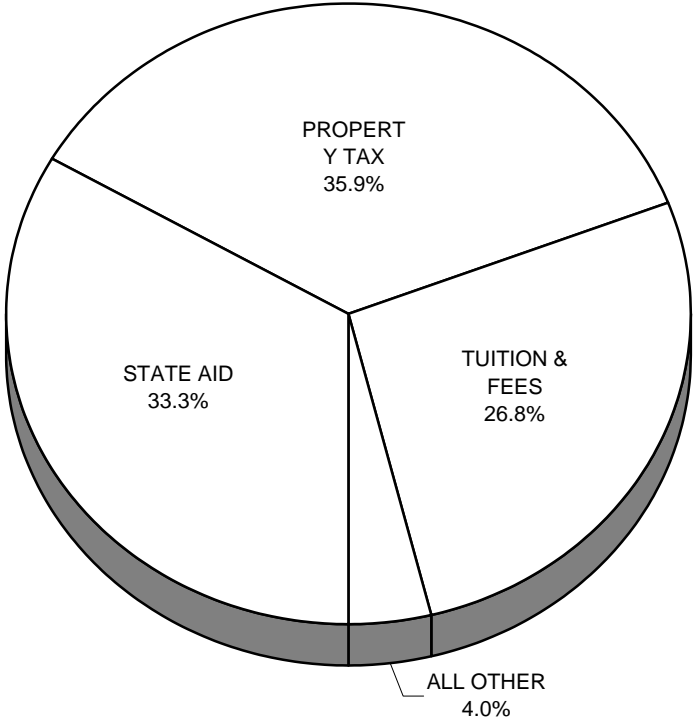
Overload FTE account for 12% of faculty FTE, while instructional assistants and contractual FTE account for 4% and 2%, respectively.

See Table 25 for details of 2000-01 instructional FTE.

INSTRUCTIONAL FTE

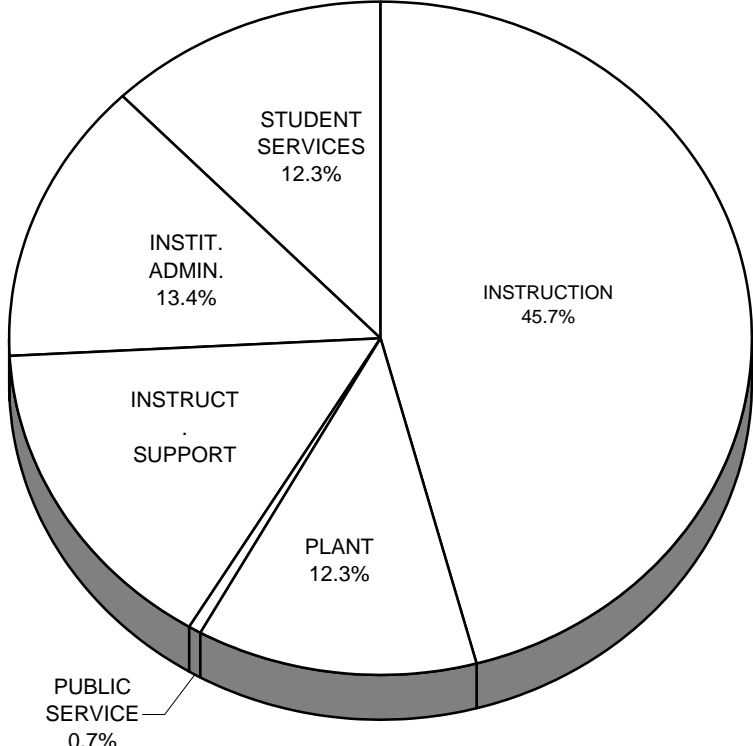


2000-01 GENERAL FUND REVENUE



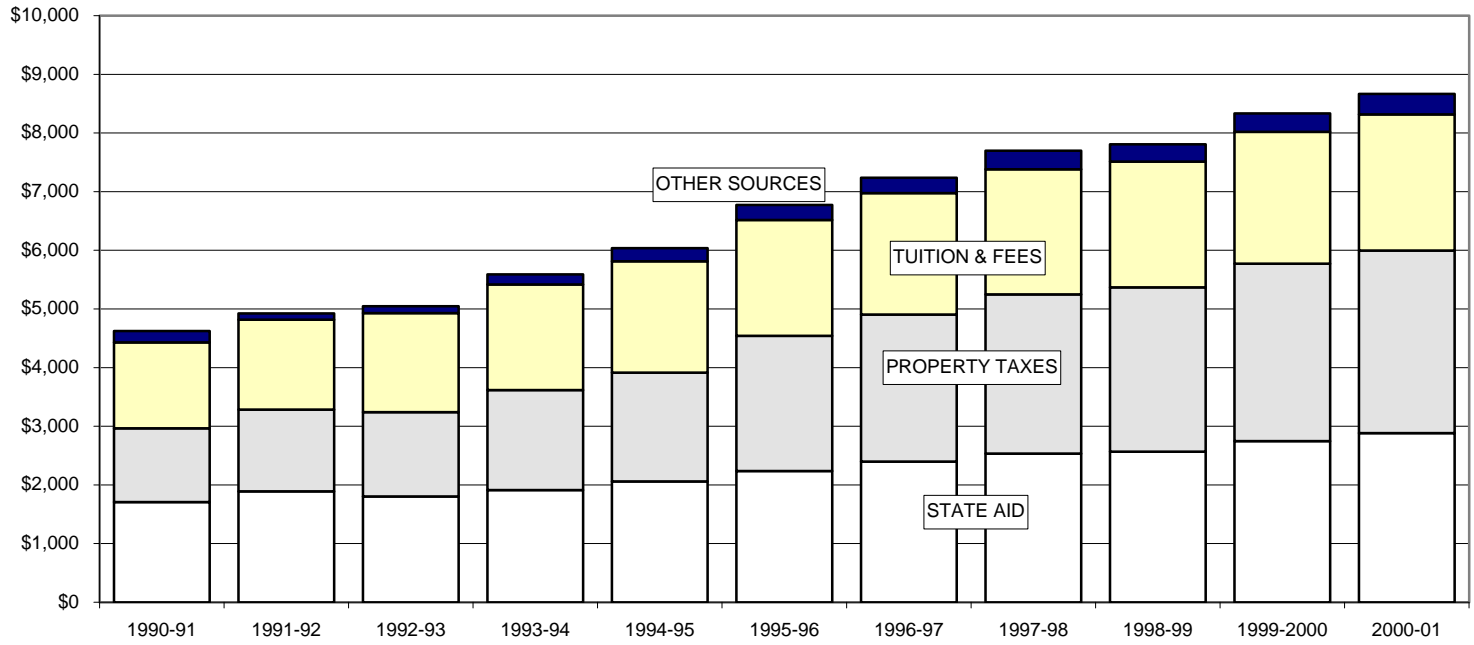
See Table 28 for 2000-01 revenue details.

2000-01 GENERAL FUND EXPENDITURES



See Table 31 for 2000-01 expenditure details.

GENERAL FUND REVENUE PER FYES



The revenue per fiscal year equated student (FYES) generated by local property taxes has increased 148% in the past 10 years, surpassing increases in all other revenue sources. Tuition and fee revenue per FYES increased 59% over the past decade, from \$1,465 to \$2,323. State aid revenue per FYES has increased 69% since 1990-91.

See Table 29A for 2000-01 general fund revenue per FYES by college.

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 Year Change	10 Year Change
State Aid	\$1,708	\$1,891	\$1,804	\$1,913	\$2,059	\$2,238	\$2,398	\$2,534	\$2,568	\$2,746	\$2,883	5.0%	69%
Property Taxes	\$1,256	\$1,394	\$1,437	\$1,704	\$1,856	\$2,305	\$2,506	\$2,713	\$2,800	\$3,025	\$3,112	2.9%	148%
Tuition & Fees	\$1,465	\$1,531	\$1,689	\$1,801	\$1,899	\$1,975	\$2,072	\$2,133	\$2,145	\$2,248	\$2,323	3.3%	59%
Other Sources	\$195	\$108	\$116	\$170	\$222	\$256	\$260	\$318	\$293	\$314	\$349	11.1%	79%
TOTAL	\$4,624	\$4,924	\$5,046	\$5,589	\$6,037	\$6,773	\$7,235	\$7,698	\$7,807	\$8,332	\$8,667	4.0%	87%

SECTION I

HISTORICAL INFORMATION

**TABLE 1
STATE APPROPRIATIONS**

	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	1 YEAR CHANGE
ALPENA	\$3,751,600	\$3,865,700	\$4,054,409	\$4,122,639	\$4,356,254	\$4,560,624	\$4,683,467	\$5,011,623	\$5,231,386	\$5,311,973	1.5%
BAY DE NOC	\$3,197,600	\$3,302,300	\$3,455,718	\$3,541,316	\$3,914,717	\$4,196,994	\$4,342,929	\$4,746,962	\$5,034,112	\$5,129,944	1.9%
DELTA	\$10,660,600	\$10,996,200	\$11,547,277	\$11,732,103	\$12,380,823	\$12,983,989	\$13,303,850	\$13,938,153	\$14,608,257	\$14,813,864	1.4%
GLEN OAKS	\$1,699,500	\$1,770,600	\$1,825,391	\$1,848,326	\$1,944,012	\$2,065,769	\$2,137,862	\$2,330,752	\$2,434,150	\$2,485,512	2.1%
GOGEBIC	\$3,380,000	\$3,495,300	\$3,673,641	\$3,696,068	\$3,823,543	\$3,983,015	\$4,065,398	\$4,208,467	\$4,315,860	\$4,365,123	1.1%
GRAND RAPIDS	\$14,654,400	\$15,124,200	\$15,867,250	\$16,106,003	\$16,699,535	\$17,235,537	\$17,454,947	\$17,901,264	\$18,448,891	\$18,633,380	1.0%
HENRY FORD	\$16,270,200	\$16,808,500	\$17,649,859	\$17,787,942	\$18,580,760	\$19,348,529	\$19,807,763	\$21,006,095	\$22,296,069	\$22,708,494	1.8%
HIGHLAND PARK*	\$5,858,900	\$6,036,100	\$6,236,800								
JACKSON	\$10,025,000	\$10,330,600	\$10,835,789	\$10,874,302	\$11,157,833	\$11,497,077	\$11,673,472	\$12,088,186	\$12,434,747	\$12,570,441	1.1%
KALAMAZOO VALLEY	\$7,240,500	\$7,466,900	\$7,829,595	\$8,081,222	\$9,027,375	\$9,782,196	\$10,225,912	\$11,493,600	\$12,554,684	\$12,825,971	2.2%
KELLOGG	\$6,517,900	\$6,735,600	\$7,062,196	\$7,204,393	\$7,692,700	\$8,199,773	\$8,531,380	\$9,254,731	\$9,883,088	\$10,076,975	2.0%
KIRTLAND	\$2,596,500	\$2,656,400	\$2,785,012	\$2,792,609	\$2,873,082	\$2,956,096	\$2,986,542	\$3,057,446	\$3,023,951	\$3,058,415	1.1%
LAKE MICHIGAN	\$3,719,100	\$3,829,500	\$4,013,371	\$4,098,371	\$4,412,711	\$4,641,469	\$4,763,547	\$5,070,841	\$5,322,074	\$5,423,461	1.9%
LANSING	\$23,439,800	\$24,167,800	\$25,349,292	\$25,633,348	\$26,778,052	\$28,059,843	\$28,624,562	\$29,950,749	\$31,686,670	\$32,223,042	1.7%
MACOMB	\$25,290,400	\$26,092,500	\$27,368,524	\$27,725,102	\$29,186,618	\$30,504,066	\$31,194,437	\$32,610,199	\$33,986,564	\$34,381,003	1.2%
MID MICHIGAN	\$2,943,600	\$3,030,000	\$3,179,244	\$3,246,735	\$3,493,153	\$3,733,006	\$3,860,187	\$4,236,632	\$4,501,743	\$4,586,420	1.9%
MONROE	\$2,718,000	\$2,809,400	\$2,954,734	\$3,060,443	\$3,376,551	\$3,634,259	\$3,765,878	\$4,108,264	\$4,378,640	\$4,462,223	1.9%
MONTCALM	\$2,532,500	\$2,599,600	\$2,718,608	\$2,751,346	\$2,875,473	\$2,984,294	\$3,026,696	\$3,107,820	\$3,189,079	\$3,227,530	1.2%
MOTT	\$11,551,500	\$11,916,700	\$12,504,436	\$12,725,800	\$13,559,513	\$14,247,419	\$14,712,952	\$15,344,107	\$16,053,265	\$16,291,459	1.5%
MUSKEGON	\$6,849,000	\$7,062,900	\$7,415,522	\$7,510,418	\$7,856,461	\$8,220,503	\$8,411,168	\$8,876,628	\$9,143,771	\$9,271,134	1.4%
NORTH CENTRAL	\$2,241,200	\$2,335,100	\$2,466,750	\$2,511,053	\$2,679,461	\$2,796,717	\$2,857,427	\$3,072,523	\$3,099,734	\$3,140,212	1.3%
NORTHWESTERN	\$6,368,400	\$6,564,300	\$6,879,757	\$6,998,136	\$7,527,555	\$7,945,324	\$8,185,479	\$8,767,583	\$9,307,774	\$9,460,166	1.6%
OAKLAND	\$17,043,100	\$17,592,200	\$18,461,277	\$18,626,639	\$19,338,520	\$20,009,241	\$20,392,954	\$20,907,926	\$21,473,255	\$21,687,988	1.0%
ST. CLAIR	\$5,384,700	\$5,553,000	\$5,818,022	\$5,875,121	\$6,150,154	\$6,404,791	\$6,541,241	\$6,879,165	\$7,176,573	\$7,264,610	1.2%
SCHOOLCRAFT	\$8,718,200	\$8,990,200	\$9,431,444	\$9,599,325	\$10,236,433	\$10,809,969	\$11,140,012	\$11,934,759	\$12,553,717	\$12,728,740	1.4%
SOUTHWESTERN	\$4,123,200	\$4,237,100	\$4,434,066	\$4,554,997	\$4,921,232	\$5,315,607	\$5,543,178	\$6,213,472	\$6,705,122	\$6,832,843	1.9%
WASHTENAW	\$8,147,200	\$8,400,100	\$8,791,460	\$8,959,084	\$9,668,815	\$10,312,806	\$10,689,483	\$11,700,910	\$12,642,980	\$12,937,228	2.3%
WAYNE COUNTY	\$21,332,500	\$14,430,900	\$15,143,933	\$15,205,885	\$15,610,809	\$16,080,693	\$16,274,124	\$16,666,321	\$17,053,189	\$17,223,721	1.0%
WEST SHORE	\$1,744,900	\$1,800,300	\$1,894,537	\$1,941,061	\$2,064,571	\$2,179,494	\$2,250,153	\$2,374,384	\$2,347,140	\$2,382,344	1.5%
STATE TOTAL	\$240,000,000	\$240,000,000	\$251,647,914	\$248,809,787	\$262,186,716	\$274,689,100	\$281,447,000	\$296,859,562	\$310,886,485	\$315,504,216	1.5%

State appropriations include categorical grants.

*Highland Park Community College discontinued operation during 1995-96.

TABLE 1 (continued)
STATE APPROPRIATIONS

FOOTNOTES:

Table 1 depicts appropriations received by colleges following adjustments below:

1994-95	Appropriations include amounts contained in Public Act 286 of 1995.
1995-96	
1997-98	Public Act 85 of 1997 included \$288,500 to make reimbursement to community colleges for revenue lost due to renaissance zones. This is not included in the appropriations amount.
	Public Act 273 of 1998 included a supplemental appropriation of \$5,955,000 to community colleges for infrastructure, technology, equipment, and maintenance. This was listed as capital outlay and is not included in the state appropriations amount.
1998-99	Public Act 295 of 1998 included \$553,000 to make reimbursement to community colleges for revenue lost due renaissance zones. This is not included in the appropriations amount.
	Public Act 69 of 1999 included a supplemental appropriation of \$5,600,000 for infrastructure, technology, equipment and maintenance. This was appropriated as capital outlay and is not included in Table 1.
1999-2000	Public Act 109 of 1990 included \$368,458 to make reimbursement to community colleges for revenue lost due renaissance zones. This is not included in the appropriations amount.
	Public Act 291 of 2000 included a supplemental appropriation of \$8,798,800 for infrastructure, technology, equipment and maintenance. This was appropriated as capital outlay and is not included in Table 1.
2000-01	Public Act 272 of 2000 included \$483,131 to make reimbursement to community colleges for revenue lost due renaissance zones. P.A. 272 also included \$10,000,000 for the postsecondary access student scholarship program. These amounts are not included in the appropriations amount.
2001-02	Public Act 52 of 2001 included \$400,000 to make reimbursement to community colleges for revenue lost due renaissance zones. P.A. 52 also included \$5,000,000 for the postsecondary access student scholarship program. These amounts are not included in the appropriations amount.

**TABLE 2
STATE AID REVENUE PER FYES**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	\$2,096	\$2,311	\$2,476	\$2,913	\$3,175	\$3,676	\$3,702	\$3,761	\$3,912	\$4,326	\$4,663	7.8%
BAY DE NOC	\$1,636	\$1,850	\$1,776	\$1,930	\$2,054	\$2,241	\$2,528	\$2,642	\$2,779	\$3,290	\$3,575	8.7%
DELTA	\$1,339	\$1,606	\$1,472	\$1,562	\$1,726	\$1,944	\$2,112	\$2,331	\$2,352	\$2,523	\$2,689	6.6%
GLEN OAKS	\$1,549	\$1,846	\$1,812	\$2,037	\$2,392	\$2,714	\$2,493	\$2,489	\$2,440	\$2,790	\$2,759	-1.1%
GOGEBIC	\$3,743	\$4,339	\$3,882	\$4,132	\$4,239	\$4,056	\$4,267	\$5,201	\$5,198	\$5,639	\$6,619	17.4%
GRAND RAPIDS	\$1,827	\$2,006	\$1,663	\$1,938	\$2,108	\$2,305	\$2,459	\$2,479	\$2,481	\$2,598	\$2,509	-3.4%
HENRY FORD	\$1,854	\$2,201	\$2,108	\$2,206	\$2,231	\$2,600	\$2,626	\$2,731	\$2,820	\$3,033	\$3,229	6.5%
HIGHLAND PARK*	\$3,268	\$3,550	\$4,026	\$3,979	\$5,271							
JACKSON	\$2,494	\$2,828	\$2,513	\$2,675	\$3,070	\$3,446	\$3,769	\$3,873	\$4,019	\$4,397	\$4,499	2.3%
KALAMAZOO VALLEY	\$1,197	\$1,396	\$1,336	\$1,358	\$1,439	\$1,694	\$1,935	\$2,047	\$2,120	\$2,353	\$2,611	11.0%
KELLOGG	\$1,954	\$1,705	\$1,923	\$2,094	\$2,385	\$2,621	\$2,678	\$3,076	\$3,291	\$3,258	\$3,442	5.6%
KIRTLAND	\$2,510	\$3,219	\$2,719	\$2,791	\$2,733	\$3,057	\$3,435	\$3,433	\$3,694	\$4,058	\$4,131	1.8%
LAKE MICHIGAN	\$1,717	\$1,801	\$1,671	\$1,904	\$2,102	\$2,386	\$2,550	\$2,634	\$2,642	\$2,603	\$2,942	13.0%
LANSING	\$1,721	\$2,080	\$1,950	\$2,492	\$2,642	\$2,849	\$3,002	\$3,177	\$3,105	\$3,215	\$3,445	7.2%
MACOMB	\$1,563	\$1,848	\$1,720	\$1,829	\$1,980	\$2,237	\$2,371	\$2,507	\$2,594	\$2,742	\$2,868	4.6%
MID MICHIGAN	\$1,854	\$2,050	\$1,964	\$2,109	\$2,281	\$2,420	\$2,631	\$2,676	\$2,798	\$2,982	\$3,373	13.1%
MONROE	\$1,248	\$1,330	\$1,200	\$1,226	\$1,350	\$1,574	\$1,758	\$1,942	\$1,984	\$2,195	\$2,378	8.3%
MONTCALM	\$1,738	\$2,301	\$2,087	\$2,101	\$2,093	\$2,202	\$2,193	\$2,767	\$3,346	\$3,455	\$4,515	30.7%
MOTT	\$1,665	\$1,812	\$1,550	\$1,708	\$1,759	\$2,120	\$2,315	\$2,933	\$2,452	\$3,002	\$3,159	5.2%
MUSKEGON	\$2,090	\$2,355	\$2,185	\$2,418	\$2,749	\$2,975	\$3,126	\$3,241	\$3,393	\$3,541	\$3,754	6.0%
NORTH CENTRAL	\$1,945	\$2,039	\$1,739	\$1,859	\$2,049	\$2,371	\$2,742	\$2,613	\$2,633	\$2,818	\$2,911	3.3%
NORTHWESTERN	\$1,805	\$2,170	\$2,161	\$2,403	\$2,508	\$2,645	\$2,791	\$2,878	\$2,812	\$3,437	\$3,691	7.4%
OAKLAND	\$932	\$1,045	\$983	\$1,069	\$1,174	\$1,290	\$1,340	\$1,425	\$1,424	\$1,465	\$1,469	0.3%
ST. CLAIR	\$1,803	\$2,021	\$1,884	\$1,627	\$2,042	\$2,351	\$2,534	\$2,639	\$2,742	\$2,957	\$2,887	-2.4%
SCHOOLCRAFT	\$1,345	\$1,522	\$1,541	\$1,934	\$1,795	\$1,876	\$1,996	\$2,065	\$2,104	\$2,271	\$2,339	3.0%
SOUTHWESTERN	\$2,158	\$2,078	\$2,262	\$2,454	\$2,434	\$2,496	\$2,755	\$2,840	\$3,158	\$3,786	\$4,240	12.0%
WASHTENAW	\$1,187	\$1,405	\$1,373	\$1,553	\$1,679	\$1,796	\$1,919	\$2,029	\$2,137	\$2,067	\$2,088	1.0%
WAYNE COUNTY	\$3,676	\$3,287	\$3,725	\$2,559	\$2,752	\$2,655	\$3,420	\$2,985	\$3,150	\$3,474	\$3,924	13.0%
WEST SHORE	\$1,855	\$2,101	\$1,809	\$1,837	\$2,002	\$2,131	\$2,324	\$2,955	\$3,077	\$3,242	\$3,101	-4.3%
STATE AGGREGATE	\$1,708	\$1,891	\$1,804	\$1,913	\$2,059	\$2,238	\$2,398	\$2,534	\$2,568	\$2,746	\$2,883	5.0%
STATE AVERAGE	\$1,923	\$2,141	\$2,052	\$2,162	\$2,352	\$2,455	\$2,635	\$2,799	\$2,881	\$3,126	\$3,350	7.2%

*Highland Park Community College discontinued operation during 1995-96.

TABLE 3
PROPERTY TAX REVENUE

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	\$1,080,790	\$1,147,015	\$1,173,999	\$1,208,411	\$1,323,702	\$1,380,549	\$1,441,759	\$1,526,749	\$1,603,220	\$1,838,574	\$1,844,596	0.3%
BAY DE NOC	\$845,643	\$838,102	\$920,958	\$1,033,309	\$1,100,496	\$1,181,789	\$1,300,503	\$1,319,071	\$1,450,656	\$1,530,731	\$1,532,358	0.1%
DELTA	\$9,270,706	\$10,335,390	\$13,847,516	\$14,512,240	\$14,953,310	\$15,593,467	\$16,161,671	\$16,734,473	\$17,504,924	\$18,252,382	\$18,742,584	2.7%
GLEN OAKS	\$2,207,386	\$2,308,485	\$2,369,104	\$2,502,285	\$2,604,336	\$2,747,650	\$2,956,416	\$2,985,618	\$3,291,548	\$3,366,604	\$3,484,407	3.5%
GOGEBIC	\$566,727	\$592,643	\$682,544	\$727,017	\$758,854	\$787,555	\$812,075	\$805,402	\$851,087	\$867,190	\$895,805	3.3%
GRAND RAPIDS	\$5,524,150	\$13,624,656	\$13,964,929	\$14,648,785	\$15,174,454	\$15,953,589	\$16,811,639	\$17,892,594	\$19,053,852	\$20,213,065	\$21,153,803	4.7%
HENRY FORD	\$6,229,455	\$6,805,364	\$6,970,583	\$8,474,821	\$6,998,559	\$8,700,512	\$9,440,427	\$9,534,361	\$9,617,297	\$10,098,719	\$10,174,660	0.8%
HIGHLAND PARK *	\$327,831	\$325,921	\$352,937	\$292,198	\$267,109							
JACKSON	\$2,115,871	\$2,312,193	\$2,367,162	\$2,482,446	\$2,584,407	\$2,673,540	\$2,792,812	\$2,945,285	\$3,165,821	\$3,296,233	\$3,396,469	3.0%
KALAMAZOO VALLEY	\$5,690,646	\$6,292,230	\$6,467,467	\$6,682,197	\$7,009,951	\$10,563,709	\$10,879,340	\$9,552,599	\$9,900,844	\$10,396,055	\$10,918,722	5.0%
KELLOGG	\$4,835,749	\$5,172,157	\$5,329,220	\$5,511,406	\$5,766,137	\$5,937,395	\$6,220,774	\$6,636,863	\$7,083,124	\$7,356,952	\$7,537,491	2.5%
KIRTLAND	\$1,109,874	\$2,995,300	\$3,090,058	\$3,277,047	\$3,440,962	\$3,583,038	\$3,713,896	\$3,896,295	\$4,100,014	\$4,226,122	\$4,387,970	3.8%
LAKE MICHIGAN	\$4,920,903	\$5,249,554	\$5,424,936	\$5,592,602	\$5,859,437	\$5,992,038	\$7,271,027	\$7,525,238	\$7,861,989	\$8,125,368	\$8,214,757	1.1%
LANSING	\$14,036,832	\$14,143,451	\$15,275,509	\$15,529,482	\$16,556,523	\$16,960,906	\$17,703,978	\$18,543,240	\$19,640,141	\$20,597,546	\$21,093,460	2.4%
MACOMB	\$15,316,761	\$16,564,812	\$16,951,078	\$17,819,903	\$18,580,726	\$19,383,758	\$20,511,283	\$21,653,967	\$23,017,748	\$24,463,939	\$26,040,684	6.4%
MID MICHIGAN	\$980,160	\$1,032,420	\$1,065,208	\$1,114,736	\$1,177,740	\$1,227,234	\$1,285,143	\$1,338,016	\$1,411,001	\$1,479,757	\$1,551,332	4.8%
MONROE	\$6,981,544	\$7,387,254	\$7,520,854	\$7,830,308	\$7,767,911	\$8,337,066	\$8,588,273	\$8,970,521	\$9,390,077	\$9,838,512	\$10,037,409	2.0%
MONTCALM	\$1,287,367	\$1,363,341	\$1,388,205	\$1,469,388	\$1,541,494	\$1,639,402	\$2,997,456	\$3,301,620	\$3,415,730	\$3,621,514	\$3,666,115	1.2%
MOTT	\$7,879,906	\$7,580,814	\$8,325,479	\$8,442,027	\$7,726,155	\$9,095,076	\$9,674,583	\$10,171,504	\$10,138,496	\$10,908,622	\$11,443,343	4.9%
MUSKEGON	\$4,182,057	\$4,474,141	\$4,594,614	\$4,800,338	\$4,922,297	\$5,131,449	\$5,381,209	\$5,712,694	\$6,005,715	\$6,261,866	\$6,776,183	8.2%
NORTH CENTRAL	\$1,078,675	\$1,177,275	\$1,230,410	\$1,295,225	\$1,364,000	\$1,412,166	\$1,461,074	\$2,818,809	\$3,052,576	\$3,298,717	\$3,578,000	8.5%
NORTHWESTERN	\$2,995,456	\$3,271,920	\$3,416,235	\$3,652,691	\$3,825,646	\$4,332,742	\$4,579,310	\$4,894,972	\$5,223,633	\$5,538,969	\$5,823,265	5.1%
OAKLAND	\$21,814,336	\$23,305,944	\$24,410,409	\$25,401,028	\$26,468,221	\$52,496,101	\$55,350,501	\$59,128,669	\$62,806,728	\$66,339,792	\$69,288,038	4.4%
ST. CLAIR	\$3,621,034	\$3,935,785	\$4,004,951	\$4,195,252	\$4,401,693	\$4,581,996	\$4,713,179	\$4,941,299	\$5,208,098	\$7,315,886	\$7,876,909	7.7%
SCHOOLCRAFT	\$11,184,662	\$12,067,927	\$12,243,621	\$12,936,235	\$13,656,368	\$14,297,934	\$15,042,967	\$16,021,926	\$16,893,318	\$18,202,120	\$18,918,382	3.9%
SOUTHWESTERN	\$2,063,350	\$2,183,414	\$2,235,918	\$2,326,547	\$2,424,576	\$2,514,303	\$2,621,534	\$2,764,196	\$2,919,855	\$3,006,304	\$3,143,788	4.6%
WASHTENAW	\$14,334,493	\$15,799,002	\$16,003,042	\$16,922,692	\$17,527,982	\$18,124,112	\$19,272,735	\$27,040,317	\$28,743,434	\$30,742,047	\$32,734,279	6.5%
WAYNE COUNTY	\$3,917,913	\$4,907,025	\$3,468,009	\$17,052,974	\$18,970,528	\$18,226,416	\$18,492,800	\$19,810,841	\$20,497,027	\$20,992,038	\$21,787,471	3.8%
WEST SHORE	\$2,370,114	\$2,517,810	\$2,538,569	\$2,667,055	\$2,757,446	\$2,871,322	\$3,082,030	\$3,195,372	\$3,354,307	\$3,478,590	\$3,625,858	4.2%
STATE TOTAL	\$158,770,391	\$179,711,345	\$187,633,524	\$210,400,645	\$217,511,020	\$255,726,814	\$270,560,394	\$291,662,511	\$307,202,260	\$325,654,214	\$339,668,138	4.3%

*Highland Park Community College discontinued operation during 1995-96.

**TABLE 4
PROPERTY TAX REVENUE PER FYES**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	\$710	\$696	\$812	\$958	\$1,108	\$1,277	\$1,297	\$1,332	\$1,376	\$1,627	\$1,644	1.0%
BAY DE NOC	\$520	\$488	\$542	\$644	\$707	\$760	\$866	\$855	\$955	\$1,087	\$1,088	0.1%
DELTA	\$1,319	\$1,485	\$1,951	\$2,101	\$2,317	\$2,567	\$2,780	\$3,008	\$3,048	\$3,269	\$3,354	2.6%
GLEN OAKS	\$2,529	\$2,703	\$2,876	\$3,331	\$3,942	\$3,976	\$3,790	\$3,597	\$3,757	\$3,852	\$3,556	-7.7%
GOGEBIC	\$711	\$741	\$818	\$898	\$931	\$867	\$924	\$1,071	\$1,108	\$1,183	\$1,374	16.1%
GRAND RAPIDS	\$775	\$1,783	\$1,605	\$1,901	\$2,075	\$2,293	\$2,485	\$2,567	\$2,697	\$2,932	\$2,791	-4.8%
HENRY FORD	\$784	\$895	\$915	\$1,126	\$915	\$1,261	\$1,345	\$1,357	\$1,380	\$1,470	\$1,474	0.3%
HIGHLAND PARK*	\$206	\$210	\$253	\$201	\$236							
JACKSON	\$585	\$622	\$604	\$656	\$760	\$856	\$953	\$1,002	\$1,100	\$1,210	\$1,229	1.6%
KALAMAZOO VALLEY	\$1,102	\$1,173	\$1,231	\$1,251	\$1,348	\$2,211	\$2,363	\$2,023	\$2,076	\$2,149	\$2,271	5.7%
KELLOGG	\$1,642	\$1,684	\$1,618	\$1,770	\$2,042	\$2,164	\$2,204	\$2,513	\$2,666	\$2,632	\$2,551	-3.1%
KIRTLAND	\$1,283	\$3,609	\$3,333	\$3,504	\$3,741	\$4,062	\$4,672	\$4,757	\$5,318	\$5,870	\$5,994	2.1%
LAKE MICHIGAN	\$2,732	\$2,565	\$2,607	\$2,989	\$3,348	\$3,571	\$4,380	\$4,373	\$4,380	\$4,175	\$4,321	3.5%
LANSING	\$1,175	\$1,192	\$1,280	\$1,620	\$1,773	\$1,864	\$1,993	\$2,108	\$2,116	\$2,199	\$2,256	2.6%
MACOMB	\$1,057	\$1,142	\$1,158	\$1,262	\$1,379	\$1,544	\$1,671	\$1,785	\$1,919	\$2,062	\$2,197	6.5%
MID MICHIGAN	\$737	\$721	\$763	\$830	\$919	\$933	\$1,002	\$993	\$1,057	\$1,071	\$1,121	4.7%
MONROE	\$3,838	\$3,590	\$3,488	\$3,630	\$3,841	\$4,351	\$4,605	\$4,929	\$5,084	\$5,388	\$5,452	1.2%
MONTCALM	\$1,066	\$1,246	\$1,226	\$1,273	\$1,288	\$1,330	\$2,349	\$3,135	\$3,741	\$3,949	\$4,954	25.4%
MOTT	\$1,259	\$1,131	\$1,131	\$1,233	\$1,126	\$1,504	\$1,665	\$2,069	\$1,668	\$2,084	\$2,241	7.5%
MUSKEGON	\$1,448	\$1,486	\$1,512	\$1,702	\$1,922	\$2,047	\$2,192	\$2,307	\$2,482	\$2,557	\$2,782	8.8%
NORTH CENTRAL	\$1,104	\$1,070	\$1,015	\$1,113	\$1,251	\$1,394	\$1,559	\$2,742	\$2,935	\$3,178	\$3,360	5.7%
NORTHWESTERN	\$989	\$1,082	\$1,200	\$1,355	\$1,462	\$1,667	\$1,697	\$1,804	\$1,825	\$2,203	\$2,309	4.8%
OAKLAND	\$1,330	\$1,358	\$1,431	\$1,570	\$1,740	\$3,608	\$3,869	\$4,247	\$4,420	\$4,684	\$4,742	1.2%
ST. CLAIR	\$1,377	\$1,422	\$1,435	\$2,410	\$1,620	\$1,828	\$1,966	\$2,061	\$2,209	\$3,179	\$3,169	-0.3%
SCHOOLCRAFT	\$1,940	\$2,024	\$2,214	\$1,510	\$2,718	\$2,844	\$2,984	\$3,109	\$3,236	\$3,506	\$3,524	0.5%
SOUTHWESTERN	\$1,126	\$1,098	\$1,162	\$1,255	\$1,430	\$1,426	\$1,488	\$1,528	\$1,632	\$1,803	\$1,836	1.8%
WASHTENAW	\$2,427	\$2,704	\$2,759	\$3,226	\$3,498	\$3,688	\$3,879	\$5,391	\$5,509	\$5,324	\$5,405	1.5%
WAYNE COUNTY	\$625	\$841	\$602	\$2,752	\$3,526	\$3,196	\$4,111	\$3,604	\$3,770	\$4,447	\$4,897	10.1%
WEST SHORE	\$3,058	\$3,147	\$2,909	\$3,030	\$3,307	\$3,468	\$3,700	\$4,289	\$4,614	\$4,707	\$4,790	1.8%
STATE AGGREGATE	\$1,256	\$1,394	\$1,437	\$1,704	\$1,856	\$2,305	\$2,506	\$2,713	\$2,800	\$3,025	\$3,112	2.9%
STATE AVERAGE	\$1,360	\$1,514	\$1,533	\$1,762	\$1,940	\$2,234	\$2,457	\$2,663	\$2,789	\$2,993	\$3,096	3.4%

*Highland Park Community College discontinued operation during 1995-96.

**TABLE 5
TUITION AND FEE REVENUE**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	\$2,345,301	\$2,740,724	\$2,594,921	\$2,432,180	\$2,300,048	\$2,185,131	\$2,354,041	\$2,563,647	\$2,682,395	\$2,629,279	\$2,674,351	1.7%
BAY DE NOC	\$2,428,768	\$2,820,940	\$3,028,828	\$3,144,122	\$3,242,950	\$3,272,972	\$3,252,991	\$3,364,806	\$3,251,136	\$3,085,192	\$3,158,638	2.4%
DELTA	\$11,073,552	\$11,728,666	\$12,706,896	\$13,034,931	\$12,548,855	\$12,505,095	\$12,272,781	\$12,416,403	\$12,613,963	\$12,560,734	\$12,903,929	2.7%
GLEN OAKS	\$1,101,827	\$1,110,450	\$1,207,737	\$1,218,940	\$1,125,456	\$1,161,653	\$1,356,267	\$1,507,148	\$1,695,238	\$1,669,272	\$1,967,679	17.9%
GOGEBIC	\$780,696	\$882,591	\$1,013,669	\$1,010,436	\$1,126,882	\$1,264,769	\$1,347,109	\$1,323,855	\$1,433,097	\$1,538,124	\$1,433,961	-6.8%
GRAND RAPIDS	\$11,991,101	\$10,506,487	\$13,277,900	\$13,740,292	\$14,098,115	\$13,809,842	\$14,013,519	\$14,676,266	\$15,086,142	\$15,991,818	\$17,785,390	11.2%
HENRY FORD	\$15,653,743	\$16,353,498	\$17,608,347	\$17,909,755	\$19,110,711	\$18,346,308	\$19,451,472	\$20,039,290	\$20,704,422	\$21,529,510	\$22,032,003	2.3%
HIGHLAND PARK*	\$2,842,709	\$2,513,602	\$3,101,464	\$2,987,262	\$2,655,629							
JACKSON	\$6,235,708	\$5,883,796	\$6,583,987	\$6,879,325	\$6,428,779	\$6,237,606	\$6,018,713	\$6,303,229	\$6,476,062	\$6,741,475	\$7,385,596	9.6%
KALAMAZOO VALLEY	\$4,705,878	\$5,659,644	\$6,405,902	\$7,333,315	\$7,228,928	\$6,653,255	\$7,028,727	\$7,115,425	\$7,216,657	\$8,106,772	\$8,332,143	2.8%
KELLOGG	\$3,457,051	\$3,946,363	\$4,397,005	\$4,444,623	\$4,997,765	\$5,293,506	\$5,509,262	\$5,519,114	\$5,789,898	\$6,324,230	\$6,896,186	9.0%
KIRTLAND	\$1,254,903	\$1,276,240	\$1,394,837	\$1,499,891	\$1,592,825	\$1,765,558	\$1,629,904	\$1,766,458	\$1,878,034	\$1,763,369	\$1,940,372	10.0%
LAKE MICHIGAN	\$2,249,720	\$2,572,980	\$3,127,660	\$2,863,208	\$2,599,576	\$3,060,756	\$3,253,593	\$3,306,582	\$3,627,494	\$3,779,715	\$3,875,335	2.5%
LANSING	\$16,891,536	\$17,686,878	\$19,314,263	\$16,831,328	\$17,211,492	\$17,079,719	\$16,770,648	\$17,580,846	\$18,858,899	\$19,819,707	\$20,472,371	3.3%
MACOMB	\$21,146,539	\$23,101,111	\$24,784,100	\$24,735,560	\$24,090,987	\$23,752,464	\$24,167,335	\$25,255,681	\$25,455,867	\$25,850,617	\$25,931,159	0.3%
MID MICHIGAN	\$2,012,541	\$2,252,999	\$2,416,051	\$2,664,312	\$2,669,725	\$2,995,500	\$3,077,117	\$3,262,644	\$3,214,833	\$3,589,753	\$3,590,604	0.0%
MONROE	\$1,753,745	\$2,145,950	\$2,510,835	\$2,698,031	\$2,791,235	\$2,942,789	\$3,058,341	\$3,166,654	\$3,330,164	\$3,482,756	\$3,537,634	1.6%
MONTCALM	\$1,302,191	\$1,422,733	\$1,570,770	\$1,683,480	\$1,761,549	\$1,624,827	\$1,686,482	\$1,602,139	\$1,630,771	\$1,576,733	\$1,713,734	8.7%
MOTT	\$9,443,574	\$10,529,326	\$12,056,572	\$11,965,841	\$12,913,548	\$11,709,019	\$13,879,695	\$13,310,112	\$12,934,850	\$13,347,664	\$15,669,579	17.4%
MUSKEGON	\$3,496,713	\$3,799,467	\$4,070,671	\$4,018,103	\$3,911,245	\$4,054,392	\$4,320,305	\$4,492,515	\$4,467,956	\$4,600,347	\$4,726,420	2.7%
NORTH CENTRAL	\$1,461,053	\$1,777,921	\$2,039,265	\$1,759,320	\$1,725,232	\$1,655,384	\$1,725,174	\$1,912,850	\$1,991,285	\$2,060,663	\$2,181,206	5.8%
NORTHWESTERN	\$6,176,830	\$6,659,212	\$6,913,483	\$6,904,441	\$6,786,296	\$6,884,489	\$7,222,829	\$6,973,372	\$7,452,366	\$8,093,557	\$8,138,469	0.6%
OAKLAND	\$23,232,782	\$24,683,689	\$25,675,193	\$26,302,612	\$26,259,507	\$25,369,651	\$24,562,639	\$24,818,975	\$25,434,011	\$25,711,786	\$26,842,728	4.4%
ST. CLAIR	\$4,546,544	\$5,082,751	\$5,947,055	\$6,170,502	\$6,197,971	\$6,287,728	\$5,989,665	\$6,057,238	\$6,132,163	\$6,004,718	\$6,714,095	11.8%
SCHOOLCRAFT	\$8,407,738	\$9,637,199	\$10,934,367	\$11,173,248	\$11,323,291	\$11,920,631	\$12,248,911	\$12,963,553	\$13,468,846	\$13,652,219	\$14,514,308	6.3%
SOUTHWESTERN	\$2,396,148	\$2,729,139	\$2,886,371	\$3,000,719	\$3,024,231	\$3,303,929	\$3,541,954	\$3,755,138	\$3,692,367	\$3,449,786	\$3,582,115	3.8%
WASHTENAW	\$7,378,950	\$8,363,956	\$9,685,624	\$10,192,106	\$10,478,238	\$11,063,612	\$11,302,093	\$11,917,556	\$12,523,031	\$13,505,540	\$13,806,771	2.2%
WAYNE COUNTY	\$8,499,119	\$8,558,085	\$12,016,841	\$12,412,237	\$11,025,763	\$11,480,806	\$11,252,164	\$11,069,121	\$10,985,694	\$10,145,600	\$10,267,181	1.2%
WEST SHORE	\$936,755	\$994,923	\$1,158,913	\$1,304,521	\$1,300,894	\$1,390,949	\$1,395,720	\$1,278,553	\$1,279,179	\$1,372,116	\$1,452,552	5.9%
STATE TOTAL	\$185,203,715	\$197,421,320	\$220,429,527	\$222,314,641	\$222,527,723	\$219,072,340	\$223,689,451	\$229,319,170	\$235,306,820	\$241,983,052	\$253,526,509	4.8%

*Highland Park Community College discontinued operation in 1995-96.

**TABLE 6
TUITION AND FEE REVENUE PER FYES**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	\$1,540	\$1,664	\$1,796	\$1,928	\$1,924	\$2,021	\$2,117	\$2,237	\$2,302	\$2,327	\$2,384	2.4%
BAY DE NOC	\$1,494	\$1,644	\$1,784	\$1,961	\$2,084	\$2,103	\$2,166	\$2,182	\$2,140	\$2,191	\$2,243	2.4%
DELTA	\$1,575	\$1,686	\$1,790	\$1,887	\$1,945	\$2,059	\$2,111	\$2,232	\$2,196	\$2,249	\$2,309	2.7%
GLEN OAKS	\$1,262	\$1,300	\$1,466	\$1,623	\$1,704	\$1,681	\$1,739	\$1,816	\$1,935	\$1,910	\$2,008	5.1%
GOGEBIC	\$980	\$1,103	\$1,215	\$1,248	\$1,383	\$1,393	\$1,533	\$1,760	\$1,866	\$2,098	\$2,199	4.8%
GRAND RAPIDS	\$1,683	\$1,375	\$1,526	\$1,783	\$1,927	\$1,985	\$2,072	\$2,106	\$2,135	\$2,319	\$2,347	1.2%
HENRY FORD	\$1,971	\$2,151	\$2,312	\$2,380	\$2,499	\$2,660	\$2,771	\$2,851	\$2,972	\$3,133	\$3,191	1.9%
HIGHLAND PARK*	\$1,782	\$1,619	\$2,226	\$2,053	\$2,341							
JACKSON	\$1,724	\$1,582	\$1,681	\$1,819	\$1,889	\$1,997	\$2,053	\$2,144	\$2,251	\$2,475	\$2,672	8.0%
KALAMAZOO VALLEY	\$911	\$1,055	\$1,219	\$1,373	\$1,390	\$1,392	\$1,527	\$1,507	\$1,513	\$1,676	\$1,733	3.4%
KELLOGG	\$1,174	\$1,285	\$1,335	\$1,427	\$1,770	\$1,929	\$1,952	\$2,090	\$2,179	\$2,263	\$2,334	3.1%
KIRTLAND	\$1,451	\$1,538	\$1,504	\$1,604	\$1,732	\$2,002	\$2,050	\$2,157	\$2,436	\$2,449	\$2,651	8.2%
LAKE MICHIGAN	\$1,249	\$1,257	\$1,503	\$1,530	\$1,485	\$1,824	\$1,960	\$1,921	\$2,021	\$1,942	\$2,039	5.0%
LANSING	\$1,414	\$1,490	\$1,619	\$1,756	\$1,844	\$1,877	\$1,888	\$1,999	\$2,032	\$2,116	\$2,189	3.4%
MACOMB	\$1,459	\$1,593	\$1,693	\$1,752	\$1,788	\$1,892	\$1,969	\$2,081	\$2,122	\$2,179	\$2,188	0.4%
MID MICHIGAN	\$1,513	\$1,574	\$1,731	\$1,985	\$2,084	\$2,276	\$2,400	\$2,420	\$2,408	\$2,598	\$2,594	-0.2%
MONROE	\$964	\$1,043	\$1,165	\$1,251	\$1,380	\$1,536	\$1,640	\$1,740	\$1,803	\$1,907	\$1,922	0.8%
MONTCALM	\$1,078	\$1,300	\$1,388	\$1,458	\$1,472	\$1,318	\$1,322	\$1,521	\$1,786	\$1,719	\$2,316	34.7%
MOTT	\$1,509	\$1,571	\$1,638	\$1,748	\$1,881	\$1,936	\$2,389	\$2,707	\$2,128	\$2,550	\$3,068	20.3%
MUSKEGON	\$1,211	\$1,262	\$1,339	\$1,425	\$1,527	\$1,617	\$1,760	\$1,814	\$1,846	\$1,878	\$1,940	3.3%
NORTH CENTRAL	\$1,495	\$1,616	\$1,682	\$1,511	\$1,582	\$1,634	\$1,841	\$1,861	\$1,915	\$1,985	\$2,048	3.2%
NORTHWESTERN	\$2,040	\$2,202	\$2,428	\$2,561	\$2,594	\$2,649	\$2,677	\$2,569	\$2,603	\$3,219	\$3,227	0.2%
OAKLAND	\$1,417	\$1,438	\$1,505	\$1,626	\$1,726	\$1,744	\$1,717	\$1,783	\$1,790	\$1,816	\$1,837	1.2%
ST. CLAIR	\$1,729	\$1,836	\$2,131	\$2,082	\$2,280	\$2,509	\$2,499	\$2,526	\$2,601	\$2,610	\$2,701	3.5%
SCHOOLCRAFT	\$1,458	\$1,617	\$1,977	\$2,221	\$2,254	\$2,371	\$2,429	\$2,515	\$2,580	\$2,630	\$2,704	2.8%
SOUTHWESTERN	\$1,308	\$1,372	\$1,500	\$1,619	\$1,784	\$1,874	\$2,010	\$2,076	\$2,064	\$2,069	\$2,092	1.1%
WASHTENAW	\$1,249	\$1,432	\$1,670	\$1,943	\$2,091	\$2,251	\$2,275	\$2,376	\$2,400	\$2,339	\$2,280	-2.5%
WAYNE COUNTY	\$1,356	\$1,466	\$2,086	\$2,003	\$2,049	\$2,013	\$2,502	\$2,014	\$2,021	\$2,149	\$2,308	7.4%
WEST SHORE	\$1,209	\$1,244	\$1,328	\$1,482	\$1,560	\$1,680	\$1,676	\$1,716	\$1,760	\$1,857	\$1,919	3.3%
STATE AGGREGATE	\$1,465	\$1,531	\$1,689	\$1,801	\$1,899	\$1,975	\$2,072	\$2,133	\$2,145	\$2,248	\$2,323	3.3%
STATE AVERAGE	\$1,421	\$1,494	\$1,663	\$1,760	\$1,861	\$1,937	\$2,037	\$2,097	\$2,136	\$2,238	\$2,337	4.4%

*Highland Park Community College discontinued operation during 1995-96.

TABLE 7
TOTAL GENERAL FUND REVENUE PER FYES

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	\$4,468	\$4,781	\$5,118	\$5,959	\$6,378	\$7,134	\$7,422	\$7,535	\$7,812	\$8,511	\$8,975	5.5%
BAY DE NOC	\$3,826	\$4,044	\$4,164	\$4,601	\$4,921	\$5,339	\$5,653	\$5,784	\$6,003	\$6,734	\$7,200	6.9%
DELTA	\$4,324	\$4,848	\$5,244	\$5,623	\$6,073	\$6,669	\$7,116	\$7,738	\$7,768	\$8,194	\$8,487	3.6%
GLEN OAKS	\$5,550	\$5,945	\$6,464	\$7,315	\$8,449	\$8,553	\$8,212	\$8,020	\$8,319	\$8,663	\$8,393	-3.1%
GOGEBIC	\$5,702	\$6,241	\$6,100	\$6,493	\$6,744	\$6,506	\$6,960	\$8,281	\$8,387	\$9,178	\$10,483	14.2%
GRAND RAPIDS	\$4,572	\$5,522	\$5,002	\$5,825	\$6,392	\$6,880	\$7,356	\$7,505	\$7,666	\$8,230	\$8,002	-2.8%
HENRY FORD	\$4,722	\$5,329	\$5,426	\$5,819	\$5,759	\$6,744	\$6,849	\$7,053	\$7,269	\$7,832	\$8,097	3.4%
HIGHLAND PARK*	\$5,320	\$5,464	\$6,505	\$6,288	\$8,083							
JACKSON	\$5,113	\$5,303	\$4,884	\$5,445	\$6,072	\$6,685	\$7,312	\$7,450	\$7,849	\$8,655	\$8,968	3.6%
KALAMAZOO VALLEY	\$3,386	\$3,623	\$3,786	\$4,142	\$4,407	\$5,612	\$6,065	\$5,826	\$5,962	\$6,389	\$6,887	7.8%
KELLOGG	\$4,981	\$4,727	\$4,945	\$5,573	\$6,531	\$7,014	\$7,277	\$9,011	\$8,940	\$8,705	\$8,740	0.4%
KIRTLAND	\$5,721	\$8,669	\$7,973	\$8,329	\$9,098	\$9,379	\$10,588	\$10,702	\$11,838	\$12,751	\$13,607	6.7%
LAKE MICHIGAN	\$6,158	\$6,014	\$6,230	\$6,790	\$6,790	\$8,195	\$9,048	\$9,231	\$9,355	\$9,079	\$9,929	9.4%
LANSING	\$4,493	\$4,845	\$4,948	\$6,159	\$6,561	\$6,949	\$7,280	\$7,702	\$7,658	\$7,893	\$8,355	5.9%
MACOMB	\$4,226	\$4,716	\$4,708	\$4,995	\$5,342	\$5,881	\$6,219	\$6,651	\$6,925	\$7,288	\$7,603	4.3%
MID MICHIGAN	\$4,276	\$4,361	\$4,505	\$5,064	\$5,465	\$5,764	\$6,198	\$6,261	\$6,454	\$6,919	\$7,263	5.0%
MONROE	\$6,247	\$6,077	\$5,997	\$6,231	\$6,745	\$7,671	\$8,262	\$8,901	\$9,149	\$9,869	\$10,037	1.7%
MONTCALM	\$4,273	\$4,933	\$4,784	\$5,416	\$5,585	\$5,789	\$6,804	\$8,226	\$9,645	\$9,846	\$12,146	23.4%
MOTT	\$4,709	\$4,514	\$4,465	\$4,950	\$5,061	\$5,903	\$6,743	\$8,180	\$6,626	\$8,083	\$8,960	10.8%
MUSKEGON	\$4,935	\$5,189	\$5,117	\$5,627	\$6,392	\$6,795	\$7,281	\$7,571	\$7,863	\$8,139	\$8,749	7.5%
NORTH CENTRAL	\$4,842	\$4,775	\$4,485	\$4,538	\$4,919	\$5,627	\$6,361	\$7,546	\$7,834	\$8,129	\$8,476	4.3%
NORTHWESTERN	\$5,208	\$5,455	\$5,887	\$6,697	\$7,021	\$7,365	\$7,581	\$7,846	\$7,869	\$9,420	\$9,994	6.1%
OAKLAND	\$3,844	\$3,924	\$3,988	\$4,327	\$4,737	\$6,808	\$7,066	\$7,677	\$7,825	\$8,216	\$8,328	1.4%
ST. CLAIR	\$5,019	\$5,319	\$5,541	\$6,191	\$6,057	\$6,796	\$7,120	\$7,367	\$7,709	\$8,949	\$8,988	0.4%
SCHOOLCRAFT	\$4,855	\$5,163	\$5,800	\$5,757	\$6,914	\$7,257	\$7,574	\$7,891	\$8,078	\$8,629	\$8,865	2.7%
SOUTHWESTERN	\$4,749	\$4,661	\$5,119	\$5,462	\$6,121	\$6,358	\$6,715	\$6,953	\$7,245	\$8,083	\$8,489	5.0%
WASHTENAW	\$5,073	\$5,697	\$5,991	\$6,940	\$7,571	\$8,126	\$8,455	\$10,293	\$10,531	\$10,246	\$10,326	0.8%
WAYNE COUNTY	\$5,926	\$5,721	\$6,571	\$7,475	\$8,462	\$8,009	\$10,203	\$8,759	\$9,063	\$10,246	\$11,353	10.8%
WEST SHORE	\$6,579	\$6,934	\$6,541	\$6,576	\$7,116	\$7,558	\$8,079	\$9,412	\$9,915	\$10,295	\$10,263	-0.3%
STATE AGGREGATE	\$4,624	\$4,924	\$5,046	\$5,589	\$6,037	\$6,773	\$7,235	\$7,698	\$7,807	\$8,332	\$8,667	4.0%
STATE AVERAGE	\$4,934	\$5,269	\$5,389	\$5,883	\$6,430	\$6,906	\$7,421	\$7,906	\$8,127	\$8,685	\$9,142	5.3%

*Highland Park Community College discontinued operation during 1995-96.

**TABLE 8
STATE EQUALIZED VALUATION***

	1991-92 (000's)	1992-93 (000's)	1993-94 (000's)	1994-95 (000's)	1995-96 (000's)	1996-97 (000's)	1997-98 (000's)	1998-99 (000's)	1999-2000 (000's)	2000-01 (000's)	2001-02 (000's)	1 YEAR CHANGE
ALPENA	\$429,053	\$435,691	\$509,899	\$540,414	\$565,115	\$588,805	\$627,115	\$668,210	\$699,884	\$721,423	\$765,562	6.1%
BAY DE NOC	\$458,841	\$491,238	\$491,238	\$519,466	\$586,849	\$611,382	\$647,085	\$699,901	\$753,164	\$762,299	\$813,878	6.8%
DELTA	\$6,348,437	\$6,609,000	\$7,000,215	\$7,287,466	\$7,548,193	\$7,820,586	\$8,110,085	\$8,473,788	\$8,791,898	\$9,162,552	\$9,617,314	5.0%
GLEN OAKS	\$803,771	\$769,372	\$841,815	\$893,818	\$944,661	\$956,641	\$987,852	\$1,107,078	\$1,165,584	\$1,213,874	\$1,315,721	8.4%
GOGEBIC	\$192,551	\$238,715	\$238,715	\$255,157	\$260,251	\$269,607	\$272,539	\$280,105	\$290,626	\$300,206	\$314,836	4.9%
GRAND RAPIDS	\$8,710,770	\$9,015,377	\$9,845,483	\$10,301,767	\$10,828,577	\$11,470,396	\$12,191,917	\$13,108,433	\$13,955,305	\$14,777,127	\$15,803,094	6.9%
HENRY FORD	\$2,985,828	\$3,005,090	\$3,434,651	\$3,640,827	\$3,542,407	\$3,578,979	\$3,690,190	\$3,792,555	\$3,792,555	\$3,792,555	\$4,256,011	12.2%
HIGHLAND PARK**	\$216,703	\$219,288	\$199,288	\$209,252	\$150,614							
JACKSON	\$1,710,560	\$1,753,487	\$1,931,542	\$2,024,195	\$2,090,602	\$2,197,251	\$2,336,192	\$2,477,153	\$2,646,113	\$2,777,596	\$3,022,214	8.8%
KALAMAZOO VALLEY	\$3,446,455	\$3,549,697	\$3,818,399	\$4,005,686	\$4,207,665	\$4,430,390	\$4,752,144	\$5,002,805	\$5,268,027	\$5,420,790	\$5,784,356	6.7%
KELLOGG	\$1,615,024	\$1,657,759	\$1,775,503	\$1,870,972	\$1,935,827	\$2,038,060	\$2,108,863	\$2,292,695	\$2,432,660	\$2,530,827	\$2,740,973	8.3%
KIRTLAND	\$1,175,434	\$1,218,725	\$1,389,779	\$1,491,546	\$1,562,887	\$1,618,277	\$1,697,915	\$1,787,846	\$1,872,987	\$1,950,603	\$2,081,566	6.7%
LAKE MICHIGAN	\$3,019,157	\$3,357,894	\$3,357,894	\$3,574,318	\$3,698,976	\$3,846,353	\$3,971,262	\$4,158,217	\$4,300,548	\$4,381,453	\$4,632,906	5.7%
LANSING	\$4,950,552	\$5,039,386	\$5,382,464	\$5,606,075	\$5,810,305	\$6,100,965	\$6,427,353	\$6,811,589	\$7,154,466	\$7,451,367	\$8,028,497	7.7%
MACOMB	\$12,873,016	\$13,199,158	\$14,154,719	\$14,701,706	\$15,312,632	\$16,241,826	\$17,252,926	\$18,574,537	\$19,844,723	\$21,099,256	\$22,702,422	7.6%
MID MICHIGAN	\$681,832	\$708,209	\$802,518	\$864,134	\$897,290	\$940,992	\$982,042	\$1,036,650	\$1,099,864	\$1,168,197	\$1,250,830	7.1%
MONROE	\$3,249,431	\$3,339,806	\$3,545,298	\$3,574,945	\$3,686,159	\$3,829,518	\$4,006,948	\$4,161,615	\$4,364,331	\$4,516,473	\$4,709,403	4.3%
MONTCALM	\$768,317	\$874,161	\$874,162	\$938,994	\$993,813	\$1,050,986	\$1,113,451	\$1,174,551	\$1,256,812	\$1,326,423	\$1,430,916	7.9%
MOTT	\$5,608,223	\$5,807,555	\$6,121,548	\$6,312,732	\$6,579,074	\$6,911,734	\$7,312,661	\$7,748,745	\$8,169,344	\$8,532,219	\$9,000,826	5.5%
MUSKEGON	\$1,841,139	\$1,880,980	\$2,076,999	\$2,143,791	\$2,235,211	\$2,368,440	\$2,523,467	\$2,639,408	\$2,808,287	\$2,969,387	\$3,244,251	9.3%
NORTH CENTRAL	\$768,575	\$803,353	\$997,978	\$1,106,073	\$1,131,707	\$1,173,482	\$1,268,384	\$1,371,665	\$1,500,646	\$1,665,096	\$1,847,701	11.0%
NORTHWESTERN	\$1,316,961	\$1,364,446	\$1,559,347	\$1,645,345	\$1,721,285	\$1,820,180	\$1,968,129	\$2,117,448	\$2,274,876	\$2,444,762	\$2,660,298	8.8%
OAKLAND	\$27,460,970	\$27,957,210	\$29,887,208	\$30,972,532	\$32,353,815	\$34,065,351	\$36,846,791	\$38,771,308	\$41,460,785	\$44,062,984	\$47,314,390	7.4%
ST. CLAIR	\$2,648,000	\$2,695,000	\$2,980,000	\$3,125,000	\$3,225,000	\$3,385,000	\$3,616,539	\$3,825,960	\$4,016,343	\$4,264,890	\$4,525,137	6.1%
SCHOOLCRAFT	\$5,812,209	\$6,313,633	\$6,884,634	\$7,228,947	\$7,590,918	\$8,017,905	\$8,520,270	\$9,159,735	\$9,729,141	\$10,339,674	\$11,169,194	8.0%
SOUTHWESTERN	\$735,315	\$748,587	\$834,447	\$874,481	\$901,803	\$943,440	\$994,164	\$1,053,040	\$1,105,258	\$1,164,443	\$1,268,555	8.9%
WASHTENAW	\$5,768,718	\$5,871,950	\$6,320,939	\$6,572,602	\$6,991,654	\$7,248,594	\$7,703,684	\$8,266,981	\$8,870,139	\$9,584,208	\$10,222,954	6.7%
WAYNE COUNTY	\$16,573,174	\$16,805,272	\$17,943,732	\$18,475,344	\$18,861,707	\$19,675,170	\$20,526,568	\$21,304,081	\$22,263,058	\$23,541,977	\$25,035,894	6.3%
WEST SHORE	\$1,115,842	\$1,132,412	\$1,231,339	\$1,273,960	\$1,325,770	\$1,367,397	\$1,434,385	\$1,508,273	\$1,581,307	\$1,630,049	\$1,732,417	6.3%
STATE TOTAL	\$123,284,858	\$126,862,451	\$136,431,751	\$142,031,545	\$147,540,767	\$154,567,707	\$163,890,921	\$173,374,372	\$183,468,732	\$193,552,712	\$207,292,118	7.1%

* Taxable Value, rather than SEV, is used beginning in 1995-96 due to property tax law changes.

** Highland Park Community College discontinued operation during 1995-96.

TABLE 9
GENERAL FUND REVENUE SOURCES
AS A PERCENTAGE OF TOTAL GENERAL FUND REVENUE

REVENUE SOURCE	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01
STATE AID	36.9%	38.4%	35.8%	34.2%	34.1%	35.8%	33.1%	32.9%	32.9%	33.0%	33.3%
PROPERTY TAX	27.2%	28.3%	28.5%	30.5%	30.7%	28.5%	34.6%	35.2%	35.9%	36.3%	35.9%
TUITION & FEES	31.7%	31.1%	33.5%	32.2%	31.5%	33.5%	28.6%	27.7%	27.5%	27.0%	26.8%
ALL OTHER	4.2%	2.2%	2.2%	3.0%	3.7%	2.2%	3.6%	4.1%	3.8%	3.8%	4.0%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

NOTE: See Table 28 for 2000-01 general fund revenue details.

**TABLE 10
AT-RISK STUDENT SUCCESS GRANTS**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	1 YEAR CHANGE
ALPENA	\$82,200	\$108,700	\$94,400	\$90,000	\$90,900	\$102,972	\$123,629	\$133,007	\$126,215	\$123,339	\$121,725	\$104,004	-14.6%
BAY DE NOC	\$64,200	\$78,000	\$103,300	\$107,300	\$104,600	\$107,983	\$116,923	\$123,696	\$122,239	\$114,328	\$105,324	\$98,650	-6.3%
DELTA	\$70,600	\$71,300	\$93,100	\$90,900	\$103,300	\$103,683	\$106,535	\$104,629	\$104,543	\$105,062	\$110,504	\$110,240	-0.2%
GLEN OAKS	\$44,500	\$45,800	\$127,800	\$155,100	\$136,100	\$126,518	\$119,101	\$126,792	\$126,914	\$128,094	\$131,210	\$135,832	3.5%
GOGEBIC	\$53,200	\$49,900	\$57,300	\$62,500	\$69,200	\$69,855	\$71,090	\$71,761	\$73,459	\$74,735	\$78,617	\$78,902	0.4%
GRAND RAPIDS	\$79,400	\$67,400	\$67,500	\$64,600	\$65,300	\$64,648	\$65,252	\$67,730	\$73,167	\$76,248	\$76,714	\$74,179	-3.3%
HENRY FORD	\$54,500	\$51,400	\$70,100	\$91,500	\$117,900	\$131,988	\$147,155	\$157,432	\$164,082	\$165,262	\$168,324	\$164,807	-2.1%
HIGHLAND PARK*	\$181,100	\$163,900	\$151,200	\$147,300	\$147,000								
JACKSON	\$81,800	\$104,900	\$123,200	\$114,600	\$116,500	\$112,690	\$110,482	\$109,187	\$109,669	\$111,433	\$114,933	\$113,768	-1.0%
KALAMAZOO VALLEY	\$144,700	\$129,600	\$117,900	\$112,800	\$111,500	\$113,466	\$119,821	\$119,420	\$117,532	\$114,457	\$118,490	\$113,499	-4.2%
KELLOGG	\$60,300	\$73,500	\$105,000	\$120,600	\$119,300	\$123,347	\$133,863	\$139,045	\$143,437	\$147,324	\$157,285	\$158,343	0.7%
KIRTLAND	\$138,300	\$139,600	\$154,400	\$137,400	\$140,800	\$137,957	\$142,964	\$144,074	\$138,127	\$135,754	\$145,724	\$158,732	8.9%
LAKE MICHIGAN	\$186,500	\$189,600	\$178,300	\$174,900	\$178,000	\$176,783	\$179,622	\$172,690	\$174,317	\$179,730	\$194,902	\$192,554	-1.2%
LANSING	\$153,200	\$140,500	\$129,700	\$115,700	\$109,100	\$109,301	\$108,792	\$112,045	\$106,828	\$119,933	\$134,738	\$157,864	17.2%
MACOMB	\$94,100	\$88,000	\$84,500	\$80,600	\$80,700	\$81,025	\$84,175	\$84,116	\$85,344	\$84,971	\$90,272	\$91,038	0.8%
MID MICHIGAN	\$123,800	\$97,000	\$108,800	\$103,900	\$109,700	\$111,559	\$119,919	\$125,416	\$124,193	\$115,524	\$123,549	\$129,419	4.8%
MONROE	\$56,700	\$53,300	\$61,500	\$72,900	\$85,000	\$91,785	\$97,409	\$99,686	\$100,926	\$99,520	\$102,673	\$99,275	-3.3%
MONTCALM	\$80,000	\$79,800	\$83,900	\$80,200	\$76,400	\$77,832	\$78,126	\$76,470	\$71,215	\$71,875	\$70,131	\$71,694	2.2%
MOTT	\$118,200	\$105,000	\$101,200	\$96,400	\$97,600	\$98,371	\$106,507	\$110,453	\$110,568	\$104,786	\$105,617	\$109,157	3.4%
MUSKEGON	\$114,700	\$143,200	\$141,000	\$140,300	\$152,000	\$166,196	\$183,462	\$194,613	\$199,964	\$204,401	\$212,002	\$213,016	0.5%
NORTH CENTRAL	\$51,800	\$48,300	\$55,100	\$78,300	\$97,300	\$109,177	\$111,002	\$110,082	\$118,681	\$147,238	\$178,833	\$178,336	-0.3%
NORTHWESTERN	\$129,600	\$130,400	\$123,000	\$118,500	\$119,700	\$123,727	\$130,573	\$135,720	\$134,817	\$126,094	\$120,835	\$120,677	-0.1%
OAKLAND	\$80,100	\$105,300	\$123,400	\$123,700	\$134,400	\$146,610	\$162,405	\$163,949	\$161,743	\$160,819	\$164,112	\$159,354	-2.9%
ST. CLAIR	\$67,800	\$81,400	\$75,600	\$75,200	\$74,100	\$74,686	\$76,356	\$77,551	\$76,110	\$74,515	\$77,130	\$80,413	4.3%
SCHOOLCRAFT	\$167,200	\$163,400	\$163,100	\$159,700	\$165,600	\$167,570	\$169,917	\$166,019	\$157,115	\$148,320	\$148,852	\$150,164	0.9%
SOUTHWESTERN	\$204,600	\$175,400	\$162,600	\$152,200	\$151,300	\$155,268	\$166,421	\$177,401	\$187,371	\$185,189	\$186,227	\$180,632	-3.0%
WASHTENAW	\$126,100	\$176,400	\$147,900	\$149,000	\$135,900	\$132,337	\$133,533	\$136,655	\$135,213	\$137,820	\$148,858	\$161,709	8.6%
WAYNE COUNTY	\$116,200	\$170,500	\$193,200	\$181,000	\$196,200	\$199,135	\$203,992	\$211,671	\$207,316	\$189,810	\$158,329	\$149,384	-5.6%
WEST SHORE	\$74,600	\$88,500	\$84,400	\$85,300	\$95,500	\$114,139	\$128,112	\$133,256	\$133,461	\$137,985	\$146,193	\$136,460	-6.7%
STATE TOTAL	\$3,000,000	\$3,120,000	\$3,282,400	\$3,282,400	\$3,380,900	\$3,330,608	\$3,497,138	\$3,584,566	\$3,584,566	\$3,584,566	\$3,692,103	\$3,692,102	0.0%

*Highland Park Community College discontinued operation during 1995-96.

**TABLE 11
GENERAL FUND EXPENDITURES PER FYES**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	\$3,967	\$4,082	\$4,872	\$5,579	\$5,797	\$6,879	\$7,028	\$7,004	\$7,208	\$7,690	\$8,220	6.9%
BAY DE NOC	\$3,790	\$3,734	\$4,158	\$4,555	\$4,841	\$5,058	\$5,357	\$5,511	\$5,769	\$6,575	\$7,110	8.1%
DELTA	\$4,210	\$4,677	\$4,934	\$5,243	\$5,526	\$6,266	\$6,448	\$6,713	\$6,565	\$7,057	\$7,494	6.2%
GLEN OAKS	\$5,087	\$5,448	\$6,124	\$7,019	\$8,131	\$7,500	\$7,210	\$6,865	\$7,356	\$7,926	\$7,512	-5.2%
GOGEBIC	\$5,289	\$5,572	\$5,711	\$6,044	\$5,904	\$5,809	\$6,460	\$7,259	\$7,254	\$8,082	\$9,344	15.6%
GRAND RAPIDS	\$4,249	\$4,805	\$4,863	\$5,442	\$5,797	\$6,297	\$6,633	\$6,712	\$6,916	\$7,628	\$7,586	-0.6%
HENRY FORD	\$4,616	\$5,238	\$5,312	\$5,696	\$5,632	\$6,438	\$6,457	\$6,627	\$7,022	\$7,475	\$7,758	3.8%
HIGHLAND PARK*	\$5,022	\$4,776	\$4,239	\$6,552	\$7,717							
JACKSON	\$4,949	\$4,857	\$4,880	\$5,375	\$5,797	\$6,342	\$6,906	\$6,762	\$7,146	\$7,858	\$8,288	5.5%
KALAMAZOO VALLEY	\$3,082	\$3,496	\$3,441	\$3,562	\$3,922	\$4,543	\$5,071	\$5,048	\$5,241	\$5,582	\$6,070	8.7%
KELLOGG	\$4,757	\$4,961	\$4,992	\$5,544	\$6,265	\$6,808	\$6,932	\$7,740	\$8,006	\$7,822	\$8,110	3.7%
KIRTLAND	\$5,955	\$5,960	\$6,168	\$6,774	\$7,359	\$8,406	\$10,402	\$9,775	\$10,684	\$12,818	\$12,916	0.8%
LAKE MICHIGAN	\$5,773	\$5,989	\$5,604	\$6,514	\$6,999	\$7,850	\$8,377	\$8,284	\$8,741	\$8,403	\$9,248	10.1%
LANSING	\$4,026	\$4,279	\$4,345	\$5,208	\$5,558	\$5,955	\$6,524	\$6,580	\$6,689	\$6,832	\$7,249	6.1%
MACOMB	\$3,933	\$4,042	\$4,117	\$4,344	\$4,693	\$5,114	\$5,434	\$5,494	\$5,602	\$5,861	\$6,174	5.3%
MID MICHIGAN	\$3,782	\$4,486	\$4,293	\$4,694	\$4,776	\$5,229	\$5,438	\$5,706	\$5,799	\$5,963	\$6,352	6.5%
MONROE	\$5,360	\$5,222	\$5,429	\$5,788	\$6,308	\$6,824	\$7,379	\$7,730	\$7,949	\$8,588	\$8,908	3.7%
MONTCALM	\$4,148	\$5,111	\$5,146	\$5,007	\$4,975	\$5,472	\$5,219	\$6,531	\$8,020	\$8,237	\$10,646	29.2%
MOTT	\$4,592	\$4,665	\$4,643	\$5,286	\$4,989	\$5,744	\$6,694	\$8,088	\$6,858	\$7,869	\$8,601	9.3%
MUSKEGON	\$4,421	\$4,525	\$4,822	\$5,355	\$5,999	\$6,350	\$6,928	\$6,788	\$6,987	\$7,431	\$7,813	5.1%
NORTH CENTRAL	\$4,444	\$4,297	\$4,353	\$4,341	\$4,788	\$5,518	\$6,160	\$6,309	\$6,352	\$7,005	\$6,901	-1.5%
NORTHWESTERN	\$4,464	\$4,852	\$5,299	\$6,021	\$6,251	\$6,738	\$6,928	\$7,409	\$7,259	\$8,689	\$9,240	6.3%
OAKLAND	\$3,592	\$3,840	\$3,920	\$4,242	\$4,566	\$4,783	\$5,214	\$5,410	\$5,463	\$5,782	\$6,049	4.6%
ST. CLAIR	\$4,799	\$5,022	\$5,508	\$5,530	\$5,732	\$6,343	\$6,691	\$6,734	\$7,183	\$7,795	\$7,811	0.2%
SCHOOLCRAFT	\$4,315	\$4,602	\$5,139	\$5,562	\$6,119	\$6,528	\$6,939	\$6,561	\$6,791	\$7,168	\$7,404	3.3%
SOUTHWESTERN	\$3,771	\$3,865	\$4,115	\$4,706	\$5,038	\$5,144	\$5,654	\$5,528	\$5,751	\$6,443	\$7,069	9.7%
WASHTENAW	\$4,783	\$5,159	\$5,540	\$6,693	\$6,974	\$7,538	\$7,897	\$8,791	\$9,138	\$9,023	\$8,935	-1.0%
WAYNE COUNTY	\$5,849	\$6,686	\$5,944	\$6,118	\$7,703	\$7,366	\$10,309	\$8,896	\$9,155	\$11,590	\$11,310	-2.4%
WEST SHORE	\$6,052	\$6,154	\$6,103	\$6,099	\$6,717	\$6,983	\$7,331	\$8,551	\$8,904	\$9,316	\$9,553	2.5%
STATE AGGREGATE	\$4,318	\$4,602	\$4,702	\$5,181	\$5,536	\$5,984	\$6,482	\$6,658	\$6,788	\$7,291	\$7,584	4.0%

*Highland Park Community College discontinued operation in 1995-96.

**TABLE 12A
FISCAL YEAR EQUATED STUDENTS (FYES)**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	1,523	1,647	1,445	1,262	1,195	1,081	1,112	1,146	1,165	1,130	1,122	-0.7%
BAY DE NOC	1,626	1,716	1,698	1,603	1,556	1,556	1,502	1,542	1,519	1,408	1,408	0.0%
DELTA	7,030	6,958	7,098	6,909	6,453	6,074	5,813	5,564	5,743	5,584	5,588	0.1%
GLEN OAKS	874	854	824	751	661	691	780	830	876	874	980	12.1%
GOGEBIC	798	800	835	810	815	908	879	752	768	733	652	-11.1%
GRAND RAPIDS	7,126	7,642	8,701	7,706	7,314	6,958	6,764	6,969	7,065	6,895	7,578	9.9%
HENRY FORD	7,942	7,604	7,618	7,525	7,649	6,898	7,020	7,028	6,967	6,871	6,904	0.5%
HIGHLAND PARK*	1,596	1,553	1,393	1,455	1,134							
JACKSON	3,619	3,727	3,918	3,782	3,403	3,123	2,931	2,940	2,877	2,724	2,764	1.5%
KALAMAZOO VALLEY	5,166	5,365	5,256	5,340	5,201	4,779	4,604	4,721	4,769	4,837	4,808	-0.6%
KELLOGG	2,946	3,072	3,293	3,114	2,824	2,744	2,823	2,641	2,657	2,795	2,955	5.7%
KIRTLAND	866	988	927	935	920	882	795	819	771	720	732	1.7%
LAKE MICHIGAN	1,801	2,047	2,081	1,871	1,750	1,679	1,660	1,721	1,795	1,946	1,901	-2.3%
LANSING	11,951	11,868	11,931	9,587	9,336	9,099	8,884	8,796	9,280	9,365	9,351	-0.1%
MACOMB	14,496	14,502	14,638	14,122	13,470	12,554	12,273	12,134	11,994	11,862	11,852	-0.1%
MID MICHIGAN	1,331	1,431	1,396	1,342	1,281	1,316	1,282	1,348	1,335	1,382	1,384	0.1%
MONROE	1,820	2,058	2,156	2,157	2,022	1,915	1,865	1,820	1,847	1,826	1,841	0.8%
MONTCALM	1,208	1,093	1,132	1,155	1,197	1,233	1,276	1,053	913	917	740	-19.3%
MOTT	6,260	6,701	7,358	6,845	6,864	6,048	5,811	4,917	6,077	5,235	5,107	-2.4%
MUSKEGON	2,889	3,010	3,039	2,820	2,561	2,507	2,455	2,476	2,420	2,449	2,436	-0.5%
NORTH CENTRAL	977	1,100	1,213	1,164	1,090	1,013	937	1,028	1,040	1,038	1,065	2.6%
NORTHWESTERN	3,028	3,024	2,848	2,696	2,616	2,599	2,698	2,714	2,863	2,514	2,522	0.3%
OAKLAND	16,400	17,165	17,055	16,179	15,213	14,550	14,306	13,923	14,209	14,162	14,613	3.2%
ST. CLAIR	2,630	2,768	2,790	2,778	2,718	2,506	2,397	2,398	2,358	2,301	2,486	8.0%
SCHOOLCRAFT	5,765	5,961	5,531	5,367	5,024	5,028	5,042	5,154	5,221	5,191	5,368	3.4%
SOUTHWESTERN	1,832	1,989	1,925	1,854	1,695	1,763	1,762	1,809	1,789	1,667	1,712	2.7%
WASHTENAW	5,907	5,842	5,799	5,246	5,011	4,915	4,968	5,016	5,218	5,774	6,056	4.9%
WAYNE COUNTY	6,268	5,837	5,762	6,197	5,380	5,702	4,498	5,497	5,437	4,721	4,449	-5.8%
WEST SHORE	776	800	872	880	834	828	833	745	727	739	757	2.4%
STATE TOTAL	126,451	129,122	130,532	123,452	117,187	110,949	107,970	107,501	109,700	107,660	109,131	1.4%

*Highland Park Community College discontinued operation during 1995-96.

NOTE: One FYES equals 31 semester credit hours.

TABLE 12B
CONTACT HOUR EQUATED STUDENTS (CHES)

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	1,853	2,006	1,786	1,590	1,475	1,308	1,347	1,393	1,390	1,341	1,349	0.6%
BAY DE NOC	1,941	2,055	2,009	1,912	1,864	1,811	1,746	1,765	1,717	1,596	1,643	2.9%
DELTA	8,436	8,311	8,529	8,266	7,660	7,258	6,972	6,630	6,808	6,533	6,545	0.2%
GLEN OAKS	1,038	1,032	991	923	819	880	928	967	1,024	1,034	1,171	13.2%
GOGEBIC	956	951	997	956	961	1,050	1,046	916	906	885	788	-11.0%
GRAND RAPIDS	9,216	9,884	10,592	10,980	8,963	8,577	8,305	8,540	8,598	8,168	8,974	9.9%
HENRY FORD	8,948	8,673	8,548	8,481	8,621	7,845	7,918	7,985	8,050	8,283	8,128	-1.9%
HIGHLAND PARK*	1,961	1,920	1,703	1,790	1,318							
JACKSON	4,303	4,386	4,620	4,427	4,036	3,749	3,691	3,732	3,628	3,589	3,687	2.7%
KALAMAZOO VALLEY	6,225	6,472	6,325	6,396	6,240	5,816	5,797	5,925	5,880	6,004	6,128	2.1%
KELLOGG	3,380	3,523	3,765	3,591	3,320	3,252	3,339	3,163	3,187	3,387	3,458	2.1%
KIRTLAND	1,059	1,232	1,114	1,129	1,102	1,062	998	1,006	955	875	895	2.3%
LAKE MICHIGAN	2,241	2,578	2,615	2,444	2,286	2,145	2,071	2,104	2,226	2,335	2,366	1.3%
LANSING	15,842	15,489	15,614	12,218	11,572	11,575	10,923	10,876	11,347	11,863	11,718	-1.2%
MACOMB	18,202	18,245	18,405	17,796	16,834	15,944	15,594	15,323	14,965	14,725	14,768	0.3%
MID MICHIGAN	1,781	1,908	1,910	1,842	1,748	1,753	1,724	1,822	1,789	1,828	1,827	-0.1%
MONROE	2,264	2,553	2,673	2,672	2,531	2,415	2,323	2,283	2,308	2,287	2,250	-1.6%
MONTCALM	1,583	1,459	1,517	1,496	1,532	1,551	1,470	1,224	1,164	1,086	920	-15.3%
MOTT	7,051	7,611	8,019	7,645	7,443	6,988	7,481	6,220	6,852	6,897	6,745	-2.2%
MUSKEGON	3,563	3,705	3,743	3,456	3,184	3,115	3,061	3,104	3,034	3,062	3,026	-1.2%
NORTH CENTRAL	1,194	1,387	1,554	1,407	1,333	1,240	1,193	1,324	1,302	1,264	1,298	2.7%
NORTHWESTERN	3,403	3,407	3,229	3,020	2,861	2,797	2,899	2,905	3,032	3,047	3,072	0.8%
OAKLAND	19,900	20,880	20,725	19,631	18,586	17,863	17,433	17,148	17,397	15,798	16,203	2.6%
ST. CLAIR	3,101	3,239	3,437	3,216	3,140	2,951	2,795	2,793	2,713	2,630	2,836	7.8%
SCHOOLCRAFT	6,474	6,681	7,357	7,180	6,710	6,583	6,575	6,763	6,674	6,522	6,700	2.7%
SOUTHWESTERN	2,284	2,495	2,402	2,433	2,167	2,274	2,247	2,330	2,324	2,135	2,172	1.7%
WASHTENAW	7,262	7,243	7,181	6,587	6,645	6,343	6,366	6,493	6,651	7,463	7,809	4.6%
WAYNE COUNTY	7,710	6,828	6,754	6,602	5,605	5,908	4,674	5,603	5,607	5,003	4,765	-4.8%
WEST SHORE	908	917	1,014	1,034	991	987	1,066	894	848	907	1,054	16.2%
STATE AGGREGATE	154,079	157,070	159,128	151,118	141,547	135,040	131,982	131,231	132,376	130,547	132,295	1.3%

*Highland Park Community College discontinued operation during 1995-96.

NOTE: One CHES equals 496 student contact hours.

**TABLE 13
UNDUPLICATED STUDENT HEADCOUNT**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	1 YEAR CHANGE
ALPENA	3,562	4,770	3,950	3,706	3,801	3,661	3,736	3,519	2,852	2,826	2,779	-1.7%
BAY DE NOC	3,796	3,971	3,763	4,126	4,148	4,723	4,289	4,224	4,036	4,705	5,175	10.0%
DELTA	17,221	19,524	20,668	20,516	19,783	18,387	15,322	15,285	14,770	16,124	16,240	0.7%
GLEN OAKS	2,901	3,117	3,066	3,351	3,216	3,503	3,352	3,804	3,935	3,693	3,777	2.3%
GOGEBIC	1,729	1,618	1,923	1,518	1,774	1,963	1,886	1,885	1,712	1,774	1,751	-1.3%
GRAND RAPIDS	25,405	25,571	27,501	24,869	26,989	23,407	18,518	18,442	18,630	18,416	19,845	7.8%
HENRY FORD	23,141	21,116	21,388	21,849	20,968	20,553	19,804	19,422	22,057	27,414	25,158	-8.2%
HIGHLAND PARK*	4,656	5,511	3,896	3,119	2,775							
JACKSON	18,833	12,050	13,007	12,233	11,705	10,995	11,243	11,923	10,409	10,554	10,342	-2.0%
KALAMAZOO VALLEY	17,205	17,719	17,017	17,380	17,213	17,326	17,995	18,965	17,009	17,247	18,086	4.9%
KELLOGG	13,842	12,608	14,281	13,862	13,879	15,386	17,101	15,274	15,743	17,377	16,475	-5.2%
KIRTLAND	2,358	2,341	2,567	2,629	2,764	2,305	2,544	2,897	2,600	2,521	2,572	2.0%
LAKE MICHIGAN	7,819	7,743	7,883	7,412	7,859	6,300	5,986	5,968	6,953	7,433	7,231	-2.7%
LANSING	44,697	44,409	43,551	32,838	30,358	29,749	27,997	27,352	27,225	32,254	34,051	5.6%
MACOMB	49,678	49,219	48,647	47,553	49,520	47,929	44,235	44,495	44,426	47,523	46,418	-2.3%
MID MICHIGAN	5,622	4,909	5,010	4,625	4,335	4,280	4,440	4,725	4,873	4,933	4,740	-3.9%
MONROE	6,958	7,859	8,082	8,390	7,841	7,625	7,133	6,974	7,556	7,446	7,362	-1.1%
MONTCALM	5,500	5,166	5,213	4,780	4,533	4,961	4,824	4,114	4,079	4,313	3,645	-15.5%
MOTT	25,064	23,636	33,058	28,923	28,020	23,833	17,603	17,107	17,919	18,283	17,299	-5.4%
MUSKEGON	10,863	11,010	11,187	10,458	9,931	9,630	9,588	9,270	8,753	8,997	8,833	-1.8%
NORTH CENTRAL	2,625	2,838	4,118	2,887	2,906	2,864	2,216	3,230	3,345	3,122	3,106	-0.5%
NORTHWESTERN	11,424	12,017	12,236	10,431	11,091	11,094	11,652	11,450	11,366	12,331	12,789	3.7%
OAKLAND	52,405	53,222	53,574	52,090	49,949	49,434	55,540	47,473	48,241	54,760	54,374	-0.7%
ST. CLAIR	10,574	11,109	11,448	9,436	9,269	9,415	8,789	9,283	9,753	9,210	9,098	-1.2%
SCHOOLCRAFT	25,705	26,825	28,333	28,442	28,736	28,036	29,752	30,185	29,093	30,034	32,161	7.1%
SOUTHWESTERN	5,714	5,582	5,858	6,937	5,973	6,322	6,609	7,176	6,923	6,229	5,820	-6.6%
WASHTENAW	20,078	20,544	20,968	19,361	19,510	20,709	20,578	21,704	22,858	23,993	25,855	7.8%
WAYNE COUNTY	21,476	17,081	16,145	17,248	17,903	18,751	18,858	18,575	19,141	21,602	19,479	-9.8%
WEST SHORE	1,967	1,866	3,229	2,010	2,207	2,266	2,500	2,437	2,181	2,406	2,961	23.1%
STATE TOTAL	442,818	434,951	451,567	422,979	418,956	405,407	394,090	387,158	388,438	417,520	417,422	0.0%

*Highland Park Community College discontinued operation during 1995-96.

TABLE 14
IN-DISTRICT TUITION CHARGE PER STUDENT CREDIT HOUR

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	1 YEAR CHANGE
ALPENA	\$33.00	\$35.00	\$35.00	\$42.00	\$44.00	\$46.00	\$48.00	\$51.00	\$53.00	\$54.00	\$55.00	\$58.00	5.5%
BAY DE NOC	\$37.75	\$40.50	\$47.00	\$49.00	\$51.00	\$52.25	\$53.50	\$53.50	\$53.50	\$53.50	\$55.00	\$56.75	3.2%
DELTA	\$43.00	\$45.00	\$48.00	\$51.00	\$52.50	\$53.75	\$54.75	\$56.00	\$57.25	\$58.00	\$59.30	\$61.40	3.5%
GLEN OAKS	\$32.00	\$32.00	\$37.00	\$40.00	\$42.00	\$44.00	\$45.00	\$46.00	\$46.00	\$47.00	\$48.00	\$51.00	6.3%
GOGEBIC	\$22.00	\$25.00	\$28.00	\$28.00	\$32.00	\$34.00	\$36.00	\$39.00	\$41.00	\$43.00	\$45.00	\$49.00	8.9%
GRAND RAPIDS	\$40.00	\$40.00	\$40.00	\$48.00	\$51.00	\$52.00	\$54.00	\$55.50	\$56.50	\$57.00	\$58.50	\$60.00	2.6%
HENRY FORD	\$38.00	\$39.00	\$41.00	\$41.00	\$45.00	\$47.00	\$47.00	\$51.00	\$53.00	\$53.00	\$55.00	\$55.00	0.0%
HIGHLAND PARK*	\$40.00	\$45.00	\$55.00	\$55.00	\$55.00	\$55.00							
JACKSON	\$39.00	\$41.00	\$43.00	\$45.00	\$45.00	\$47.45	\$48.50	\$49.50	\$50.50	\$52.00	\$53.50	\$55.00	2.8%
KALAMAZOO VALLEY	\$25.00	\$28.00	\$32.00	\$34.00	\$36.00	\$36.00	\$38.00	\$41.00	\$41.00	\$42.00	\$43.25	\$45.25	4.6%
KELLOGG	\$28.50	\$30.50	\$32.50	\$35.50	\$39.50	\$40.50	\$42.00	\$44.00	\$46.50	\$48.50	\$49.50	\$50.50	2.0%
KIRTLAND	\$40.00	\$40.00	\$40.00	\$42.00	\$44.00	\$46.00	\$47.25	\$48.65	\$49.95	\$50.85	\$52.10	\$54.10	3.8%
LAKE MICHIGAN	\$32.00	\$32.00	\$35.00	\$39.00	\$39.00	\$42.00	\$45.00	\$45.00	\$45.00	\$46.50	\$48.00	\$51.00	6.3%
LANSING	\$34.50	\$36.00	\$39.00	\$41.00	\$42.00	\$43.00	\$43.00	\$47.00	\$48.00	\$48.50	\$49.00	\$50.00	2.0%
MACOMB	\$38.00	\$42.00	\$45.00	\$47.00	\$48.50	\$49.75	\$51.00	\$52.50	\$53.50	\$54.00	\$55.00	\$56.00	1.8%
MID MICHIGAN	\$34.00	\$36.00	\$39.00	\$42.00	\$44.00	\$45.00	\$45.00	\$46.00	\$47.00	\$47.75	\$52.75	\$54.25	2.8%
MONROE	\$25.00	\$27.00	\$29.00	\$31.50	\$34.50	\$37.00	\$40.00	\$43.00	\$44.00	\$46.00	\$47.00	\$49.00	4.3%
MONTCALM	\$32.00	\$36.00	\$39.00	\$42.00	\$45.00	\$46.15	\$47.40	\$48.80	\$49.90	\$51.40	\$52.94	\$54.74	3.4%
MOTT	\$40.00	\$42.00	\$46.00	\$52.95	\$55.07	\$56.50	\$54.85	\$56.50	\$57.80	\$59.40	\$61.15	\$61.15	0.0%
MUSKEGON	\$33.00	\$34.00	\$35.00	\$37.00	\$39.00	\$42.00	\$45.00	\$47.00	\$48.00	\$49.00	\$49.00	\$50.00	2.0%
NORTH CENTRAL	\$35.00	\$37.00	\$38.00	\$39.00	\$42.00	\$43.00	\$46.00	\$46.00	\$46.00	\$46.00	\$47.00	\$48.40	3.0%
NORTHWESTERN	\$42.38	\$45.00	\$46.87	\$49.25	\$49.25	\$49.25	\$50.50	\$51.75	\$53.00	\$54.75	\$56.00	\$56.00	0.0%
OAKLAND	\$37.00	\$39.00	\$41.00	\$45.00	\$46.00	\$46.00	\$46.00	\$46.00	\$47.00	\$47.70	\$48.70	\$50.30	3.3%
ST. CLAIR	\$40.00	\$42.00	\$46.00	\$57.85	\$62.37	\$64.09	\$55.50	\$57.00	\$58.25	\$58.25	\$59.25	\$61.00	3.0%
SCHOOLCRAFT	\$35.00	\$36.50	\$40.00	\$43.00	\$47.00	\$48.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00	\$55.00	1.9%
SOUTHWESTERN	\$34.00	\$34.00	\$36.00	\$38.00	\$41.00	\$42.00	\$44.00	\$45.00	\$45.00	\$46.50	\$48.00	\$50.00	4.2%
WASHTENAW	\$34.00	\$38.00	\$42.00	\$47.00	\$50.00	\$51.00	\$52.00	\$52.00	\$52.00	\$52.00	\$56.00	\$57.00	1.8%
WAYNE COUNTY	\$35.00	\$37.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	0.0%
WEST SHORE	\$32.00	\$34.00	\$37.00	\$40.00	\$43.00	\$44.00	\$46.00	\$48.00	\$50.00	\$51.50	\$53.00	\$54.50	2.8%
STATE AVERAGE	\$34.87	\$36.84	\$40.22	\$43.31	\$45.47	\$46.78	\$47.47	\$48.99	\$49.95	\$50.90	\$52.32	\$53.87	3.0%

*Highland Park Community College discontinued operation in 1995-96.

**TABLE 15
OUT-OF-DISTRICT TUITION CHARGE PER STUDENT CREDIT HOUR**

	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	1 YEAR CHANGE
ALPENA	\$49.00	\$52.00	\$52.00	\$63.00	\$66.00	\$69.00	\$72.00	\$75.00	\$78.00	\$80.00	\$82.00	\$86.00	4.9%
BAY DE NOC	\$52.00	\$56.00	\$65.00	\$67.50	\$69.75	\$71.50	\$73.50	\$73.50	\$73.50	\$73.50	\$76.75	\$79.00	2.9%
DELTA	\$61.00	\$64.00	\$67.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$77.00	\$79.00	\$81.00	\$84.00	3.7%
GLEN OAKS	\$46.00	\$46.00	\$51.00	\$44.00	\$48.00	\$51.00	\$53.00	\$54.00	\$54.00	\$56.00	\$58.00	\$61.00	5.2%
GOGEBIC	\$34.00	\$37.00	\$40.00	\$40.00	\$45.00	\$47.00	\$50.00	\$54.00	\$57.00	\$60.00	\$62.00	\$67.00	8.1%
GRAND RAPIDS	\$61.00	\$61.00	\$61.00	\$72.00	\$75.00	\$77.00	\$80.00	\$82.00	\$83.00	\$84.00	\$86.00	\$88.00	2.3%
HENRY FORD	\$56.00	\$58.00	\$64.00	\$64.00	\$71.00	\$73.00	\$73.00	\$81.00	\$85.00	\$85.00	\$89.00	\$92.00	3.4%
HIGHLAND PARK*	\$50.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00							
JACKSON	\$49.00	\$51.00	\$54.00	\$57.00	\$57.00	\$61.00	\$62.50	\$64.50	\$66.50	\$68.50	\$70.50	\$73.00	3.5%
KALAMAZOO VALLEY	\$46.00	\$52.00	\$60.00	\$64.00	\$67.00	\$67.00	\$71.00	\$74.00	\$74.00	\$76.00	\$77.50	\$79.75	2.9%
KELLOGG	\$47.90	\$51.30	\$54.70	\$59.76	\$66.50	\$68.20	\$70.75	\$74.15	\$78.40	\$80.75	\$82.40	\$83.40	1.2%
KIRTLAND	\$56.50	\$56.50	\$56.50	\$56.50	\$59.00	\$63.00	\$64.75	\$66.70	\$68.50	\$69.70	\$71.40	\$80.80	13.2%
LAKE MICHIGAN	\$42.00	\$42.00	\$45.00	\$49.00	\$49.00	\$52.00	\$55.00	\$55.00	\$55.00	\$55.00	\$58.00	\$61.00	5.2%
LANSING	\$52.50	\$58.50	\$63.00	\$67.00	\$71.00	\$72.00	\$72.00	\$76.00	\$77.00	\$77.50	\$78.00	\$79.00	1.3%
MACOMB	\$61.00	\$65.00	\$70.00	\$72.00	\$73.50	\$75.00	\$76.50	\$79.00	\$81.00	\$82.00	\$83.00	\$84.00	1.2%
MID MICHIGAN	\$51.00	\$54.00	\$59.00	\$63.50	\$66.50	\$68.00	\$68.00	\$70.00	\$72.00	\$77.00	\$84.00	\$88.00	4.8%
MONROE	\$37.00	\$40.00	\$43.00	\$47.00	\$52.00	\$59.00	\$64.00	\$69.00	\$72.00	\$75.00	\$78.00	\$81.00	3.8%
MONTCALM	\$48.00	\$54.00	\$59.00	\$64.00	\$69.00	\$70.75	\$72.70	\$74.85	\$76.95	\$78.85	\$81.22	\$83.98	3.4%
MOTT	\$56.00	\$59.00	\$65.00	\$77.44	\$84.17	\$81.50	\$79.10	\$81.50	\$83.35	\$85.70	\$88.25	\$88.25	0.0%
MUSKEGON	\$47.00	\$49.00	\$50.50	\$53.50	\$56.50	\$60.50	\$64.50	\$67.50	\$69.00	\$71.00	\$71.00	\$73.00	2.8%
NORTH CENTRAL	\$45.00	\$48.00	\$50.00	\$52.00	\$55.00	\$56.50	\$62.00	\$64.00	\$64.00	\$70.50	\$73.00	\$75.20	3.0%
NORTHWESTERN	\$70.13	\$74.63	\$78.00	\$81.50	\$81.50	\$81.50	\$83.50	\$85.75	\$87.75	\$90.50	\$93.25	\$93.25	0.0%
OAKLAND	\$61.00	\$65.00	\$69.00	\$77.00	\$78.00	\$78.00	\$78.00	\$78.00	\$79.50	\$80.70	\$82.40	\$85.20	3.4%
ST. CLAIR	\$63.00	\$65.00	\$69.00	\$94.42	\$104.00	\$107.32	\$82.00	\$84.50	\$86.50	\$86.50	\$88.25	\$90.00	2.0%
SCHOOLCRAFT	\$53.00	\$55.50	\$60.00	\$64.50	\$70.00	\$71.00	\$73.00	\$75.00	\$76.00	\$78.00	\$80.00	\$82.00	2.5%
SOUTHWESTERN	\$44.00	\$44.00	\$46.00	\$50.00	\$53.00	\$54.00	\$56.00	\$57.00	\$51.00	\$52.50	\$54.25	\$56.00	3.2%
WASHTENAW	\$52.00	\$56.00	\$62.00	\$67.00	\$71.00	\$73.00	\$75.00	\$75.00	\$77.00	\$77.00	\$81.00	\$83.00	2.5%
WAYNE COUNTY	\$52.50	\$53.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	0.0%
WEST SHORE	\$50.00	\$54.00	\$59.00	\$64.00	\$67.00	\$68.50	\$71.00	\$75.00	\$78.00	\$80.00	\$82.25	\$84.75	3.0%
STATE AVERAGE	\$51.50	\$54.36	\$58.54	\$62.99	\$66.22	\$67.97	\$69.39	\$71.64	\$73.25	\$75.01	\$77.23	\$79.70	3.2%

*Highland Park Community College discontinued operation in 1995-96.

SECTION II

INSTRUCTION & ENROLLMENT

**TABLE 16
GROUPING OF LIKE COMMUNITY COLLEGES*
2000-01 GENERAL FUND DATA**

	GENERAL FUND REVENUES	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDUPLICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	\$10,069,550	1,122	1,349	2,779
BAY DE NOC	\$10,137,513	1,408	1,643	5,175
GLEN OAKS	\$8,225,283	980	1,171	3,777
GOGEBIC	\$6,834,997	652	788	1,751
KIRTLAND	\$9,960,006	732	895	2,572
MID MICHIGAN	\$10,051,978	1,384	1,827	4,740
MONTCALM	\$8,988,141	740	920	3,645
NORTH CENTRAL	\$9,026,833	1,065	1,298	3,106
WEST SHORE	\$7,768,948	757	1,054	2,961
GROUP 2				
JACKSON	\$24,788,214	2,764	3,687	10,342
KELLOGG	\$25,826,882	2,955	3,458	16,475
LAKE MICHIGAN	\$18,875,597	1,901	2,366	7,231
MONROE	\$18,478,004	1,841	2,250	7,362
MUSKEGON	\$21,313,130	2,436	3,026	8,833
NORTHWESTERN	\$25,204,915	2,522	3,072	12,789
ST. CLAIR	\$22,343,557	2,486	2,836	9,098
SOUTHWESTERN	\$14,534,010	1,712	2,172	5,820
GROUP 3				
DELTA	\$47,428,116	5,588	6,545	16,240
GRAND RAPIDS	\$60,640,000	7,578	8,974	19,845
HENRY FORD	\$55,901,255	6,904	8,128	25,158
KALAMAZOO VALLEY	\$33,111,487	4,808	6,128	18,086
MOTT	\$45,760,206	5,107	6,745	17,299
SCHOOLCRAFT	\$47,586,873	5,368	6,700	32,161
WASHTENAW	\$62,533,055	6,056	7,809	25,855
WAYNE COUNTY	\$50,510,011	4,449	4,765	19,479
GROUP 4				
LANSING	\$78,129,177	9,351	11,718	34,051
MACOMB	\$90,107,783	11,852	14,768	46,418
OAKLAND	\$121,693,111	14,613	16,203	54,374
STATE AGGREGATE	\$945,828,632	109,131	132,295	417,422

*These groupings will be used in the Data Book rather than ranking the colleges for various data factors.

TABLE 17A
DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES)

ACS CODE, SUB-ACTIVITY, ELEMENT	1998-99		1999-2000		2000-01	
	FYES	% OF TOTAL	FYES	% OF TOTAL	FYES	% OF TOTAL
1.11 Fine & Performing Arts, Humanities	7,397	6.7%	7,533	7.0%	7,900	7.2%
1.12 Communication	13,949	12.7%	13,956	13.0%	14,291	13.1%
1.13 Social Sciences	17,447	15.9%	17,482	16.2%	17,632	16.2%
1.14 Mathematics	9,697	8.8%	9,812	9.1%	9,579	8.8%
1.15 Sciences	8,015	7.3%	7,469	6.9%	7,444	6.8%
1.16 Physical Education	1,479	1.3%	1,409	1.3%	1,407	1.3%
1.17 Health Education	699	0.6%	683	0.6%	721	0.7%
1.1 GENERAL	58,683	53.5%	58,344	54.2%	58,974	54.0%
1.21 Business	8,291	7.6%	8,154	7.6%	7,995	7.3%
1.22 Computer Science & Data Processing	7,053	6.4%	7,300	6.8%	7,577	6.9%
1.23 Secretarial & Office	2,009	1.8%	1,976	1.8%	1,825	1.7%
1.24 Public Service	4,610	4.2%	4,345	4.0%	4,239	3.9%
1.25 Media Production & Related Technologies	1,280	1.2%	1,388	1.3%	1,490	1.4%
1.26 Personal Service Trades Related Technologies	1,121	1.0%	1,089	1.0%	1,060	1.0%
1.2 BUSINESS & PUBLIC SERVICE	24,364	22.2%	24,252	22.5%	24,186	22.2%
1.31 Agricultural & Natural Resource Technologies	110	0.1%	104	0.1%	167	0.2%
1.32 Design Technologies	2,615	2.4%	2,488	2.3%	2,272	2.1%
1.33 Mechanical Trades & Mechanical Service Tech.	3,028	2.8%	2,809	2.6%	2,975	2.7%
1.34 Construction Trade Technologies	380	0.3%	275	0.3%	325	0.3%
1.35 Electrical & Electronic Trades & Service Tech.	1,226	1.1%	1,201	1.1%	1,379	1.3%
1.36 Transportation & Equipment Operations	191	0.2%	189	0.2%	164	0.2%
1.37 Apprentice Instruction	1,952	1.8%	1,926	1.8%	1,810	1.7%
1.3 TRADE, INDUSTRIAL & TECHNICAL	9,502	8.7%	8,992	8.4%	9,092	8.3%
1.41 Nursing	3,643	3.3%	3,195	3.0%	3,119	2.9%
1.42 Dental Technologies	556	0.5%	452	0.4%	470	0.4%
1.43 Diagnostic Technologies	355	0.3%	336	0.3%	335	0.3%
1.44 Therapeutic Technologies	588	0.5%	505	0.5%	413	0.4%
1.45 Other Health Related Technologies	1,299	1.2%	1,352	1.3%	1,688	1.5%
1.46 Health Occupations Related Sciences	1,890	1.7%	1,739	1.6%	1,904	1.7%
1.4 HEALTH OCCUPATIONS	8,331	7.6%	7,579	7.0%	7,929	7.3%
1.51 Traditional Classroom	6,204	5.7%	6,444	6.0%	6,660	6.1%
1.52 Learning Labs & Self-Paced	1,625	1.5%	1,174	1.1%	1,380	1.3%
1.53 Career Guidance & College Orientation	300	0.3%	278	0.3%	239	0.2%
1.54 Tutorial	11	0.0%	17	0.0%	0	0.0%
1.5 DEVELOPMENTAL & PREPARATORY	8,140	7.4%	7,913	7.3%	8,279	7.6%
1.61 Home & Family Life, Human Development	227	0.2%	228	0.2%	250	0.2%
1.62 Personal Interest	453	0.4%	352	0.3%	421	0.4%
1.6 HUMAN DEVELOPMENT & PERSONAL INT.	680	0.6%	580	0.5%	671	0.6%
1.0 ALL INSTRUCTION	109,700	100%	107,660	100%	109,131	100%

NOTE: 1 FYES = 31 credit hours

TABLE 17B
DISTRIBUTION OF CONTACT HOUR EQUATED STUDENT (CHES)

ACS CODE, SUB-ACTIVITY, ELEMENT	1998-99		1999-2000		2000-01	
	CHES	% OF TOTAL	CHES	% OF TOTAL	CHES	% OF TOTAL
1.11 Fine & Performing Arts, Humanities	8,793	6.6%	8,921	6.8%	9,194	6.9%
1.12 Communication	14,918	11.3%	14,803	11.3%	15,284	11.6%
1.13 Social Sciences	18,475	14.0%	18,232	14.0%	18,387	13.9%
1.14 Mathematics	10,124	7.6%	10,183	7.8%	9,926	7.5%
1.15 Sciences	10,949	8.3%	10,669	8.2%	10,459	7.9%
1.16 Physical Education	2,458	1.9%	2,347	1.8%	2,582	2.0%
1.17 Health Education	907	0.7%	885	0.7%	970	0.7%
1.1 GENERAL	66,624	50.3%	66,040	50.6%	66,802	50.5%
1.21 Business	9,127	6.9%	9,112	7.0%	9,151	6.9%
1.22 Computer Science & Data Processing	8,169	6.2%	8,327	6.4%	8,607	6.5%
1.23 Secretarial & Office	2,438	1.8%	2,421	1.9%	2,254	1.7%
1.24 Public Service	5,507	4.2%	5,185	4.0%	5,037	3.8%
1.25 Media Production & Related Technologies	1,851	1.4%	2,015	1.5%	2,212	1.7%
1.26 Personal Service Trades Related Technologies	1,663	1.3%	1,609	1.2%	1,546	1.2%
1.2 BUSINESS & PUBLIC SERVICE	28,755	21.7%	28,669	22.0%	28,807	21.8%
1.31 Agricultural & Natural Resource Technologies	171	0.1%	154	0.1%	231	0.2%
1.32 Design Technologies	3,970	3.0%	3,903	3.0%	3,500	2.6%
1.33 Mechanical Trades & Mechanical Service Tech.	4,635	3.5%	4,341	3.3%	4,451	3.4%
1.34 Construction Trade Technologies	498	0.4%	386	0.3%	444	0.3%
1.35 Electrical & Electronic Trades & Service Tech.	1,805	1.4%	1,773	1.4%	1,924	1.5%
1.36 Transportation & Equipment Operations	198	0.1%	207	0.2%	219	0.2%
1.37 Apprentice Instruction	2,090	1.6%	2,088	1.6%	2,009	1.5%
1.3 TRADE, INDUSTRIAL & TECHNICAL	13,367	10.1%	12,852	9.8%	12,778	9.7%
1.41 Nursing	6,613	5.0%	6,184	4.7%	5,866	4.4%
1.42 Dental Technologies	746	0.6%	730	0.6%	753	0.6%
1.43 Diagnostic Technologies	910	0.7%	843	0.6%	826	0.6%
1.44 Therapeutic Technologies	1,078	0.8%	939	0.7%	759	0.6%
1.45 Other Health Related Technologies	1,668	1.3%	1,768	1.4%	2,427	1.8%
1.46 Health Occupations Related Sciences	2,682	2.0%	2,475	1.9%	2,663	2.0%
1.4 HEALTH OCCUPATIONS	13,697	10.3%	12,939	9.9%	13,294	10.0%
1.51 Traditional Classroom	6,647	5.0%	6,917	5.3%	7,037	5.3%
1.52 Learning Labs & Self-Paced	1,696	1.3%	1,456	1.1%	1,654	1.3%
1.53 Career Guidance & College Orientation	398	0.3%	332	0.3%	362	0.3%
1.54 Tutorial	14	0.0%	5	0.0%	7	0.0%
1.5 DEVELOPMENTAL & PREPARATORY	8,755	6.6%	8,710	6.7%	9,060	6.8%
1.61 Home & Family Life, Human Development	327	0.2%	356	0.3%	380	0.3%
1.62 Personal Interest	851	0.6%	981	0.8%	1,174	0.9%
1.6 HUMAN DEVELOPMENT & PERSONAL INT.	1,178	0.9%	1,337	1.0%	1,554	1.2%
1.0 ALL INSTRUCTION	132,376	100%	130,547	100%	132,295	100%

NOTE: 1 CHES = 496 contact hours of instruction

TABLE 18
STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIO
2000-01

ACS CODE, ELEMENT, SUB-ACTIVITY, ACTIVITY	<i>COLUMN A</i> COLUMN B / 16	<i>COLUMN B</i> SCOH / SCRH	<i>COLUMN C</i> SCOH	<i>COLUMN D</i> SCRH
1.11 Fine & Performing Arts, Humanities	1.16	18.6	4,560,974	244,937
1.12 Communication	1.07	17.1	7,579,637	443,085
1.13 Social Sciences	1.04	16.7	9,120,463	546,525
1.14 Mathematics	1.04	16.6	4,923,357	296,939
1.15 Sciences	1.41	22.5	5,188,504	230,816
1.16 Physical Education	1.83	29.3	1,279,701	43,612
1.17 Health Education	1.34	21.5	480,468	22,325
1.1 GENERAL	1.13	18.1	33,133,104	1,828,239
1.21 Business	1.14	18.3	4,538,506	247,821
1.22 Computer Science & Data Processing	1.14	18.2	4,269,024	234,882
1.23 Secretarial & Office	1.24	19.8	1,118,606	56,586
1.24 Public Service	1.19	19.0	2,497,857	131,378
1.25 Media Production	1.48	23.7	1,095,874	46,195
1.26 Personal Service Trades	1.46	23.4	766,565	32,785
1.2 BUSINESS & PUBLIC SERVICE	1.19	19.1	14,286,432	749,647
1.31 Agricultural & Natural Resources	1.38	22.1	114,939	5,204
1.32 Design Technologies	1.54	24.6	1,735,201	70,468
1.33 Mechanical Trades	1.49	23.9	2,207,865	92,215
1.34 Construction Trades	1.37	21.9	220,258	10,057
1.35 Electrical Trades	1.39	22.3	954,153	42,769
1.36 Transportation & Equipment Operation	1.33	21.2	109,514	5,154
1.37 Apprentice Instruction	1.11	17.7	996,562	56,160
1.3 TRADE, INDUSTRIAL & TECHNICAL	1.41	22.5	6,338,492	282,027
1.41 Nursing	1.88	30.1	2,909,324	96,558
1.42 Dental Technologies	1.61	25.8	373,628	14,503
1.43 Diagnostic Technologies	2.48	39.6	409,585	10,341
1.44 Therapeutic Technologies	1.83	29.3	376,266	12,829
1.45 Other Health Related Technologies	1.44	23.0	1,203,641	52,395
1.46 Health Related Sciences	1.40	22.4	1,320,525	58,985
1.4 HEALTH OCCUPATIONS	1.68	26.8	6,592,969	245,611
1.51 Traditional Classroom	1.06	16.9	3,490,885	206,428
1.52 Learning Labs & Self-Paced	1.20	19.2	820,727	42,797
1.53 Career Guidance & College Orientation	1.51	24.1	178,588	7,405
1.54 Tutorial	0.00	0	3,512	0
1.5 DEVELOPMENTAL & PREPARATORY	1.09	17.5	4,493,712	256,630
1.61 Home & Family Life, Human Development	1.53	24.4	188,036	7,705
1.62 Personal Interest	2.78	44.4	581,917	13,115
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	2.31	37.0	769,953	20,820
1.0 INSTRUCTION TOTAL	1.21	19.4	65,614,662	3,382,974

NOTE: By definition, a semester credit hour must not be less than 800 minutes of instruction. Since one SCOH is 50 minutes of student instruction, a minimum of 16 course contact hours is necessary to generate one semester credit hour. A ratio of 1.0 or greater indicates that the minimum instructional time exists for that instructional activity.

TABLE 19
UNDUPLICATED HEADCOUNT PER FYES AND CHES
2000-01

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	UNDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	2.48	2.06	2,779	1,122	1,349
BAY DE NOC	3.68	3.15	5,175	1,408	1,643
GLEN OAKS	3.85	3.23	3,777	980	1,171
GOGEBIC	2.69	2.22	1,751	652	788
KIRTLAND	3.51	2.87	2,572	732	895
MID MICHIGAN	3.42	2.59	4,740	1,384	1,827
MONTCALM	4.93	3.96	3,645	740	920
NORTH CENTRAL	2.92	2.39	3,106	1,065	1,298
WEST SHORE	3.91	2.81	2,961	757	1,054
GROUP 2					
JACKSON	3.74	2.80	10,342	2,764	3,687
KELLOGG	5.58	4.76	16,475	2,955	3,458
LAKE MICHIGAN	3.80	3.06	7,231	1,901	2,366
MONROE	4.00	3.27	7,362	1,841	2,250
MUSKEGON	3.63	2.92	8,833	2,436	3,026
NORTHWESTERN	5.07	4.16	12,789	2,522	3,072
ST. CLAIR	3.66	3.21	9,098	2,486	2,836
SOUTHWESTERN	3.40	2.68	5,820	1,712	2,172
GROUP 3					
DELTA	2.91	2.48	16,240	5,588	6,545
GRAND RAPIDS	2.62	2.21	19,845	7,578	8,974
HENRY FORD	3.64	3.10	25,158	6,904	8,128
KALAMAZOO VALLEY	3.76	2.95	18,086	4,808	6,128
MOTT	3.39	2.56	17,299	5,107	6,745
SCHOOLCRAFT	5.99	4.80	32,161	5,368	6,700
WASHTENAW	4.27	3.31	25,855	6,056	7,809
WAYNE COUNTY	4.38	4.09	19,479	4,449	4,765
GROUP 4					
LANSING	3.64	2.91	34,051	9,351	11,718
MACOMB	3.92	3.14	46,418	11,852	14,768
OAKLAND	3.72	3.36	54,374	14,613	16,203
STATE AGGREGATE	3.82	3.16	417,422	109,131	132,295

NOTE: One FYES equals 31 credit hours; one CHES equals 496 contact hours.

TABLE 20A
DUPLICATED STUDENT HEADCOUNT PER COURSE SECTION BY ACS CODE
2000-01

ACS CODE, ELEMENT, SUB-ACTIVITY, ACTIVITY	HEADCOUNT PER SECTION	DUPLICATED HEADCOUNT	COURSE SECTIONS
1.11 Fine & Performing Arts, Humanities	14.0	88,785	6,353
1.12 Communication	18.6	143,004	7,708
1.13 Social Sciences	23.8	172,104	7,237
1.14 Mathematics	21.1	77,980	3,700
1.15 Sciences	20.3	72,329	3,560
1.16 Physical Education	16.5	42,480	2,580
1.17 Health Education	18.5	20,060	1,082
1.1 GENERAL	19.1	616,742	32,220
1.21 Business	15.1	109,438	7,236
1.22 Computer Science & Data Processing	14.3	97,533	6,824
1.23 Secretarial & Office	9.9	34,384	3,459
1.24 Public Service	16.3	55,102	3,390
1.25 Media Production	12.7	16,211	1,279
1.26 Personal Service Trades	11.2	11,233	1,001
1.2 BUSINESS & PUBLIC SERVICE	14.0	323,901	23,189
1.31 Agricultural & Natural Resources	10.7	2,557	238
1.32 Design Technologies	11.3	29,613	2,624
1.33 Mechanical Trades	7.9	43,896	5,549
1.34 Construction Trades	11.5	5,704	494
1.35 Electrical Trades	11.4	20,000	1,748
1.36 Transportation & Equipment Operation	8.1	2,256	280
1.37 Apprentice Instruction	13.9	21,889	1,577
1.3 TRADE, INDUSTRIAL & TECHNICAL	10.1	125,915	12,510
1.41 Nursing	15.2	37,146	2,436
1.42 Dental Technologies	13.0	7,249	556
1.43 Diagnostic Technologies	10.4	3,735	359
1.44 Therapeutic Technologies	11.4	5,563	490
1.45 Other Health Related Technologies	14.4	22,515	1,565
1.46 Health Related Sciences	20.0	18,869	945
1.4 HEALTH OCCUPATIONS	15.0	95,077	6,351
1.51 Traditional Classroom	19.0	59,976	3,163
1.52 Learning Labs & Self-Paced	14.0	18,108	1,295
1.53 Career Guidance & College Orientation	15.4	6,947	450
1.54 Tutorial	26.6	133	5
1.5 DEVELOPMENTAL & PREPARATORY	17.3	85,164	4,913
1.61 Home & Family Life, Human Development	13.9	12,701	911
1.62 Personal Interest	15.4	39,633	2,568
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	15.0	52,334	3,479
1.0 INSTRUCTION TOTAL	15.7	1,299,133	82,662

TABLE 20B
STUDENT HEADCOUNT PER COURSE SECTION BY COLLEGE
2000-01

	HEADCOUNT PER SECTION	DUPLICATED HEADCOUNT	COURSE SECTIONS
GROUP 1			
ALPENA	14.5	11,795	812
BAY DE NOC	13.0	16,592	1,280
GLEN OAKS	11.2	11,855	1,063
GOGEBIC	11.5	8,329	724
KIRTLAND	9.7	7,681	791
MID MICHIGAN	21.8	15,168	697
MONTCALM	11.0	9,626	877
NORTH CENTRAL	16.3	11,293	692
WEST SHORE	15.0	11,234	748
GROUP 2			
JACKSON	11.5	38,153	3,306
KELLOGG	9.8	57,321	5,853
LAKE MICHIGAN	12.7	22,870	1,797
MONROE	15.0	22,183	1,478
MUSKEGON	15.7	30,579	1,950
NORTHWESTERN	13.7	34,541	2,520
ST. CLAIR	12.3	29,738	2,413
SOUTHWESTERN	12.0	20,121	1,671
GROUP 3			
DELTA	14.9	59,219	3,967
GRAND RAPIDS	18.6	85,328	4,578
HENRY FORD	15.6	82,289	5,261
KALAMAZOO VALLEY	19.0	56,432	2,969
MOTT	16.7	65,872	3,945
SCHOOLCRAFT	18.1	74,519	4,113
WASHTENAW	17.3	78,890	4,552
WAYNE COUNTY	12.9	49,009	3,807
GROUP 4			
LANSING	16.4	106,745	6,524
MACOMB	20.5	128,433	6,272
OAKLAND	19.2	153,318	8,002
STATE AGGREGATE	15.7	1,299,133	82,662

TABLE 21
IN-DISTRICT UNDUPLICATED HEADCOUNT
2000-01

	% IN-DISTRICT STUDENTS	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL STUDENTS
GROUP 1	57.8%			
ALPENA	51.2%	1,424	1,355	2,779
BAY DE NOC	53.9%	2,789	2,386	5,175
GLEN OAKS	75.7%	2,859	918	3,777
GOGEBIC	44.8%	785	966	1,751
KIRTLAND	65.6%	1,686	886	2,572
MID MICHIGAN	35.7%	1,690	3,050	4,740
MONTCALM	64.5%	2,351	1,294	3,645
NORTH CENTRAL	39.6%	1,229	1,877	3,106
WEST SHORE	89.3%	2,643	318	2,961
GROUP 2	64.8%			
JACKSON	60.2%	6,225	4,117	10,342
KELLOGG	57.7%	9,513	6,962	16,475
LAKE MICHIGAN	74.9%	5,414	1,817	7,231
MONROE	85.9%	6,321	1,041	7,362
MUSKEGON	71.5%	6,313	2,520	8,833
NORTHWESTERN	54.4%	6,957	5,832	12,789
ST. CLAIR	75.3%	6,850	2,248	9,098
SOUTHWESTERN	38.2%	2,224	3,596	5,820
GROUP 3	67.2%			
DELTA	83.6%	13,577	2,663	16,240
GRAND RAPIDS	73.0%	14,494	5,351	19,845
HENRY FORD	17.2%	4,324	20,834	25,158
KALAMAZOO VALLEY	70.1%	12,675	5,411	18,086
MOTT	83.5%	14,446	2,853	17,299
SCHOOLCRAFT	49.0%	15,744	16,417	32,161
WASHTENAW	73.0%	18,885	6,970	25,855
WAYNE COUNTY	87.8%	17,093	2,386	19,479
GROUP 4	63.3%			
LANSING	57.5%	19,571	14,480	34,051
MACOMB	74.0%	34,366	12,052	46,418
OAKLAND	58.5%	31,829	22,545	54,374
STATE AGGREGATE	63.3%	264,277	153,145	417,422

**TABLE 22A
IN-DISTRICT STUDENT CONTACT HOURS
2000-01**

	% IN-DISTRICT SCOH	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL SCOH
GROUP 1				
ALPENA	59.0%	393,739	273,674	667,413
BAY DE NOC	56.8%	463,163	351,750	814,913
GLEN OAKS	73.4%	426,046	154,685	580,731
GOGEBIC	43.5%	170,124	220,968	391,092
KIRTLAND	75.6%	335,159	108,054	443,213
MID MICHIGAN	40.9%	370,585	535,838	906,423
MONTCALM	71.0%	324,250	132,270	456,520
NORTH CENTRAL	41.3%	265,219	377,537	642,756
WEST SHORE	89.0%	465,578	57,761	523,339
GROUP 2				
JACKSON	64.7%	1,184,043	645,087	1,829,130
KELLOGG	64.2%	1,101,699	613,890	1,715,589
LAKE MICHIGAN	74.2%	870,255	302,211	1,172,466
MONROE	86.9%	969,430	146,393	1,115,823
MUSKEGON	72.0%	1,081,213	420,033	1,501,246
NORTHWESTERN	50.5%	770,164	753,936	1,524,100
ST. CLAIR	75.3%	1,060,339	347,493	1,407,832
SOUTHWESTERN	40.5%	435,798	640,040	1,075,838
GROUP 3				
DELTA	85.1%	2,763,774	482,726	3,246,500
GRAND RAPIDS	74.8%	3,326,980	1,123,490	4,450,470
HENRY FORD	21.6%	871,713	3,159,665	4,031,378
KALAMAZOO VALLEY	71.3%	2,167,006	872,196	3,039,202
MOTT	87.0%	2,910,990	433,923	3,344,913
SCHOOLCRAFT	59.9%	1,989,250	1,333,670	3,322,920
WASHTENAW	70.6%	2,736,265	1,138,122	3,874,387
WAYNE COUNTY	90.6%	2,141,939	221,881	2,363,820
GROUP 4				
LANSING	62.5%	3,633,186	2,178,283	5,811,469
MACOMB	85.2%	6,243,910	1,080,890	7,324,800
OAKLAND	80.4%	6,464,992	1,571,387	8,036,379
STATE AGGREGATE	70.0%	45,936,809	19,677,853	65,614,662

TABLE 22B
IN-DISTRICT STUDENT CREDIT HOURS
2000-01

	% IN-DISTRICT SCRH	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL SCRH
GROUP 1				
ALPENA	57.6%	20,057	14,758	34,815
BAY DE NOC	58.8%	25,663	17,963	43,626
GLEN OAKS	73.4%	22,314	8,105	30,419
GOGEBIC	44.9%	9,066	11,140	20,206
KIRTLAND	78.3%	17,696	4,910	22,606
MID MICHIGAN	39.5%	16,948	25,917	42,865
MONTCALM	72.9%	16,756	6,221	22,977
NORTH CENTRAL	41.1%	13,569	19,444	33,013
WEST SHORE	87.3%	20,451	2,965	23,416
GROUP 2				
JACKSON	62.5%	53,573	32,117	85,690
KELLOGG	64.3%	58,874	32,642	91,516
LAKE MICHIGAN	74.4%	43,860	15,081	58,941
MONROE	86.9%	49,594	7,460	57,054
MUSKEGON	72.0%	54,396	21,194	75,590
NORTHWESTERN	48.5%	37,949	40,301	78,250
ST. CLAIR	76.5%	58,941	18,107	77,048
SOUTHWESTERN	40.5%	21,474	31,505	52,979
GROUP 3				
DELTA	85.3%	147,726	25,487	173,213
GRAND RAPIDS	75.6%	177,572	57,335	234,907
HENRY FORD	22.0%	47,145	166,904	214,049
KALAMAZOO VALLEY	71.6%	106,732	42,335	149,067
MOTT	87.4%	138,413	19,893	158,306
SCHOOLCRAFT	61.3%	102,098	64,339	166,437
WASHTENAW	70.4%	132,043	55,628	187,671
WAYNE COUNTY	90.7%	125,135	12,796	137,931
GROUP 4				
LANSING	63.8%	184,989	104,912	289,901
MACOMB	84.9%	312,075	55,348	367,423
OAKLAND	80.4%	364,441	88,617	453,058
STATE AGGREGATE	70.3%	2,379,550	1,003,424	3,382,974

SECTION III

FULL-TIME EQUATED POSITIONS

**TABLE 23
FULL-TIME EQUATED (FTE) POSITIONS
2000-01**

	TOTAL FTE	INSTRUCTIONAL FTE	EXEC/ADM/ MANAGER	COUNSELORS & LIBRARIANS	PROFESSIONAL	TECH/ PARAPROF	OFFICE/ CLERICAL	TRADE/ SERVICE	SABBATICAL LEAVE
GROUP 1									
ALPENA	143.44	85.19	16.80	3.30	0.00	10.15	16.50	11.50	0.00
BAY DE NOC	189.25	124.75	12.00	4.00	8.00	9.00	22.50	9.00	0.00
GLEN OAKS	126.21	75.66	9.50	4.00	10.15	8.50	10.40	8.00	0.00
GOGEBIC	94.80	59.69	13.07	2.35	2.91	0.00	11.15	5.63	0.00
KIRTLAND	151.43	72.53	9.81	2.75	16.23	12.61	20.52	16.48	0.50
MID MICHIGAN	146.69	85.77	9.29	2.72	13.49	3.00	19.54	12.38	0.50
MONTCALM	120.28	60.73	14.00	2.00	6.35	8.19	18.50	10.00	0.51
NORTH CENTRAL	119.14	66.46	13.30	3.17	8.94	3.49	15.28	8.50	0.00
WEST SHORE	126.07	65.00	18.00	2.50	1.85	0.63	25.09	13.00	0.00
GROUP 2									
JACKSON	380.60	236.10	31.30	3.00	0.00	56.40	53.30	0.00	0.50
KELLOGG	353.86	193.75	67.39	6.96	0.00	16.44	46.52	22.80	0.00
LAKE MICHIGAN	311.43	167.26	31.57	4.03	29.67	12.25	35.35	30.30	1.00
MONROE	226.74	105.14	25.50	8.10	1.00	12.10	51.90	23.00	0.00
MUSKEGON	314.14	169.28	16.20	10.28	27.23	10.08	57.71	22.36	1.00
NORTHWESTERN	388.34	226.10	16.15	8.00	43.47	35.43	32.19	27.00	0.00
ST. CLAIR	337.74	180.88	33.66	9.90	6.00	22.65	56.12	28.53	0.00
SOUTHWESTERN	226.95	128.36	14.05	15.95	2.16	14.38	34.92	17.13	0.00
GROUP 3									
DELTA	665.08	339.55	40.12	13.78	48.05	32.78	148.67	41.13	1.00
GRAND RAPIDS	826.98	454.82	34.63	18.09	57.87	60.54	108.42	91.61	1.00
HENRY FORD	784.95	575.31	44.78	12.20	10.00	0.00	86.16	54.50	2.00
KALAMAZOO VALLEY	530.29	299.24	25.30	10.75	48.81	28.03	77.57	39.59	1.00
MOTT	640.54	287.20	30.10	13.75	42.28	45.92	151.04	63.25	7.00
SCHOOLCRAFT	669.19	364.69	39.25	17.13	42.00	53.93	97.67	54.52	0.00
WASHTENAW	742.76	379.42	17.04	25.00	63.81	26.12	146.34	81.53	3.50
WAYNE COUNTY	751.00	412.00	56.00	8.00	103.00	9.00	132.00	30.00	1.00
GROUP 4									
LANSING	1,299.58	691.03	21.66	25.50	126.11	30.69	354.01	48.58	2.00
MACOMB	1,216.13	654.07	61.50	36.38	127.94	71.93	174.31	87.00	3.00
OAKLAND	1,273.90	730.44	44.00	110.26	98.70	39.00	132.50	113.00	6.00
STATE AGGREGATE	13,157.51	7,290.42	765.97	383.85	946.02	633.24	2,136.18	970.32	31.51

See Table 25 for Instructional FTE positions.

TABLE 24
FULL-TIME EQUATED (FTE) POSITIONS AS A PERCENTAGE OF TOTAL FTE
2000-01

	INSTRUCTIONAL FTE	EXEC/ADM/ MANAGER	COUNSELORS & LIBRARIAN	PROFESSIONAL	TECH/ PARAPROF	OFFICE/ CLERICAL	TRADE/ SERVICE	SABBATICAL LEAVE
GROUP 1								
ALPENA	59.4%	11.7%	2.3%	0.0%	7.1%	11.5%	8.0%	0.0%
BAY DE NOC	65.9%	6.3%	2.1%	4.2%	4.8%	11.9%	4.8%	0.0%
GLEN OAKS	59.9%	7.5%	3.2%	8.0%	6.7%	8.2%	6.3%	0.0%
GOGEBIC	63.0%	13.8%	2.5%	3.1%	0.0%	11.8%	5.9%	0.0%
KIRTLAND	47.9%	6.5%	1.8%	10.7%	8.3%	13.6%	10.9%	0.3%
MID MICHIGAN	58.5%	6.3%	1.9%	9.2%	2.0%	13.3%	8.4%	0.3%
MONTCALM	50.5%	11.6%	1.7%	5.3%	6.8%	15.4%	8.3%	0.4%
NORTH CENTRAL	55.8%	11.2%	2.7%	7.5%	2.9%	12.8%	7.1%	0.0%
WEST SHORE	51.6%	14.3%	2.0%	1.5%	0.5%	19.9%	10.3%	0.0%
GROUP 2								
JACKSON	62.0%	8.2%	0.8%	0.0%	14.8%	14.0%	0.0%	0.1%
KELLOGG	54.8%	19.0%	2.0%	0.0%	4.6%	13.1%	6.4%	0.0%
LAKE MICHIGAN	53.7%	10.1%	1.3%	9.5%	3.9%	11.4%	9.7%	0.3%
MONROE	46.4%	11.2%	3.6%	0.4%	5.3%	22.9%	10.1%	0.0%
MUSKEGON	53.9%	5.2%	3.3%	8.7%	3.2%	18.4%	7.1%	0.3%
NORTHWESTERN	58.2%	4.2%	2.1%	11.2%	9.1%	8.3%	7.0%	0.0%
ST. CLAIR	53.6%	10.0%	2.9%	1.8%	6.7%	16.6%	8.4%	0.0%
SOUTHWESTERN	56.6%	6.2%	7.0%	1.0%	6.3%	15.4%	7.5%	0.0%
GROUP 3								
DELTA	51.1%	6.0%	2.1%	7.2%	4.9%	22.4%	6.2%	0.2%
GRAND RAPIDS	55.0%	4.2%	2.2%	7.0%	7.3%	13.1%	11.1%	0.1%
HENRY FORD	73.3%	5.7%	1.6%	1.3%	0.0%	11.0%	6.9%	0.3%
KALAMAZOO VALLEY	56.4%	4.8%	2.0%	9.2%	5.3%	14.6%	7.5%	0.2%
MOTT	44.8%	4.7%	2.1%	6.6%	7.2%	23.6%	9.9%	1.1%
SCHOOLCRAFT	54.5%	5.9%	2.6%	6.3%	8.1%	14.6%	8.1%	0.0%
WASHTENAW	51.1%	2.3%	3.4%	8.6%	3.5%	19.7%	11.0%	0.5%
WAYNE COUNTY	54.9%	7.5%	1.1%	13.7%	1.2%	17.6%	4.0%	0.1%
GROUP 4								
LANSING	53.2%	1.7%	2.0%	9.7%	2.4%	27.2%	3.7%	0.2%
MACOMB	53.8%	5.1%	3.0%	10.5%	5.9%	14.3%	7.2%	0.2%
OAKLAND	57.3%	3.5%	8.7%	7.7%	3.1%	10.4%	8.9%	0.5%
STATE AGGREGATE	55.4%	5.8%	2.9%	7.2%	4.8%	16.2%	7.4%	0.2%

**TABLE 25
INSTRUCTIONAL FTE
2000-01**

	FULL-TIME FACULTY		PART-TIME FACULTY		OVERLOAD FACULTY		INSTRUCTIONAL ASSISTANT		CONTRACTUAL INSTRUCTION		TOTAL
GROUP 1											
ALPENA	45.64	54%	28.44	33%	5.65	7%	4.79	6%	0.67	1%	85.19
BAY DE NOC	42.00	34%	72.00	58%	10.75	9%	0.00	0%	0.00	0%	124.75
GLEN OAKS	26.80	35%	40.62	54%	8.24	11%	0.00	0%	0.00	0%	75.66
GOGEBIC	33.36	56%	23.32	39%	2.09	4%	0.92	2%	0.00	0%	59.69
KIRTLAND	27.49	38%	40.21	55%	3.29	5%	1.54	2%	0.00	0%	72.53
MID MICHIGAN	31.50	37%	43.10	50%	6.46	8%	4.71	6%	0.00	0%	85.77
MONTCALM	24.00	40%	29.87	49%	1.68	3%	5.18	9%	0.00	0%	60.73
NORTH CENTRAL	31.16	47%	29.02	44%	6.28	9%	0.00	0%	0.00	0%	66.46
WEST SHORE	31.60	49%	24.23	37%	5.51	9%	3.66	6%	0.00	0%	65.00
GROUP 2											
JACKSON	89.30	38%	138.30	59%	8.50	4%	0.00	0%	0.00	0%	236.10
KELLOGG	89.46	46%	73.00	38%	31.29	16%	0.00	0%	0.00	0%	193.75
LAKE MICHIGAN	52.10	31%	97.72	58%	9.20	6%	8.24	5%	0.00	0%	167.26
MONROE	56.00	53%	36.02	34%	7.52	7%	5.60	5%	0.00	0%	105.14
MUSKEGON	81.61	48%	48.48	29%	25.35	15%	13.84	8%	0.00	0%	169.28
NORTHWESTERN	72.84	32%	89.07	39%	10.40	5%	6.00	3%	47.79	21%	226.10
ST. CLAIR	68.34	38%	92.93	51%	19.62	11%	0.00	0%	0.00	0%	180.89
SOUTHWESTERN	49.10	38%	62.80	49%	1.90	2%	0.00	0%	14.56	11%	128.36
GROUP 3											
DELTA	185.56	55%	89.61	26%	34.99	10%	24.77	7%	4.62	1%	339.55
GRAND RAPIDS	180.24	40%	123.58	27%	115.49	25%	35.51	8%	0.00	0%	454.82
HENRY FORD	184.48	32%	316.11	55%	67.37	12%	7.35	1%	0.00	0%	575.31
KALAMAZOO VALLEY	109.35	37%	126.35	42%	18.47	6%	29.27	10%	15.80	5%	299.24
MOTT	121.42	42%	136.74	48%	28.41	10%	0.00	0%	0.63	0%	287.20
SCHOOLCRAFT	106.50	29%	166.97	46%	58.07	16%	4.82	1%	28.33	8%	364.69
WASHTENAW	134.67	36%	185.25	49%	56.05	15%	3.45	1%	0.00	0%	379.42
WAYNE COUNTY	96.00	23%	219.00	53%	81.00	20%	0.00	0%	16.00	4%	412.00
GROUP 4											
LANSING	182.25	26%	405.21	59%	12.10	2%	82.41	12%	9.06	1%	691.03
MACOMB	209.50	32%	270.49	41%	116.81	18%	32.37	5%	24.90	4%	654.07
OAKLAND	228.20	31%	333.58	46%	138.66	19%	30.00	4%	0.00	0%	730.44
STATE AGGREGATE	2,590.47	36%	3,342.02	46%	891.15	12%	304.43	4%	162.36	2%	7,290.43

NOTE: Faculty on sabbatical leave excluded.

TABLE 26
RATIO OF STUDENT CONTACT HOURS AND CREDIT HOURS TO INSTRUCTIONAL FTE
2000-01

	CONTACT HOURS PER FTE	CREDIT HOURS PER FTE	CONTACT HOURS	CREDIT HOURS	INSTRUCTIONAL FTE*
GROUP 1					
ALPENA	7,834	409	667,413	34,815	85.19
BAY DE NOC	6,532	350	814,913	43,626	124.75
GLEN OAKS	7,676	402	580,731	30,419	75.66
GOGEBIC	6,552	339	391,092	20,206	59.69
KIRTLAND	6,111	312	443,213	22,606	72.53
MID MICHIGAN	10,568	500	906,423	42,865	85.77
MONTCALM	7,517	378	456,520	22,977	60.73
NORTH CENTRAL	9,671	497	642,756	33,013	66.46
WEST SHORE	8,051	360	523,339	23,416	65.00
GROUP 2					
JACKSON	7,747	363	1,829,130	85,690	236.10
KELLOGG	8,855	472	1,715,589	91,516	193.75
LAKE MICHIGAN	7,010	352	1,172,466	58,941	167.26
MONROE	10,613	543	1,115,823	57,054	105.14
MUSKEGON	8,868	447	1,501,246	75,590	169.28
NORTHWESTERN	6,741	346	1,524,100	78,250	226.10
ST. CLAIR	7,783	426	1,407,832	77,048	180.88
SOUTHWESTERN	8,381	413	1,075,838	52,979	128.36
GROUP 3					
DELTA	9,561	510	3,246,500	173,213	339.55
GRAND RAPIDS	9,785	516	4,450,470	234,907	454.82
HENRY FORD	7,007	372	4,031,378	214,049	575.31
KALAMAZOO VALLEY	10,156	498	3,039,202	149,067	299.24
MOTT	11,647	551	3,344,913	158,306	287.20
SCHOOLCRAFT	9,112	456	3,322,920	166,437	364.69
WASHTENAW	10,211	495	3,874,387	187,671	379.42
WAYNE COUNTY	5,737	335	2,363,820	137,931	412.00
GROUP 4					
LANSING	8,410	420	5,811,469	289,901	691.03
MACOMB	11,199	562	7,324,800	367,423	654.07
OAKLAND	11,002	620	8,036,379	453,058	730.44
STATE AGGREGATE	9,000	464	65,614,662	3,382,974	7,290.42

*Excludes FTE on Sabbatical Leave

TABLE 27
STUDENTS PER INSTRUCTIONAL SUPPORT AND STUDENT SERVICES FTE RATIOS
2000-01

	STUDENTS PER INSTRUCTIONAL SUPPORT FTE	STUDENTS PER STUDENT SERVICES FTE	UNDUPLICATED STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT FTE	STUDENTS SERVICES FTE
GROUP 1					
ALPENA	241	173	2,779	11.55	16.10
BAY DE NOC	241	493	5,175	21.50	10.50
GLEN OAKS	360	278	3,777	10.50	13.60
GOGEBIC	184	167	1,751	9.52	10.46
KIRTLAND	111	183	2,572	23.16	14.02
MID MICHIGAN	433	247	4,740	10.95	19.16
MONTCALM	265	260	3,645	13.75	14.00
NORTH CENTRAL	219	198	3,106	14.17	15.67
WEST SHORE	251	255	2,961	11.80	11.63
GROUP 2					
JACKSON	315	286	10,342	32.80	36.20
KELLOGG	272	476	16,475	60.52	34.58
LAKE MICHIGAN	162	247	7,231	44.73	29.27
MONROE	169	263	7,362	43.50	28.00
MUSKEGON	173	209	8,833	51.14	42.19
NORTHWESTERN	220	403	12,789	58.06	31.73
ST. CLAIR	155	247	9,098	58.54	36.78
SOUTHWESTERN	240	181	5,820	24.26	32.14
GROUP 3					
DELTA	153	191	16,240	106.12	85.02
GRAND RAPIDS	188	283	19,845	105.30	70.14
HENRY FORD	393	618	25,158	64.08	40.68
KALAMAZOO VALLEY	207	331	18,086	87.39	54.65
MOTT	131	199	17,299	132.04	87.02
SCHOOLCRAFT	258	561	32,161	124.66	57.30
WASHTENAW	234	282	25,855	110.51	91.78
WAYNE COUNTY	133	209	19,479	146.00	93.00
GROUP 4					
LANSING	133	278	34,051	256.86	122.65
MACOMB	279	322	46,418	166.20	144.12
OAKLAND	303	394	54,374	179.34	138.12
STATE AGGREGATE	211	302	417,422	1,978.95	1,380.51

SECTION IV

GENERAL FUND REVENUES

**TABLE 28
GENERAL FUND REVENUE
2000-2001**

	TUITION & FEES		PROPERTY TAX		STATE AID		ALL OTHER		TOTAL
GROUP 1									
ALPENA	\$2,674,351	27%	\$1,844,596	18%	\$5,231,387	52%	\$319,216	3%	\$10,069,550
BAY DE NOC	\$3,158,638	31%	\$1,532,358	15%	\$5,034,115	50%	\$412,402	4%	\$10,137,513
GLEN OAKS	\$1,967,679	24%	\$3,484,407	42%	\$2,704,049	33%	\$69,148	1%	\$8,225,283
GOGEBIC	\$1,433,961	21%	\$895,805	13%	\$4,315,860	63%	\$189,371	3%	\$6,834,997
KIRTLAND	\$1,940,372	19%	\$4,387,970	44%	\$3,023,951	30%	\$607,713	6%	\$9,960,006
MID MICHIGAN	\$3,590,604	36%	\$1,551,332	15%	\$4,668,596	46%	\$241,446	2%	\$10,051,978
MONTCALM	\$1,713,734	19%	\$3,666,115	41%	\$3,340,821	37%	\$267,471	3%	\$8,988,141
NORTH CENTRAL	\$2,181,206	24%	\$3,578,000	40%	\$3,099,730	34%	\$167,897	2%	\$9,026,833
WEST SHORE	\$1,452,552	19%	\$3,625,858	47%	\$2,347,140	30%	\$343,398	4%	\$7,768,948
GROUP 2									
JACKSON	\$7,385,596	30%	\$3,396,469	14%	\$12,434,747	50%	\$1,571,402	6%	\$24,788,214
KELLOGG	\$6,896,186	27%	\$7,537,491	29%	\$10,170,815	39%	\$1,222,390	5%	\$25,826,882
LAKE MICHIGAN	\$3,875,335	21%	\$8,214,757	44%	\$5,592,115	30%	\$1,193,390	6%	\$18,875,597
MONROE	\$3,537,634	19%	\$10,037,409	54%	\$4,378,640	24%	\$524,321	3%	\$18,478,004
MUSKEGON	\$4,726,420	22%	\$6,776,183	32%	\$9,143,771	43%	\$666,756	3%	\$21,313,130
NORTHWESTERN	\$8,138,469	32%	\$5,823,265	23%	\$9,307,769	37%	\$1,935,412	8%	\$25,204,915
ST. CLAIR	\$6,714,095	30%	\$7,876,909	35%	\$7,176,573	32%	\$575,980	3%	\$22,343,557
SOUTHWESTERN	\$3,582,115	25%	\$3,143,788	22%	\$7,258,546	50%	\$549,561	4%	\$14,534,010
GROUP 3									
DELTA	\$12,903,929	27%	\$18,742,584	40%	\$15,023,594	32%	\$758,009	2%	\$47,428,116
GRAND RAPIDS	\$17,785,390	29%	\$21,153,803	35%	\$19,011,174	31%	\$2,689,633	4%	\$60,640,000
HENRY FORD	\$22,032,003	39%	\$10,174,660	18%	\$22,296,069	40%	\$1,398,523	3%	\$55,901,255
KALAMAZOO VALLEY	\$8,332,143	25%	\$10,918,722	33%	\$12,554,685	38%	\$1,305,937	4%	\$33,111,487
MOTT	\$15,669,579	34%	\$11,443,343	25%	\$16,133,077	35%	\$2,514,207	5%	\$45,760,206
SCHOOLCRAFT	\$14,514,308	31%	\$18,918,382	40%	\$12,553,717	26%	\$1,600,466	3%	\$47,586,873
WASHTENAW	\$13,806,771	22%	\$32,734,279	52%	\$12,642,982	20%	\$3,349,023	5%	\$62,533,055
WAYNE COUNTY	\$10,267,181	20%	\$21,787,471	43%	\$17,456,513	35%	\$998,846	2%	\$50,510,011
GROUP 4									
LANSING	\$20,472,371	26%	\$21,093,460	27%	\$32,210,495	41%	\$4,352,851	6%	\$78,129,177
MACOMB	\$25,931,159	29%	\$26,040,684	29%	\$33,986,564	38%	\$4,149,376	5%	\$90,107,783
OAKLAND	\$26,842,728	22%	\$69,288,038	57%	\$21,473,255	18%	\$4,089,090	3%	\$121,693,111
STATE AGGREGATE	\$253,526,509	27%	\$339,668,138	36%	\$314,570,750	33%	\$38,063,235	4%	\$945,828,632

Source: 2000-2001 Audited Financial Statements

TABLE 29A
GENERAL FUND REVENUE PER FYES
2000-01

	TOTAL REVENUE PER FYES	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	STATE AID PER FYES	OTHER SOURCES PER FYES
GROUP 1					
ALPENA	\$8,975	\$2,384	\$1,644	\$4,663	\$285
BAY DE NOC	\$7,200	\$2,243	\$1,088	\$3,575	\$293
GLEN OAKS	\$8,393	\$2,008	\$3,556	\$2,759	\$71
GOGEBIC	\$10,483	\$2,199	\$1,374	\$6,619	\$290
KIRTLAND	\$13,607	\$2,651	\$5,994	\$4,131	\$830
MID MICHIGAN	\$7,263	\$2,594	\$1,121	\$3,373	\$174
MONTCALM	\$12,146	\$2,316	\$4,954	\$4,515	\$361
NORTH CENTRAL	\$8,476	\$2,048	\$3,360	\$2,911	\$158
WEST SHORE	\$10,263	\$1,919	\$4,790	\$3,101	\$454
GROUP 2					
JACKSON	\$8,968	\$2,672	\$1,229	\$4,499	\$569
KELLOGG	\$8,740	\$2,334	\$2,551	\$3,442	\$414
LAKE MICHIGAN	\$9,929	\$2,039	\$4,321	\$2,942	\$628
MONROE	\$10,037	\$1,922	\$5,452	\$2,378	\$285
MUSKEGON	\$8,749	\$1,940	\$2,782	\$3,754	\$274
NORTHWESTERN	\$9,994	\$3,227	\$2,309	\$3,691	\$767
ST. CLAIR	\$8,988	\$2,701	\$3,169	\$2,887	\$232
SOUTHWESTERN	\$8,489	\$2,092	\$1,836	\$4,240	\$321
GROUP 3					
DELTA	\$8,487	\$2,309	\$3,354	\$2,689	\$136
GRAND RAPIDS	\$8,002	\$2,347	\$2,791	\$2,509	\$355
HENRY FORD	\$8,097	\$3,191	\$1,474	\$3,229	\$203
KALAMAZOO VALLEY	\$6,887	\$1,733	\$2,271	\$2,611	\$272
MOTT	\$8,960	\$3,068	\$2,241	\$3,159	\$492
SCHOOLCRAFT	\$8,865	\$2,704	\$3,524	\$2,339	\$298
WASHTENAW	\$10,326	\$2,280	\$5,405	\$2,088	\$553
WAYNE COUNTY	\$11,353	\$2,308	\$4,897	\$3,924	\$225
GROUP 4					
LANSING	\$8,355	\$2,189	\$2,256	\$3,445	\$465
MACOMB	\$7,603	\$2,188	\$2,197	\$2,868	\$350
OAKLAND	\$8,328	\$1,837	\$4,742	\$1,469	\$280
STATE AGGREGATE	\$8,667	\$2,323	\$3,112	\$2,883	\$349
STATE AVERAGE	\$9,142	\$2,337	\$3,096	\$3,350	\$358

TABLE 29B
GENERAL FUND REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES)
2000-01

	TOTAL REVENUE PER CHES	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE AID PER CHES	OTHER SOURCES PER CHES
GROUP 1					
ALPENA	\$7,464	\$1,982	\$1,367	\$3,878	\$237
BAY DE NOC	\$6,170	\$1,922	\$933	\$3,064	\$251
GLEN OAKS	\$7,024	\$1,680	\$2,976	\$2,309	\$59
GOGEBIC	\$8,674	\$1,820	\$1,137	\$5,477	\$240
KIRTLAND	\$11,128	\$2,168	\$4,903	\$3,379	\$679
MID MICHIGAN	\$5,502	\$1,965	\$849	\$2,555	\$132
MONTCALM	\$9,770	\$1,863	\$3,985	\$3,631	\$291
NORTH CENTRAL	\$6,954	\$1,680	\$2,757	\$2,388	\$129
WEST SHORE	\$7,371	\$1,378	\$3,440	\$2,227	\$326
GROUP 2					
JACKSON	\$6,723	\$2,003	\$921	\$3,373	\$426
KELLOGG	\$7,469	\$1,994	\$2,180	\$2,941	\$353
LAKE MICHIGAN	\$7,978	\$1,638	\$3,472	\$2,364	\$504
MONROE	\$8,212	\$1,572	\$4,461	\$1,946	\$233
MUSKEGON	\$7,043	\$1,562	\$2,239	\$3,022	\$220
NORTHWESTERN	\$8,205	\$2,649	\$1,896	\$3,030	\$630
ST. CLAIR	\$7,879	\$2,367	\$2,777	\$2,531	\$203
SOUTHWESTERN	\$6,692	\$1,649	\$1,447	\$3,342	\$253
GROUP 3					
DELTA	\$7,246	\$1,972	\$2,864	\$2,295	\$116
GRAND RAPIDS	\$6,757	\$1,982	\$2,357	\$2,118	\$300
HENRY FORD	\$6,878	\$2,711	\$1,252	\$2,743	\$172
KALAMAZOO VALLEY	\$5,403	\$1,360	\$1,782	\$2,049	\$213
MOTT	\$6,784	\$2,323	\$1,697	\$2,392	\$373
SCHOOLCRAFT	\$7,103	\$2,166	\$2,824	\$1,874	\$239
WASHTENAW	\$8,008	\$1,768	\$4,192	\$1,619	\$429
WAYNE COUNTY	\$10,600	\$2,155	\$4,572	\$3,663	\$210
GROUP 4					
LANSING	\$6,667	\$1,747	\$1,800	\$2,749	\$371
MACOMB	\$6,102	\$1,756	\$1,763	\$2,301	\$281
OAKLAND	\$7,511	\$1,657	\$4,276	\$1,325	\$252
STATE AGGREGATE	\$7,149	\$1,916	\$2,568	\$2,378	\$288
STATE AVERAGE	\$7,476	\$1,910	\$2,540	\$2,735	\$290

TABLE 30
TAXABLE VALUE AND MILLAGE RATES
2000-01

	TAXABLE VALUE PER FYES	TAXABLE VALUE ('000)	FYES	MILLAGE RATES				
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING	TOTAL LEVIED
GROUP 1								
ALPENA	\$643	\$721,423	1,122	0.0000	0.0000	2.5000	2.4868	2.4868
BAY DE NOC	\$541	\$762,299	1,408	0.0000	1.0000	2.5000	2.3585	3.3585
GLEN OAKS	\$1,239	\$1,213,874	980	0.0000	0.0000	2.7806	2.7806	2.7806
GOGEBIC	\$460	\$300,206	652	1.4925	0.0000	1.3988	2.8913	2.8913
KIRTLAND	\$2,665	\$1,950,603	732	0.0000	0.1600	2.5000	2.2498	2.4098
MID MICHIGAN	\$844	\$1,168,197	1,384	0.0000	0.0000	1.5000	1.3357	1.3357
MONTCALM	\$1,792	\$1,326,423	740	0.0000	0.0000	3.0000	2.8179	2.8179
NORTH CENTRAL	\$1,563	\$1,665,096	1,065	0.0000	0.3000	2.7500	2.1620	2.4512
WEST SHORE	\$2,153	\$1,630,049	757	0.9989	0.0000	2.1737	3.1726	3.1726
GROUP 2								
JACKSON	\$1,005	\$2,777,596	2,764	0.0000	0.0000	1.3300	1.2128	1.2128
KELLOGG	\$856	\$2,530,827	2,955	0.0000	0.0000	3.8000	3.7128	3.7128
LAKE MICHIGAN	\$2,305	\$4,381,453	1,901	0.0000	0.0000	2.0000	1.8560	1.8560
MONROE	\$2,453	\$4,516,473	1,841	0.0000	0.0000	2.2500	2.1980	2.1980
MUSKEGON	\$1,219	\$2,969,387	2,436	0.0000	0.0000	2.4000	2.2417	2.2417
NORTHWESTERN	\$969	\$2,444,762	2,522	0.0000	0.8000	2.5742	2.3832	3.1832
ST. CLAIR	\$1,716	\$4,264,890	2,486	0.0000	0.0000	2.0000	1.9043	1.9043
SOUTHWESTERN	\$680	\$1,164,443	1,712	0.0000	0.0000	2.7144	2.6964	2.6964
GROUP 3								
DELTA	\$1,640	\$9,162,552	5,588	0.0000	0.0000	2.0864	2.0427	2.0427
GRAND RAPIDS	\$1,950	\$14,777,127	7,578	0.0000	0.0000	1.9000	1.8109	1.8109
HENRY FORD	\$549	\$3,792,555	6,904	0.0000	0.0000	2.4915	2.4915	2.4915
KALAMAZOO VALLEY	\$1,127	\$5,420,790	4,808	0.0000	0.0000	2.5000	2.4102	2.4102
MOTT	\$1,671	\$8,532,219	5,107	0.0000	0.5000	1.4000	1.3694	1.8694
SCHOOLCRAFT	\$1,926	\$10,339,674	5,368	0.0000	0.0000	2.2700	1.8310	1.8310
WASHTENAW	\$1,583	\$9,584,208	6,056	0.0000	0.5400	3.8000	3.4544	3.9944
WAYNE COUNTY	\$5,292	\$23,541,977	4,449	0.0000	0.0000	1.0000	0.9919	0.9919
GROUP 4								
LANSING	\$797	\$7,451,367	9,351	0.0000	0.0000	3.0000	2.9106	2.9106
MACOMB	\$1,780	\$21,099,256	11,852	0.0000	0.3000	1.3100	1.2140	1.5140
OAKLAND	\$3,015	\$44,062,984	14,613	0.0000	0.0000	1.8000	1.6109	1.6109
STATE AGGREGATE	\$1,774	\$193,552,712	109,131					

SECTION V

GENERAL FUND EXPENDITURES

**TABLE 31
GENERAL FUND EXPENDITURES
2000-01**

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	INSTITUTIONAL ADMINISTRATION	PLANT OPERATION	INDEPENDENT OPERATIONS	TOTAL
GROUP 1								
ALPENA	\$4,559,302	\$0	\$867,428	\$987,178	\$1,595,105	\$1,214,200	\$0	\$9,223,213
BAY DE NOC	\$4,886,939	\$107,997	\$1,386,903	\$898,785	\$1,511,651	\$1,218,988	\$0	\$10,011,263
GLEN OAKS	\$2,942,200	\$178,227	\$877,652	\$1,165,023	\$1,388,381	\$810,123	\$0	\$7,361,606
GOGEBIC	\$3,003,032	\$31,744	\$577,767	\$951,406	\$880,372	\$647,719	\$0	\$6,092,040
KIRTLAND	\$3,353,572	\$98,989	\$1,976,330	\$1,389,494	\$1,453,751	\$1,182,288	\$0	\$9,454,424
MID MICHIGAN	\$3,772,075	\$334,231	\$777,576	\$1,273,632	\$1,608,566	\$1,024,609	\$0	\$8,790,689
MONTCALM	\$3,249,979	\$113,132	\$1,189,668	\$1,004,436	\$1,281,580	\$1,039,491	\$0	\$7,878,286
NORTH CENTRAL	\$3,234,209	\$0	\$1,011,968	\$1,159,844	\$1,321,141	\$622,281	\$0	\$7,349,443
WEST SHORE	\$3,122,400	\$306,586	\$814,527	\$769,339	\$1,203,507	\$1,015,195	\$0	\$7,231,554
GROUP 2								
JACKSON	\$11,709,533	\$979,973	\$2,432,850	\$2,205,860	\$2,392,737	\$3,188,188	\$0	\$22,909,141
KELLOGG	\$11,211,034	\$193,647	\$4,579,880	\$2,627,430	\$2,652,675	\$2,700,983	\$0	\$23,965,649
LAKE MICHIGAN	\$6,202,807	\$150,308	\$2,542,881	\$2,192,883	\$3,680,182	\$2,810,961	\$0	\$17,580,022
MONROE	\$6,832,262	\$139,848	\$2,608,418	\$2,303,799	\$2,183,015	\$2,331,429	\$0	\$16,398,771
MUSKEGON	\$9,604,516	\$227,684	\$2,921,974	\$2,810,285	\$1,876,903	\$1,590,456	\$0	\$19,031,818
NORTHWESTERN	\$9,598,996	\$152,060	\$4,879,514	\$2,408,406	\$3,638,076	\$2,617,184	\$9,253	\$23,303,489
ST. CLAIR	\$7,926,459	\$22,508	\$3,852,557	\$2,475,274	\$3,013,420	\$2,127,639	\$0	\$19,417,857
SOUTHWESTERN	\$4,749,349	\$357,829	\$1,237,580	\$2,120,836	\$2,014,479	\$1,622,183	\$0	\$12,102,256
GROUP 3								
DELTA	\$21,129,555	\$539,703	\$5,201,046	\$5,382,952	\$4,603,973	\$5,018,191	\$0	\$41,875,420
GRAND RAPIDS	\$29,946,246	\$764,819	\$7,584,611	\$5,115,530	\$6,665,396	\$7,410,526	\$0	\$57,487,128
HENRY FORD	\$28,228,056	\$0	\$7,042,026	\$5,928,078	\$6,338,122	\$6,023,942	\$0	\$53,560,224
KALAMAZOO VALLEY	\$14,563,240	\$123,609	\$3,960,977	\$3,551,621	\$3,825,594	\$3,158,964	\$0	\$29,184,005
MOTT	\$21,470,912	\$0	\$5,279,594	\$5,418,569	\$6,272,078	\$5,483,902	\$0	\$43,925,055
SCHOOLCRAFT	\$15,838,531	\$272,423	\$8,412,325	\$4,317,953	\$4,885,768	\$6,019,591	\$0	\$39,746,591
WASHTENAW	\$24,758,493	\$0	\$6,983,035	\$8,210,196	\$7,493,178	\$6,664,847	\$0	\$54,109,749
WAYNE COUNTY	\$20,362,748	\$0	\$9,503,083	\$7,671,972	\$7,367,612	\$5,411,517	\$0	\$50,316,932
GROUP 4								
LANSING	\$29,522,171	\$337,523	\$15,865,726	\$7,517,719	\$9,118,464	\$5,421,499	\$0	\$67,783,102
MACOMB	\$33,329,501	\$632,068	\$10,708,724	\$9,244,995	\$8,890,006	\$10,369,093	\$0	\$73,174,387
OAKLAND	\$39,266,641	\$31,116	\$13,771,275	\$10,284,874	\$12,159,577	\$12,886,582	\$0	\$88,400,065
STATE AGGREGATE	\$378,374,758	\$6,096,024	\$128,847,895	\$101,388,369	\$111,315,309	\$101,632,571	\$9,253	\$827,664,179

Capital expenditures excluded.

TABLE 32
GENERAL FUND EXPENDITURES BY ACTIVITY (PERCENTAGES)
2000-01

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	INSTITUTIONAL ADMINISTRATION	PLANT OPERATION	INDEPENDENT OPERATIONS
GROUP 1							
ALPENA	49.4%	0.0%	9.4%	10.7%	17.3%	13.2%	0.0%
BAY DE NOC	48.8%	1.1%	13.9%	9.0%	15.1%	12.2%	0.0%
GLEN OAKS	40.0%	2.4%	11.9%	15.8%	18.9%	11.0%	0.0%
GOGEBIC	49.3%	0.5%	9.5%	15.6%	14.5%	10.6%	0.0%
KIRTLAND	35.5%	1.0%	20.9%	14.7%	15.4%	12.5%	0.0%
MID MICHIGAN	42.9%	3.8%	8.8%	14.5%	18.3%	11.7%	0.0%
MONTCALM	41.3%	1.4%	15.1%	12.7%	16.3%	13.2%	0.0%
NORTH CENTRAL	44.0%	0.0%	13.8%	15.8%	18.0%	8.5%	0.0%
WEST SHORE	43.2%	4.2%	11.3%	10.6%	16.6%	14.0%	0.0%
GROUP 2							
JACKSON	51.1%	4.3%	10.6%	9.6%	10.4%	13.9%	0.0%
KELLOGG	46.8%	0.8%	19.1%	11.0%	11.1%	11.3%	0.0%
LAKE MICHIGAN	35.3%	0.9%	14.5%	12.5%	20.9%	16.0%	0.0%
MONROE	41.7%	0.9%	15.9%	14.0%	13.3%	14.2%	0.0%
MUSKEGON	50.5%	1.2%	15.4%	14.8%	9.9%	8.4%	0.0%
NORTHWESTERN	41.2%	0.7%	20.9%	10.3%	15.6%	11.2%	0.0%
ST. CLAIR	40.8%	0.1%	19.8%	12.7%	15.5%	11.0%	0.0%
SOUTHWESTERN	39.2%	3.0%	10.2%	17.5%	16.6%	13.4%	0.0%
GROUP 3							
DELTA	50.5%	1.3%	12.4%	12.9%	11.0%	12.0%	0.0%
GRAND RAPIDS	52.1%	1.3%	13.2%	8.9%	11.6%	12.9%	0.0%
HENRY FORD	52.7%	0.0%	13.1%	11.1%	11.8%	11.2%	0.0%
KALAMAZOO VALLEY	49.9%	0.4%	13.6%	12.2%	13.1%	10.8%	0.0%
MOTT	48.9%	0.0%	12.0%	12.3%	14.3%	12.5%	0.0%
SCHOOLCRAFT	39.8%	0.7%	21.2%	10.9%	12.3%	15.1%	0.0%
WASHTENAW	45.8%	0.0%	12.9%	15.2%	13.8%	12.3%	0.0%
WAYNE COUNTY	40.5%	0.0%	18.9%	15.2%	14.6%	10.8%	0.0%
GROUP 4							
LANSING	43.6%	0.5%	23.4%	11.1%	13.5%	8.0%	0.0%
MACOMB	45.5%	0.9%	14.6%	12.6%	12.1%	14.2%	0.0%
OAKLAND	44.4%	0.0%	15.6%	11.6%	13.8%	14.6%	0.0%
STATE AGGREGATE	45.7%	0.7%	15.6%	12.2%	13.4%	12.3%	0.0%

Capital expenditures excluded.

TABLE 33
EXPENDITURES PER FYES AND CHES
2000-01

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	GENERAL FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$8,220	\$6,837	\$9,223,213	1,122	1,349
BAY DE NOC	\$7,110	\$6,093	\$10,011,263	1,408	1,643
GLEN OAKS	\$7,512	\$6,287	\$7,361,606	980	1,171
GOGEBIC	\$9,344	\$7,731	\$6,092,040	652	788
KIRTLAND	\$12,916	\$10,564	\$9,454,424	732	895
MID MICHIGAN	\$6,352	\$4,812	\$8,790,689	1,384	1,827
MONTCALM	\$10,646	\$8,563	\$7,878,286	740	920
NORTH CENTRAL	\$6,901	\$5,662	\$7,349,443	1,065	1,298
WEST SHORE	\$9,553	\$6,861	\$7,231,554	757	1,054
GROUP 2					
JACKSON	\$8,288	\$6,213	\$22,909,141	2,764	3,687
KELLOGG	\$8,110	\$6,930	\$23,965,649	2,955	3,458
LAKE MICHIGAN	\$9,248	\$7,430	\$17,580,022	1,901	2,366
MONROE	\$8,908	\$7,288	\$16,398,771	1,841	2,250
MUSKEGON	\$7,813	\$6,289	\$19,031,818	2,436	3,026
NORTHWESTERN	\$9,240	\$7,586	\$23,303,489	2,522	3,072
ST. CLAIR	\$7,811	\$6,847	\$19,417,857	2,486	2,836
SOUTHWESTERN	\$7,069	\$5,572	\$12,102,256	1,712	2,172
GROUP 3					
DELTA	\$7,494	\$6,398	\$41,875,420	5,588	6,545
GRAND RAPIDS	\$7,586	\$6,406	\$57,487,128	7,578	8,974
HENRY FORD	\$7,758	\$6,590	\$53,560,224	6,904	8,128
KALAMAZOO VALLEY	\$6,070	\$4,762	\$29,184,005	4,808	6,128
MOTT	\$8,601	\$6,512	\$43,925,055	5,107	6,745
SCHOOLCRAFT	\$7,404	\$5,932	\$39,746,591	5,368	6,700
WASHTENAW	\$8,935	\$6,929	\$54,109,749	6,056	7,809
WAYNE COUNTY	\$11,310	\$10,560	\$50,316,932	4,449	4,765
GROUP 4					
LANSING	\$7,249	\$5,785	\$67,783,102	9,351	11,718
MACOMB	\$6,174	\$4,955	\$73,174,387	11,852	14,768
OAKLAND	\$6,049	\$5,456	\$88,400,065	14,613	16,203
STATE AGGREGATE	\$7,584	\$6,256	\$827,664,179	109,131	132,295
STATE AVERAGE	\$8,203	\$6,709			

Capital expenditures excluded.

TABLE 34
INSTRUCTIONAL COST
2000-01

	INSTRUCTIONAL COST PER FYES	INSTRUCTIONAL COST PER CHES	INSTRUCTIONAL EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$4,064	\$3,380	\$4,559,302	1,122	1,349
BAY DE NOC	\$3,471	\$2,974	\$4,886,939	1,408	1,643
GLEN OAKS	\$3,002	\$2,513	\$2,942,200	980	1,171
GOGEBIC	\$4,606	\$3,811	\$3,003,032	652	788
KIRTLAND	\$4,581	\$3,747	\$3,353,572	732	895
MID MICHIGAN	\$2,725	\$2,065	\$3,772,075	1,384	1,827
MONTCALM	\$4,392	\$3,533	\$3,249,979	740	920
NORTH CENTRAL	\$3,037	\$2,492	\$3,234,209	1,065	1,298
WEST SHORE	\$4,125	\$2,962	\$3,122,400	757	1,054
GROUP 2					
JACKSON	\$4,236	\$3,176	\$11,709,533	2,764	3,687
KELLOGG	\$3,794	\$3,242	\$11,211,034	2,955	3,458
LAKE MICHIGAN	\$3,263	\$2,622	\$6,202,807	1,901	2,366
MONROE	\$3,711	\$3,037	\$6,832,262	1,841	2,250
MUSKEGON	\$3,943	\$3,174	\$9,604,516	2,436	3,026
NORTHWESTERN	\$3,806	\$3,125	\$9,598,996	2,522	3,072
ST. CLAIR	\$3,188	\$2,795	\$7,926,459	2,486	2,836
SOUTHWESTERN	\$2,774	\$2,187	\$4,749,349	1,712	2,172
GROUP 3					
DELTA	\$3,781	\$3,228	\$21,129,555	5,588	6,545
GRAND RAPIDS	\$3,952	\$3,337	\$29,946,246	7,578	8,974
HENRY FORD	\$4,089	\$3,473	\$28,228,056	6,904	8,128
KALAMAZOO VALLEY	\$3,029	\$2,377	\$14,563,240	4,808	6,128
MOTT	\$4,204	\$3,183	\$21,470,912	5,107	6,745
SCHOOLCRAFT	\$2,951	\$2,364	\$15,838,531	5,368	6,700
WASHTENAW	\$4,088	\$3,171	\$24,758,493	6,056	7,809
WAYNE COUNTY	\$4,577	\$4,273	\$20,362,748	4,449	4,765
GROUP 4					
LANSING	\$3,157	\$2,519	\$29,522,171	9,351	11,718
MACOMB	\$2,812	\$2,257	\$33,329,501	11,852	14,768
OAKLAND	\$2,687	\$2,423	\$39,266,641	14,613	16,203
STATE AGGREGATE	\$3,467	\$2,860	\$378,374,758	109,131	132,295
STATE AVERAGE	\$3,644	\$2,980			

Capital expenditures excluded.

TABLE 35A
INSTRUCTIONAL SUB-ACTIVITY COST PER FYES
2000-01

	GENERAL	BUSINESS & PUBLIC SERVICE	TRADES & INDUSTRIAL	HEALTH OCCUPATIONS	DEVELOP. & PREPARATORY	HUMAN DEV. & PERSONAL INTEREST
GROUP 1						
ALPENA	\$3,375	\$3,973	\$5,596	\$9,312	\$4,211	\$0
BAY DE NOC	\$2,293	\$2,922	\$8,502	\$6,058	\$4,521	\$0
GLEN OAKS	\$2,198	\$2,765	\$2,762	\$7,940	\$3,395	\$8,566
GOGEBIC	\$3,679	\$5,102	\$7,970	\$7,278	\$3,883	\$0
KIRTLAND	\$3,901	\$4,841	\$8,105	\$5,843	\$3,180	\$0
MID MICHIGAN	\$1,962	\$3,246	\$5,510	\$6,377	\$609	\$0
MONTCALM	\$3,044	\$5,515	\$4,158	\$6,996	\$5,826	\$0
NORTH CENTRAL	\$2,709	\$2,962	\$10,784	\$7,067	\$1,272	\$1,311
WEST SHORE	\$3,272	\$4,401	\$8,700	\$5,560	\$3,680	\$0
GROUP 2						
JACKSON	\$3,509	\$3,722	\$8,800	\$6,718	\$3,499	\$210,278
KELLOGG	\$2,960	\$3,036	\$6,399	\$8,527	\$2,975	\$1,904
LAKE MICHIGAN	\$2,994	\$3,365	\$5,185	\$6,466	\$537	\$0
MONROE	\$2,825	\$3,661	\$7,644	\$7,081	\$2,283	\$0
MUSKEGON	\$3,104	\$4,427	\$7,967	\$8,193	\$2,500	\$0
NORTHWESTERN	\$2,586	\$3,651	\$13,323	\$9,345	\$1,848	\$180,128
ST. CLAIR	\$2,644	\$2,878	\$5,833	\$5,784	\$2,678	\$2,927
SOUTHWESTERN	\$2,478	\$2,475	\$4,853	\$3,805	\$1,855	\$964
GROUP 3						
DELTA	\$3,451	\$3,133	\$5,082	\$7,244	\$3,045	\$2,761
GRAND RAPIDS	\$3,180	\$4,120	\$6,418	\$8,304	\$2,910	\$688
HENRY FORD	\$3,433	\$3,958	\$4,714	\$6,751	\$4,284	\$31,332
KALAMAZOO VALLEY	\$2,283	\$3,041	\$5,456	\$6,902	\$3,465	\$0
MOTT	\$2,823	\$4,792	\$9,731	\$11,785	\$2,002	\$2,016
SCHOOLCRAFT	\$2,326	\$3,135	\$5,319	\$7,822	\$2,305	\$13,722
WASHTENAW	\$3,038	\$4,683	\$9,021	\$7,571	\$1,742	\$57,259
WAYNE COUNTY	\$4,519	\$4,521	\$2,994	\$5,999	\$4,518	\$4,499
GROUP 4						
LANSING	\$2,845	\$2,989	\$6,835	\$3,849	\$887	\$12,598
MACOMB	\$2,343	\$2,723	\$4,192	\$4,889	\$2,741	\$1,668
OAKLAND	\$2,485	\$3,050	\$3,172	\$6,103	\$826	\$1,758
STATE AGGREGATE	\$2,858	\$3,463	\$5,589	\$6,694	\$2,224	\$5,621

Capital expenditures excluded.

TABLE 35B
INSTRUCTIONAL SUB-ACTIVITY COST PER CHES
2000-01

	GENERAL	BUSINESS & PUBLIC SERVICE	TRADES & INDUSTRIAL	HEALTH OCCUPATIONS	DEVELOP. & PREPARATORY	HUMAN DEV. & PERSONAL INTEREST
GROUP 1						
ALPENA	\$3,044	\$3,454	\$3,878	\$4,858	\$3,190	\$0
BAY DE NOC	\$2,199	\$2,643	\$5,022	\$3,955	\$4,446	\$5,597
GLEN OAKS	\$1,919	\$2,615	\$2,392	\$4,336	\$3,230	\$2,855
GOGEBIC	\$3,222	\$4,303	\$5,728	\$4,185	\$3,883	\$0
KIRTLAND	\$3,589	\$3,813	\$5,558	\$3,513	\$3,180	\$0
MID MICHIGAN	\$1,812	\$1,919	\$3,718	\$3,356	\$496	\$4,838
MONTCALM	\$2,714	\$3,849	\$3,327	\$5,057	\$5,244	\$0
NORTH CENTRAL	\$2,318	\$2,692	\$6,978	\$3,348	\$1,102	\$1,311
WEST SHORE	\$2,418	\$3,096	\$4,049	\$4,074	\$3,572	\$3,614
GROUP 2						
JACKSON	\$2,774	\$2,809	\$4,529	\$4,639	\$3,035	\$8,762
KELLOGG	\$2,757	\$2,791	\$4,187	\$5,068	\$3,121	\$109
LAKE MICHIGAN	\$2,626	\$2,869	\$3,260	\$3,547	\$519	\$469
MONROE	\$2,545	\$3,185	\$4,992	\$3,948	\$2,235	\$1,809
MUSKEGON	\$2,626	\$3,895	\$4,620	\$4,856	\$2,292	\$1,406
NORTHWESTERN	\$2,330	\$3,152	\$9,700	\$5,618	\$1,715	\$1,170
ST. CLAIR	\$2,493	\$2,756	\$3,834	\$3,569	\$2,656	\$1,150
SOUTHWESTERN	\$2,146	\$1,949	\$3,260	\$2,333	\$1,575	\$642
GROUP 3						
DELTA	\$3,012	\$2,807	\$4,328	\$4,503	\$2,940	\$2,111
GRAND RAPIDS	\$2,836	\$3,682	\$4,214	\$4,989	\$2,715	\$688
HENRY FORD	\$3,214	\$3,467	\$3,358	\$4,122	\$4,158	\$4,248
KALAMAZOO VALLEY	\$2,018	\$2,089	\$3,141	\$3,772	\$3,392	\$0
MOTT	\$2,322	\$3,481	\$5,866	\$5,901	\$1,855	\$1,210
SCHOOLCRAFT	\$2,099	\$2,518	\$3,836	\$3,943	\$2,176	\$1,312
WASHTENAW	\$2,661	\$3,747	\$5,455	\$3,920	\$1,218	\$2,573
WAYNE COUNTY	\$4,755	\$4,457	\$2,816	\$4,572	\$2,824	\$4,116
GROUP 4						
LANSING	\$2,355	\$2,415	\$4,636	\$2,347	\$844	\$10,918
MACOMB	\$1,929	\$2,263	\$3,066	\$3,048	\$2,365	\$1,668
OAKLAND	\$2,324	\$2,817	\$2,885	\$3,339	\$801	\$1,668
STATE AGGREGATE	\$2,523	\$2,908	\$3,977	\$3,993	\$2,032	\$2,427

Capital expenditures excluded.

TABLE 36
COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR
2000-01

ACS CODE, SUB-ACTIVITY, ELEMENT	COST PER CONTACT HOUR	COST PER CREDIT HOUR	EXPENDITURES	CONTACT HOURS	CREDIT HOURS
1.11 Fine & Performing Arts, Humanities	\$5.53	\$103.06	\$25,244,090	4,560,974	244,937
1.12 Communication	\$5.76	\$98.56	\$43,672,599	7,579,637	443,085
1.13 Social Sciences	\$4.15	\$69.22	\$37,828,104	9,120,463	546,525
1.14 Mathematics	\$5.24	\$86.80	\$25,775,485	4,923,357	296,939
1.15 Sciences	\$5.37	\$120.78	\$27,877,546	5,188,504	230,816
1.16 Physical Education	\$4.62	\$135.70	\$5,918,012	1,279,701	43,612
1.17 Health Education	\$4.61	\$99.14	\$2,213,345	480,468	22,325
1.1 GENERAL	\$5.09	\$92.18	\$168,529,181	33,133,104	1,828,239
1.21 Business	\$5.14	\$94.10	\$23,320,446	4,538,506	247,821
1.22 Computer Science & Data Processing	\$5.54	\$100.70	\$23,653,537	4,269,024	234,882
1.23 Secretarial & Office	\$7.40	\$146.28	\$8,277,662	1,118,606	56,586
1.24 Public Service	\$5.99	\$113.86	\$14,958,981	2,497,857	131,378
1.25 Media Production	\$6.17	\$146.27	\$6,756,807	1,095,874	46,195
1.26 Personal Service Trades	\$8.87	\$207.43	\$6,800,618	766,565	32,785
1.2 BUSINESS & PUBLIC SERVICE	\$5.86	\$111.74	\$83,768,051	14,286,432	749,647
1.31 Agricultural & Natural Resources	\$8.00	\$176.71	\$919,600	114,939	5,204
1.32 Design Technologies	\$6.80	\$167.48	\$11,802,260	1,735,201	70,468
1.33 Mechanical Trades	\$9.26	\$221.61	\$20,435,866	2,207,865	92,215
1.34 Construction Trades	\$6.51	\$142.61	\$1,434,245	220,258	10,057
1.35 Electrical Trades	\$8.02	\$178.87	\$7,650,197	954,153	42,769
1.36 Transportation & Equipment Operation	\$24.10	\$512.15	\$2,639,626	109,514	5,154
1.37 Apprentice Instruction	\$5.95	\$105.63	\$5,932,046	996,562	56,160
1.3 TRADE, INDUSTRIAL & TECHNICAL	\$8.02	\$180.17	\$50,813,840	6,338,492	282,027
1.41 Nursing	\$9.58	\$288.80	\$27,885,685	2,909,324	96,558
1.42 Dental Technologies	\$13.29	\$342.28	\$4,964,104	373,628	14,503
1.43 Diagnostic Technologies	\$6.08	\$240.74	\$2,489,452	409,585	10,341
1.44 Therapeutic Technologies	\$11.05	\$324.18	\$4,158,958	376,266	12,829
1.45 Other Health Related Technologies	\$6.11	\$140.25	\$7,348,368	1,203,641	52,395
1.46 Health Related Sciences	\$4.72	\$105.66	\$6,232,165	1,320,525	58,985
1.4 HEALTH OCCUPATIONS	\$8.05	\$216.11	\$53,078,732	6,592,969	245,611
1.51 Traditional Classroom	\$3.82	\$64.66	\$13,346,863	3,490,885	206,428
1.52 Learning Labs & Self-Paced	\$4.06	\$77.93	\$3,335,314	820,727	42,797
1.53 Career Guidance & College Orientation	\$3.44	\$82.90	\$613,873	178,588	7,405
1.54 Tutorial	\$318.05	\$0.00	\$1,116,987	3,512	0
1.5 DEVELOPMENTAL & PREPARATORY	\$4.10	\$71.75	\$18,413,037	4,493,712	256,630
1.61 Home & Family Life, Human Development	\$6.87	\$167.61	\$1,291,400	188,036	7,705
1.62 Personal Interest	\$4.26	\$189.14	\$2,480,517	581,917	13,115
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	\$4.90	\$181.17	\$3,771,917	769,953	20,820
1.0 INSTRUCTION TOTAL	\$5.77	\$111.85	\$378,374,758	65,614,662	3,382,974

Capital expenditures excluded.

TABLE 37
COST PER STUDENT CONTACT HOUR BY COLLEGE
2000-01

	ALL INSTRUCTION	GENERAL	BUSINESS & PUBLIC SERVICE	TRADES & INDUSTRIAL	HEALTH OCCUPATIONS	DEVELOP. & PREPARATORY	HUMAN DEV. & PERSONAL INTEREST
GROUP 1							
ALPENA	\$6.83	\$6.15	\$6.99	\$7.85	\$9.82	\$6.54	\$0.00
BAY DE NOC	\$6.00	\$4.43	\$5.34	\$10.14	\$7.97	\$8.87	\$11.12
GLEN OAKS	\$5.07	\$3.87	\$5.27	\$4.85	\$8.73	\$6.52	\$5.70
GOGEBIC	\$7.68	\$6.49	\$8.64	\$11.68	\$8.46	\$7.61	\$0.00
KIRTLAND	\$7.57	\$7.24	\$7.73	\$11.21	\$7.08	\$6.42	\$0.00
MID MICHIGAN	\$4.16	\$3.65	\$3.86	\$7.46	\$6.78	\$1.00	\$9.85
MONTCALM	\$7.12	\$5.47	\$7.75	\$6.73	\$10.22	\$10.76	\$2.95
NORTH CENTRAL	\$5.03	\$4.68	\$5.43	\$13.65	\$6.76	\$2.23	\$2.57
WEST SHORE	\$5.97	\$4.87	\$6.20	\$8.11	\$8.27	\$7.21	\$7.62
GROUP 2							
JACKSON	\$6.40	\$5.59	\$5.66	\$9.12	\$9.36	\$6.12	\$17.22
KELLOGG	\$6.53	\$5.56	\$5.63	\$8.42	\$10.21	\$6.29	\$0.22
LAKE MICHIGAN	\$5.29	\$5.30	\$5.78	\$6.57	\$7.17	\$1.04	\$0.95
MONROE	\$6.12	\$5.13	\$6.42	\$10.13	\$7.98	\$4.48	\$3.67
MUSKEGON	\$6.40	\$5.30	\$7.82	\$9.31	\$9.80	\$4.62	\$2.81
NORTHWESTERN	\$6.30	\$4.70	\$6.36	\$19.49	\$11.31	\$3.46	\$2.37
ST. CLAIR	\$5.63	\$5.02	\$5.56	\$7.70	\$7.20	\$5.34	\$2.31
SOUTHWESTERN	\$4.41	\$4.33	\$3.94	\$6.57	\$4.73	\$3.18	\$1.30
GROUP 3							
DELTA	\$6.51	\$6.07	\$5.66	\$8.72	\$9.08	\$5.94	\$4.26
GRAND RAPIDS	\$6.73	\$5.72	\$7.43	\$8.50	\$10.05	\$5.47	\$1.37
HENRY FORD	\$7.00	\$6.48	\$6.99	\$6.77	\$8.31	\$8.38	\$8.57
KALAMAZOO VALLEY	\$4.79	\$4.07	\$4.21	\$6.33	\$7.60	\$6.85	\$0.00
MOTT	\$6.42	\$4.68	\$7.02	\$11.84	\$11.90	\$3.73	\$2.40
SCHOOLCRAFT	\$4.77	\$4.23	\$5.08	\$7.73	\$7.95	\$4.39	\$2.64
WASHTENAW	\$6.39	\$5.36	\$7.56	\$10.98	\$7.89	\$2.45	\$5.21
WAYNE COUNTY	\$8.61	\$9.59	\$8.99	\$5.67	\$9.21	\$5.68	\$8.33
GROUP 4							
LANSING	\$5.08	\$4.75	\$4.87	\$9.34	\$4.73	\$1.70	\$22.08
MACOMB	\$4.55	\$3.89	\$4.56	\$6.18	\$6.15	\$4.77	\$3.37
OAKLAND	\$4.89	\$4.69	\$5.68	\$5.82	\$6.73	\$1.61	\$3.39
STATE AGGREGATE	\$5.77	\$5.09	\$5.86	\$8.02	\$8.05	\$4.10	\$4.90
STATE AVERAGE	\$6.01	\$5.26	\$6.16	\$8.82	\$8.27	\$5.10	\$4.72

Capital expenditures excluded.

**TABLE 38
INSTRUCTIONAL SUPPORT COST
2000-01**

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$773	\$643	\$312	\$867,428	1,122	1,349	2,779
BAY DE NOC	\$985	\$844	\$268	\$1,386,903	1,408	1,643	5,175
GLEN OAKS	\$896	\$749	\$232	\$877,652	980	1,171	3,777
GOGEBIC	\$886	\$733	\$330	\$577,767	652	788	1,751
KIRTLAND	\$2,700	\$2,208	\$768	\$1,976,330	732	895	2,572
MID MICHIGAN	\$562	\$426	\$164	\$777,576	1,384	1,827	4,740
MONTCALM	\$1,608	\$1,293	\$326	\$1,189,668	740	920	3,645
NORTH CENTRAL	\$950	\$780	\$326	\$1,011,968	1,065	1,298	3,106
WEST SHORE	\$1,076	\$773	\$275	\$814,527	757	1,054	2,961
GROUP 2							
JACKSON	\$880	\$660	\$235	\$2,432,850	2,764	3,687	10,342
KELLOGG	\$1,550	\$1,324	\$278	\$4,579,880	2,955	3,458	16,475
LAKE MICHIGAN	\$1,338	\$1,075	\$352	\$2,542,881	1,901	2,366	7,231
MONROE	\$1,417	\$1,159	\$354	\$2,608,418	1,841	2,250	7,362
MUSKEGON	\$1,199	\$966	\$331	\$2,921,974	2,436	3,026	8,833
NORTHWESTERN	\$1,935	\$1,588	\$382	\$4,879,514	2,522	3,072	12,789
ST. CLAIR	\$1,550	\$1,358	\$423	\$3,852,557	2,486	2,836	9,098
SOUTHWESTERN	\$723	\$570	\$213	\$1,237,580	1,712	2,172	5,820
GROUP 3							
DELTA	\$931	\$795	\$320	\$5,201,046	5,588	6,545	16,240
GRAND RAPIDS	\$1,001	\$845	\$382	\$7,584,611	7,578	8,974	19,845
HENRY FORD	\$1,020	\$866	\$280	\$7,042,026	6,904	8,128	25,158
KALAMAZOO VALLEY	\$824	\$646	\$219	\$3,960,977	4,808	6,128	18,086
MOTT	\$1,034	\$783	\$305	\$5,279,594	5,107	6,745	17,299
SCHOOLCRAFT	\$1,567	\$1,256	\$262	\$8,412,325	5,368	6,700	32,161
WASHTENAW	\$1,153	\$894	\$270	\$6,983,035	6,056	7,809	25,855
WAYNE COUNTY	\$2,136	\$1,994	\$488	\$9,503,083	4,449	4,765	19,479
GROUP 4							
LANSING	\$1,697	\$1,354	\$466	\$15,865,726	9,351	11,718	34,051
MACOMB	\$904	\$725	\$231	\$10,708,724	11,852	14,768	46,418
OAKLAND	\$942	\$850	\$253	\$13,771,275	14,613	16,203	54,374
STATE AGGREGATE	\$1,181	\$974	\$309	\$128,847,895	109,131	132,295	417,422
STATE AVERAGE	\$1,223	\$1,006	\$323				

Capital expenditures excluded.

TABLE 39
STUDENT SERVICES COST
2000-01

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$880	\$732	\$355	\$987,178	1,122	1,349	2,779
BAY DE NOC	\$638	\$547	\$174	\$898,785	1,408	1,643	5,175
GLEN OAKS	\$1,189	\$995	\$308	\$1,165,023	980	1,171	3,777
GOGEBIC	\$1,459	\$1,207	\$543	\$951,406	652	788	1,751
KIRTLAND	\$1,898	\$1,553	\$540	\$1,389,494	732	895	2,572
MID MICHIGAN	\$920	\$697	\$269	\$1,273,632	1,384	1,827	4,740
MONTCALM	\$1,357	\$1,092	\$276	\$1,004,436	740	920	3,645
NORTH CENTRAL	\$1,089	\$894	\$373	\$1,159,844	1,065	1,298	3,106
WEST SHORE	\$1,016	\$730	\$260	\$769,339	757	1,054	2,961
GROUP 2							
JACKSON	\$798	\$598	\$213	\$2,205,860	2,764	3,687	10,342
KELLOGG	\$889	\$760	\$159	\$2,627,430	2,955	3,458	16,475
LAKE MICHIGAN	\$1,154	\$927	\$303	\$2,192,883	1,901	2,366	7,231
MONROE	\$1,251	\$1,024	\$313	\$2,303,799	1,841	2,250	7,362
MUSKEGON	\$1,154	\$929	\$318	\$2,810,285	2,436	3,026	8,833
NORTHWESTERN	\$955	\$784	\$188	\$2,408,406	2,522	3,072	12,789
ST. CLAIR	\$996	\$873	\$272	\$2,475,274	2,486	2,836	9,098
SOUTHWESTERN	\$1,239	\$976	\$364	\$2,120,836	1,712	2,172	5,820
GROUP 3							
DELTA	\$963	\$822	\$331	\$5,382,952	5,588	6,545	16,240
GRAND RAPIDS	\$675	\$570	\$258	\$5,115,530	7,578	8,974	19,845
HENRY FORD	\$859	\$729	\$236	\$5,928,078	6,904	8,128	25,158
KALAMAZOO VALLEY	\$739	\$580	\$196	\$3,551,621	4,808	6,128	18,086
MOTT	\$1,061	\$803	\$313	\$5,418,569	5,107	6,745	17,299
SCHOOLCRAFT	\$804	\$644	\$134	\$4,317,953	5,368	6,700	32,161
WASHTENAW	\$1,356	\$1,051	\$318	\$8,210,196	6,056	7,809	25,855
WAYNE COUNTY	\$1,724	\$1,610	\$394	\$7,671,972	4,449	4,765	19,479
GROUP 4							
LANSING	\$804	\$642	\$221	\$7,517,719	9,351	11,718	34,051
MACOMB	\$780	\$626	\$199	\$9,244,995	11,852	14,768	46,418
OAKLAND	\$704	\$635	\$189	\$10,284,874	14,613	16,203	54,374
STATE AGGREGATE	\$929	\$766	\$243	\$101,388,369	109,131	132,295	417,422
STATE AVERAGE	\$1,048	\$858	\$286				

Capital expenditures excluded.

**TABLE 40
SALARY AND FRINGE BENEFIT COSTS
2000-01**

	<i>COLUMN B</i>	<i>COLUMN C</i>	<i>COLUMN D</i>	<i>COLUMN E</i>	<i>COLUMN F</i>
	SALARIES	FRINGE BENEFITS	COMPENSATION COLUMNS B + C	COMPENSATION % COLUMN D / F	GENERAL FUND EXPENDITURES
GROUP 1					
ALPENA	\$5,150,348	\$1,804,716	\$6,955,064	75.4%	\$9,223,213
BAY DE NOC	\$5,543,085	\$1,782,793	\$7,325,878	73.2%	\$10,011,263
GLEN OAKS	\$3,956,769	\$1,345,367	\$5,302,136	72.0%	\$7,361,606
GOBEBIC	\$3,530,543	\$1,263,339	\$4,793,882	78.7%	\$6,092,040
KIRTLAND	\$4,923,439	\$1,784,392	\$6,707,831	70.9%	\$9,454,424
MID MICHIGAN	\$5,049,258	\$1,582,693	\$6,631,951	75.4%	\$8,790,689
MONTCALM	\$3,985,593	\$1,418,676	\$5,404,269	68.6%	\$7,878,286
NORTH CENTRAL	\$4,203,048	\$1,576,494	\$5,779,542	78.6%	\$7,349,443
WEST SHORE	\$4,589,904	\$1,570,326	\$6,160,230	85.2%	\$7,231,554
GROUP 2					
JACKSON	\$12,953,845	\$4,324,991	\$17,278,836	75.4%	\$22,909,141
KELLOGG	\$14,270,642	\$4,806,676	\$19,077,318	79.6%	\$23,965,649
LAKE MICHIGAN	\$9,874,736	\$3,338,006	\$13,212,742	75.2%	\$17,580,022
MONROE	\$9,247,913	\$3,230,585	\$12,478,498	76.1%	\$16,398,771
MUSKEGON	\$11,301,020	\$4,280,581	\$15,581,601	81.9%	\$19,031,818
NORTHWESTERN	\$12,587,543	\$4,451,661	\$17,039,204	73.1%	\$23,303,489
ST. CLAIR	\$11,676,887	\$3,679,131	\$15,356,018	79.1%	\$19,417,857
SOUTHWESTERN	\$6,059,196	\$1,841,714	\$7,900,910	65.3%	\$12,102,256
GROUP 3					
DELTA	\$26,612,746	\$7,613,888	\$34,226,634	81.7%	\$41,875,420
GRAND RAPIDS	\$34,689,428	\$12,546,172	\$47,235,600	82.2%	\$57,487,128
HENRY FORD	\$32,036,039	\$11,173,100	\$43,209,139	80.7%	\$53,560,224
KALAMAZOO VALLEY	\$17,221,404	\$5,803,736	\$23,025,140	78.9%	\$29,184,005
MOTT	\$25,278,114	\$9,524,930	\$34,803,044	79.2%	\$43,925,055
SCHOOLCRAFT	\$23,751,435	\$7,062,296	\$30,813,731	77.5%	\$39,746,591
WASHTENAW	\$31,479,429	\$9,486,589	\$40,966,018	75.7%	\$54,109,749
WAYNE COUNTY	\$26,984,699	\$8,477,184	\$35,461,883	70.5%	\$50,316,932
GROUP 4					
LANSING	\$39,561,188	\$11,264,570	\$50,825,758	75.0%	\$67,783,102
MACOMB	\$44,843,192	\$14,285,992	\$59,129,184	80.8%	\$73,174,387
OAKLAND	\$53,828,606	\$17,081,995	\$70,910,601	80.2%	\$88,400,065
STATE AGGREGATE	\$485,190,049	\$158,402,593	\$643,592,642	77.8%	\$827,664,179

Compensation includes salary, wages, and fringe benefits. Cost excludes capital expenditures.

TABLE 41
COMPENSATION PER FTE
2000-01

	COMPENSATION / FTE	TOTAL COMPENSATION	TOTAL FTE
GROUP 1			
ALPENA	\$29,221	\$4,191,448	143.4
BAY DE NOC	\$21,968	\$4,157,496	189.3
GLEN OAKS	\$21,908	\$2,764,999	126.2
GOGEBIC	\$30,062	\$2,849,898	94.8
KIRTLAND	\$19,791	\$2,996,961	151.4
MID MICHIGAN	\$23,785	\$3,489,053	146.7
MONTCALM	\$22,657	\$2,725,201	120.3
NORTH CENTRAL	\$25,761	\$3,069,192	119.1
WEST SHORE	\$23,562	\$2,970,413	126.1
GROUP 2			
JACKSON	\$27,917	\$10,625,092	380.6
KELLOGG	\$28,898	\$10,225,674	353.9
LAKE MICHIGAN	\$18,913	\$5,890,102	311.4
MONROE	\$26,430	\$5,992,839	226.7
MUSKEGON	\$28,138	\$8,839,250	314.1
NORTHWESTERN	\$20,467	\$7,948,300	388.3
ST. CLAIR	\$21,660	\$7,315,407	337.7
SOUTHWESTERN	\$17,420	\$3,953,442	227.0
GROUP 3			
DELTA	\$29,298	\$19,485,634	665.1
GRAND RAPIDS	\$32,806	\$27,130,235	827.0
HENRY FORD	\$34,177	\$26,826,883	785.0
KALAMAZOO VALLEY	\$23,674	\$12,554,242	530.3
MOTT	\$30,007	\$19,220,657	640.5
SCHOOLCRAFT	\$21,078	\$14,105,241	669.2
WASHTENAW	\$29,912	\$22,217,400	742.8
WAYNE COUNTY	\$21,553	\$16,186,033	751.0
GROUP 4			
LANSING	\$19,313	\$25,098,692	1,299.6
MACOMB	\$24,450	\$29,734,019	1,216.1
OAKLAND	\$27,132	\$34,563,693	1,273.9
STATE AGGREGATE	\$25,622	\$337,127,496	13,157.5

**TABLE 42
COMPENSATION PER INSTRUCTIONAL FTE
2000-01**

	COMPENSATION / INSTRUCTIONAL FTE	INSTRUCTIONAL FTE	--- INSTRUCTIONAL FTE COMPENSATION ---		
			TOTAL	SALARIES	FRINGE BENEFITS
GROUP 1					
ALPENA	\$49,201	85.2	\$4,191,448	\$3,160,064	\$1,031,384
BAY DE NOC	\$33,327	124.8	\$4,157,496	\$3,227,731	\$929,765
GLEN OAKS	\$36,545	75.7	\$2,764,999	\$2,114,551	\$650,448
GOGEBIC	\$47,745	59.7	\$2,849,898	\$2,143,124	\$706,774
KIRTLAND	\$41,037	73.0	\$2,996,961	\$2,253,384	\$743,577
MID MICHIGAN	\$40,443	86.3	\$3,489,053	\$2,742,466	\$746,587
MONTCALM	\$44,500	61.2	\$2,725,201	\$2,064,799	\$660,402
NORTH CENTRAL	\$46,181	66.5	\$3,069,192	\$2,243,694	\$825,498
WEST SHORE	\$45,699	65.0	\$2,970,413	\$2,280,954	\$689,459
GROUP 2					
JACKSON	\$44,907	236.6	\$10,625,092	\$8,236,556	\$2,388,536
KELLOGG	\$52,778	193.8	\$10,225,674	\$7,649,238	\$2,576,436
LAKE MICHIGAN	\$35,006	168.3	\$5,890,102	\$4,614,943	\$1,275,159
MONROE	\$56,999	105.1	\$5,992,839	\$4,566,914	\$1,425,925
MUSKEGON	\$51,910	170.3	\$8,839,250	\$6,396,251	\$2,442,999
NORTHWESTERN	\$35,154	226.1	\$7,948,300	\$6,075,234	\$1,873,066
ST. CLAIR	\$40,443	180.9	\$7,315,407	\$5,733,947	\$1,581,460
SOUTHWESTERN	\$30,800	128.4	\$3,953,442	\$3,038,976	\$914,466
GROUP 3					
DELTA	\$57,218	340.6	\$19,485,634	\$15,360,001	\$4,125,633
GRAND RAPIDS	\$59,520	455.8	\$27,130,235	\$20,304,682	\$6,825,553
HENRY FORD	\$46,469	577.3	\$26,826,883	\$20,181,896	\$6,644,987
KALAMAZOO VALLEY	\$41,814	300.2	\$12,554,242	\$9,689,692	\$2,864,550
MOTT	\$65,332	294.2	\$19,220,657	\$14,858,156	\$4,362,501
SCHOOLCRAFT	\$38,677	364.7	\$14,105,241	\$10,981,301	\$3,123,940
WASHTENAW	\$58,097	382.4	\$22,217,400	\$17,522,930	\$4,694,470
WAYNE COUNTY	\$39,191	413.0	\$16,186,033	\$12,316,752	\$3,869,281
GROUP 4					
LANSING	\$36,242	692.5	\$25,098,692	\$19,595,303	\$5,503,389
MACOMB	\$45,287	656.6	\$29,734,019	\$23,249,537	\$6,484,482
OAKLAND	\$46,933	736.4	\$34,563,693	\$26,531,253	\$8,032,440
STATE AGGREGATE	\$46,053	7,320.4	\$337,127,496	\$259,134,329	\$77,993,167

FTE on sabbatical leave included.

TABLE 43
COMPENSATION PER NON-INSTRUCTIONAL FTE
2000-01

	COMPENSATION / NON-INSTRUCTIONAL FTE	NON- INSTRUCTIONAL FTE	---NON-INSTRUCTIONAL FTE COMPENSATION---		
			TOTAL	SALARIES	FRINGE BENEFITS
GROUP 1					
ALPENA	\$47,444	58.3	\$2,763,616	\$1,990,284	\$773,332
BAY DE NOC	\$49,122	64.5	\$3,168,382	\$2,315,354	\$853,028
GLEN OAKS	\$50,191	50.6	\$2,537,137	\$1,842,218	\$694,919
GOGEIC	\$55,368	35.1	\$1,943,984	\$1,387,419	\$556,565
KIRTLAND	\$47,333	78.4	\$3,710,870	\$2,670,055	\$1,040,815
MID MICHIGAN	\$52,018	60.4	\$3,142,898	\$2,306,792	\$836,106
MONTCALM	\$45,377	59.0	\$2,679,068	\$1,920,794	\$758,274
NORTH CENTRAL	\$51,449	52.7	\$2,710,350	\$1,959,354	\$750,996
WEST SHORE	\$52,232	61.1	\$3,189,817	\$2,308,950	\$880,867
GROUP 2					
JACKSON	\$46,207	144.0	\$6,653,744	\$4,717,289	\$1,936,455
KELLOGG	\$55,285	160.1	\$8,851,644	\$6,621,404	\$2,230,240
LAKE MICHIGAN	\$51,146	143.2	\$7,322,640	\$5,259,793	\$2,062,847
MONROE	\$53,336	121.6	\$6,485,659	\$4,680,999	\$1,804,660
MUSKEGON	\$46,867	143.9	\$6,742,351	\$4,904,769	\$1,837,582
NORTHWESTERN	\$56,034	162.2	\$9,090,904	\$6,512,309	\$2,578,595
ST. CLAIR	\$51,260	156.9	\$8,040,611	\$5,942,940	\$2,097,671
SOUTHWESTERN	\$40,039	98.6	\$3,947,468	\$3,020,220	\$927,248
GROUP 3					
DELTA	\$45,423	324.5	\$14,741,000	\$11,252,745	\$3,488,255
GRAND RAPIDS	\$54,169	371.2	\$20,105,365	\$14,384,746	\$5,720,619
HENRY FORD	\$78,897	207.6	\$16,382,256	\$11,854,143	\$4,528,113
KALAMAZOO VALLEY	\$45,516	230.1	\$10,470,898	\$7,531,712	\$2,939,186
MOTT	\$44,992	346.3	\$15,582,387	\$10,419,958	\$5,162,429
SCHOOLCRAFT	\$54,872	304.5	\$16,708,490	\$12,770,134	\$3,938,356
WASHTENAW	\$52,030	360.3	\$18,748,618	\$13,956,499	\$4,792,119
WAYNE COUNTY	\$57,029	338.0	\$19,275,850	\$14,667,947	\$4,607,903
GROUP 4					
LANSING	\$42,380	607.1	\$25,727,066	\$19,965,885	\$5,761,181
MACOMB	\$52,533	559.6	\$29,395,165	\$21,593,655	\$7,801,510
OAKLAND	\$67,627	537.5	\$36,346,908	\$27,297,353	\$9,049,555
STATE AGGREGATE	\$52,503	5,837.1	\$306,465,146	\$226,055,720	\$80,409,426

FTE on sabbatical leave included.

**TABLE 44
PHYSICAL PLANT EXPENDITURES
2000-01**

	COST PER SQUARE FOOT	PHYSICAL PLANT COST LESS ENERGY	SQUARE FEET
GROUP 1			
ALPENA	\$2.15	\$875,067	407,432
BAY DE NOC	\$2.69	\$880,052	327,544
GLEN OAKS	\$3.98	\$600,845	151,000
GOGEBIC	\$2.28	\$472,515	207,520
KIRTLAND	\$3.97	\$998,456	251,194
MID MICHIGAN	\$3.03	\$744,426	245,672
MONTCALM	\$4.27	\$795,617	186,480
NORTH CENTRAL	\$3.08	\$566,391	183,812
WEST SHORE	\$4.10	\$823,145	200,753
GROUP 2			
JACKSON	\$5.58	\$2,896,717	519,461
KELLOGG	\$4.74	\$2,436,759	514,478
LAKE MICHIGAN	\$4.66	\$2,425,025	520,071
MONROE	\$5.48	\$1,788,412	326,636
MUSKEGON	\$4.30	\$1,354,303	314,954
NORTHWESTERN	\$3.00	\$2,063,475	687,899
ST. CLAIR	\$4.12	\$1,682,055	408,700
SOUTHWESTERN	\$3.29	\$1,142,871	346,883
GROUP 3			
DELTA	\$4.25	\$3,803,599	894,636
GRAND RAPIDS	\$4.71	\$5,734,089	1,218,250
HENRY FORD	\$6.26	\$5,245,453	837,349
KALAMAZOO VALLEY	\$4.24	\$2,219,511	523,837
MOTT	\$5.30	\$4,185,469	789,281
SCHOOLCRAFT	\$9.38	\$5,137,138	547,866
WASHTENAW	\$7.70	\$5,521,190	717,086
WAYNE COUNTY	\$3.71	\$3,811,020	1,027,694
GROUP 4			
LANSING	\$3.73	\$4,289,367	1,151,123
MACOMB	\$4.95	\$7,282,740	1,472,669
OAKLAND	\$5.91	\$10,505,340	1,776,868
STATE AGGREGATE	\$4.79	\$80,281,047	16,757,148

Capital expenditures included.

TABLE 45
ENERGY COST PER CUBIC FOOT AND AVERAGE CEILING HEIGHT
2000-01

	ENERGY EXPENDITURES	CUBIC FEET	ENERGY COST PER CUBIC FOOT	AVERAGE CEILING HEIGHT
GROUP 1				
ALPENA	\$370,128	7,572,411	\$0.0489	18.59
BAY DE NOC	\$338,936	4,260,479	\$0.0796	13.01
GLEN OAKS	\$209,278	1,750,800	\$0.1195	11.59
GOGEBIC	\$175,204	3,609,805	\$0.0485	17.39
KIRTLAND	\$226,177	3,397,542	\$0.0666	13.53
MID MICHIGAN	\$286,579	3,248,697	\$0.0882	13.22
MONTCALM	\$264,996	2,999,977	\$0.0883	16.09
NORTH CENTRAL	\$125,816	2,167,425	\$0.0580	11.79
WEST SHORE	\$213,727	2,940,416	\$0.0727	14.65
GROUP 2				
JACKSON	\$326,300	8,799,224	\$0.0371	16.94
KELLOGG	\$488,529	7,049,563	\$0.0693	13.70
LAKE MICHIGAN	\$654,361	10,064,564	\$0.0650	19.35
MONROE	\$576,517	5,054,014	\$0.1141	15.47
MUSKEGON	\$244,346	5,028,673	\$0.0486	15.97
NORTHWESTERN	\$591,678	10,356,915	\$0.0571	15.06
ST. CLAIR	\$461,822	6,107,400	\$0.0756	14.94
SOUTHWESTERN	\$482,758	5,693,795	\$0.0848	16.41
GROUP 3				
DELTA	\$1,351,088	13,484,294	\$0.1002	15.07
GRAND RAPIDS	\$1,706,950	18,944,301	\$0.0901	15.55
HENRY FORD	\$1,018,270	11,840,027	\$0.0860	14.14
KALAMAZOO VALLEY	\$963,800	8,063,643	\$0.1195	15.39
MOTT	\$1,298,433	10,455,216	\$0.1242	13.25
SCHOOLCRAFT	\$890,915	9,021,694	\$0.0988	16.47
WASHTENAW	\$1,560,103	11,186,215	\$0.1395	15.60
WAYNE COUNTY	\$1,638,794	15,963,563	\$0.1027	15.53
GROUP 4				
LANSING	\$1,147,121	13,286,766	\$0.0863	11.54
MACOMB	\$3,094,031	23,152,890	\$0.1336	15.72
OAKLAND	\$2,840,708	25,456,327	\$0.1116	14.33
STATE AGGREGATE	\$23,547,365	250,956,636	\$0.0938	14.98

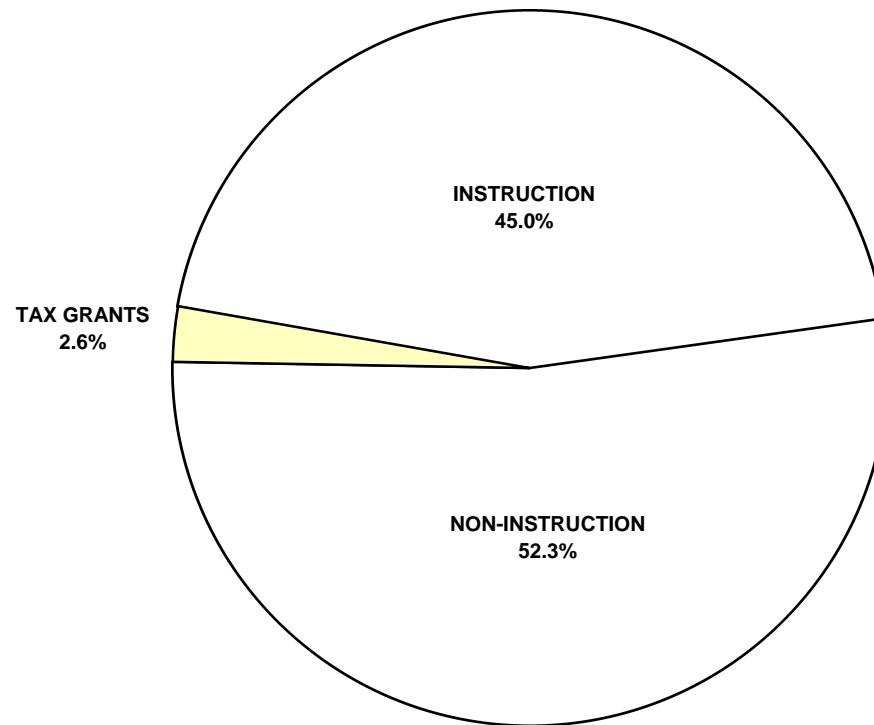
TABLE 46
PHYSICAL PLANT SIZE BY SQUARE FEET PER FYES
2000-01

	SQUARE FEET PER FYES	SQUARE FEET	FYES
GROUP 1			
ALPENA	363	407,432	1,122
BAY DE NOC	233	327,544	1,408
GLEN OAKS	154	151,000	980
GOGEBIC	318	207,520	652
KIRTLAND	343	251,194	732
MID MICHIGAN	178	245,672	1,384
MONTCALM	252	186,480	740
NORTH CENTRAL	173	183,812	1,065
WEST SHORE	265	200,753	757
GROUP 2			
JACKSON	188	519,461	2,764
KELLOGG	174	514,478	2,955
LAKE MICHIGAN	274	520,071	1,901
MONROE	177	326,636	1,841
MUSKEGON	129	314,954	2,436
NORTHWESTERN	273	687,899	2,522
ST. CLAIR	164	408,700	2,486
SOUTHWESTERN	203	346,883	1,712
GROUP 3			
DELTA	160	894,636	5,588
GRAND RAPIDS	161	1,218,250	7,578
HENRY FORD	121	837,349	6,904
KALAMAZOO VALLEY	109	523,837	4,808
MOTT	155	789,281	5,107
SCHOOLCRAFT	102	547,866	5,368
WASHTENAW	118	717,086	6,056
WAYNE COUNTY	231	1,027,694	4,449
GROUP 4			
LANSING	123	1,151,123	9,351
MACOMB	124	1,472,669	11,852
OAKLAND	122	1,776,868	14,613
STATE AGGREGATE	154	16,757,148	109,131

SECTION VI

2002-03 FUNDING FORMULA

**2002-03 GROSS NEED
\$834,944,842**

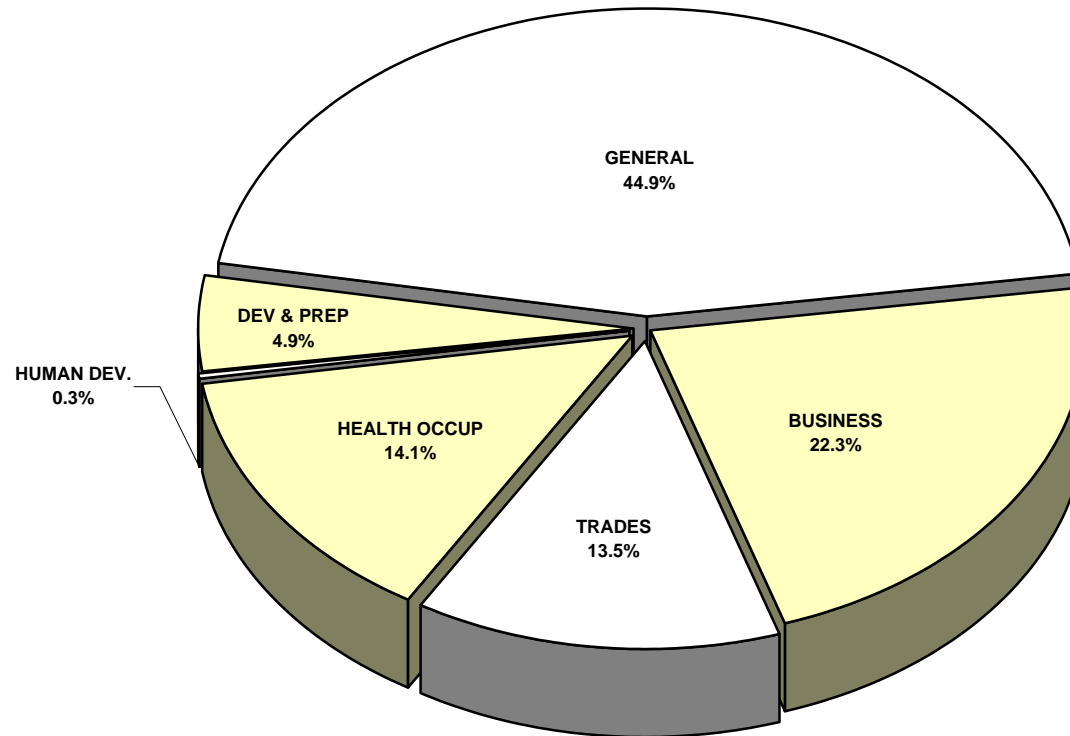


THE COMMUNITY COLLEGE FUNDING FORMULA

The Gross Target Need portion of the funding formula can be divided into three components: Instructional Need, Non-Instructional Need, and Tax Grants. The relative weight of each component is illustrated above.

For fiscal year 2002-03 gross need is \$834,944,842.

**2002-03 INSTRUCTIONAL NEED
\$375,990,131**



INSTRUCTIONAL NEED

Instructional Need is based on the state aggregate cost of instruction in six categories. Instructional expenditures are divided by contact hours to determine the cost per contact hour; this cost is multiplied by the college's actual contact hours (excluding those generated by prisoners) in each instructional category. Table 47 shows Instructional Need for each category. ACS 1.62, Personal Interest, is not included in the funding formula.

Instructional Need for fiscal year 2002-03 is \$375,990,131.

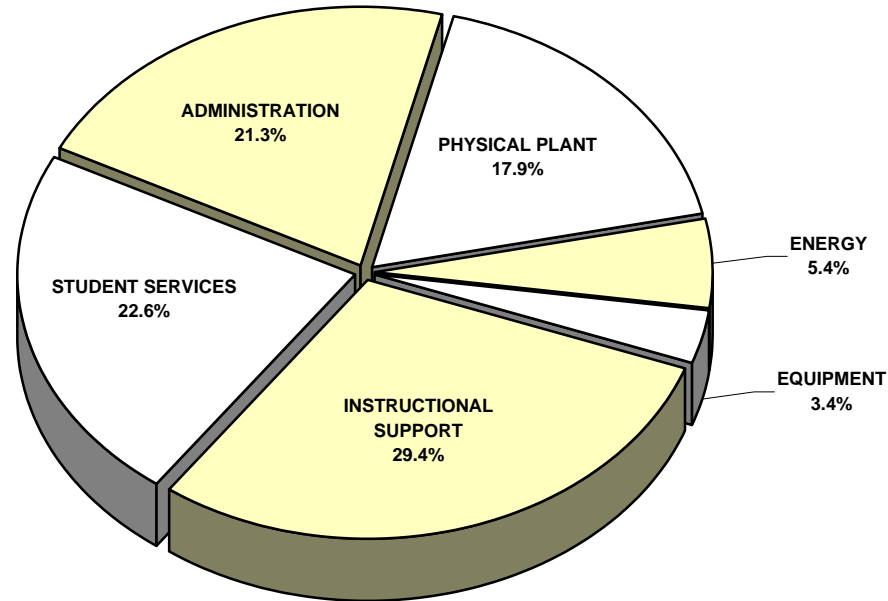
**TABLE 47
INSTRUCTIONAL NEED FOR
Fiscal Year 2002-03**

	1.1 GENERAL INSTRUCTION			1.2 BUSINESS INSTRUCTION			1.3 TRADES/TECHNICAL INSTRUCTION		
	CONTACT HOURS	EXPENDITURES PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	EXPENDITURES PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	EXPENDITURES PER CONTACT HOUR	TARGET NEED
ALPENA	383,385	\$6.15	\$1,951,430	109,767	\$6.99	\$643,235	112,669	\$7.85	\$903,605
BAY DE NOC	409,651	\$4.43	\$2,085,124	166,437	\$5.34	\$975,321	106,476	\$10.14	\$853,938
DELTA	1,857,374	\$6.07	\$9,454,034	609,075	\$5.66	\$3,569,180	274,511	\$8.72	\$2,201,578
GLEN OAKS	285,078	\$3.87	\$1,451,047	119,188	\$5.27	\$698,442	47,793	\$4.85	\$383,300
GOGEBIC	211,840	\$6.49	\$1,078,266	98,588	\$8.64	\$577,726	31,395	\$11.68	\$251,788
GRAND RAPIDS	2,405,272	\$5.72	\$12,242,834	927,411	\$7.43	\$5,434,628	459,285	\$8.50	\$3,683,466
HENRY FORD	1,875,941	\$6.48	\$9,548,540	607,954	\$6.99	\$3,562,610	696,862	\$6.77	\$5,588,833
JACKSON	1,063,230	\$5.59	\$5,411,841	317,659	\$5.66	\$1,861,482	152,472	\$9.12	\$1,222,825
KALAMAZOO VALLEY	1,615,344	\$4.07	\$8,222,101	709,822	\$4.21	\$4,159,557	239,607	\$6.33	\$1,921,648
KELLOGG	766,414	\$5.56	\$3,901,047	381,547	\$5.63	\$2,235,865	148,219	\$8.42	\$1,188,716
KIRTLAND	174,010	\$7.24	\$885,711	111,501	\$7.73	\$653,396	34,696	\$11.21	\$278,262
LAKE MICHIGAN	580,351	\$5.30	\$2,953,987	188,718	\$5.78	\$1,105,887	100,159	\$6.57	\$803,275
LANSING	2,723,523	\$4.75	\$13,862,732	1,420,756	\$4.87	\$8,325,630	627,636	\$9.34	\$5,033,641
MACOMB	3,649,852	\$3.89	\$18,577,747	1,804,763	\$4.56	\$10,575,911	1,009,660	\$6.18	\$8,097,473
MID MICHIGAN	429,786	\$3.65	\$2,187,611	234,405	\$3.86	\$1,373,613	41,351	\$7.46	\$331,635
MONROE	575,488	\$5.13	\$2,929,234	248,055	\$6.42	\$1,453,602	107,952	\$10.13	\$865,775
MONTCALM	210,559	\$5.47	\$1,071,745	116,672	\$7.75	\$683,698	37,092	\$6.73	\$297,478
MOTT	1,848,365	\$4.68	\$9,408,178	732,143	\$7.02	\$4,290,358	245,651	\$11.84	\$1,970,121
MUSKEGON	804,269	\$5.30	\$4,093,729	224,029	\$7.82	\$1,312,810	108,629	\$9.31	\$871,205
NORTH CENTRAL	377,001	\$4.68	\$1,918,935	135,841	\$5.43	\$796,028	8,691	\$13.65	\$69,702
NORTHWESTERN	844,095	\$4.70	\$4,296,444	300,859	\$6.36	\$1,763,034	113,458	\$19.49	\$909,933
OAKLAND	4,197,927	\$4.69	\$21,367,448	1,862,329	\$5.68	\$10,913,248	563,487	\$5.82	\$4,519,166
ST. CLAIR	696,274	\$5.02	\$3,544,035	340,732	\$5.56	\$1,996,690	88,589	\$7.70	\$710,484
SCHOOLCRAFT	1,712,467	\$4.23	\$8,716,457	803,618	\$5.08	\$4,709,201	121,070	\$7.73	\$970,981
SOUTHWESTERN	444,110	\$4.33	\$2,260,520	242,105	\$3.94	\$1,418,735	133,015	\$6.57	\$1,066,780
WASHTENAW	1,790,785	\$5.36	\$9,115,096	985,517	\$7.56	\$5,775,130	377,129	\$10.98	\$3,024,575
WAYNE COUNTY	919,349	\$9.59	\$4,679,486	387,632	\$8.99	\$2,271,524	300,540	\$5.67	\$2,410,331
WEST SHORE	281,364	\$4.87	\$1,432,143	99,309	\$6.20	\$581,951	50,398	\$8.11	\$404,192
STATE TOTAL	33,133,104	\$5.09	\$168,647,502	14,286,432	\$5.86	\$83,718,492	6,338,492	\$8.02	\$50,834,706

TABLE 47 (continued)
INSTRUCTIONAL NEED FOR
Fiscal Year 2002-03

	1.4 HEALTH OCCUPATIONS			1.5 DEVELOPMENTAL/PREPARATORY			1.61 HUMAN DEVELOPMENT			TARGET NEED INSTRUCTION
	CONTACT HOURS	EXPENDITURES PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	EXPENDITURES PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	EXPENDITURES PER CONTACT HOUR	TARGET NEED	
ALPENA	45,504	\$9.82	\$366,307	16,088	\$6.54	\$65,961	0	\$0.00	\$0	\$3,930,538
BAY DE NOC	95,724	\$7.97	\$770,578	30,080	\$8.87	\$123,328	1,944	\$6.87	\$13,355	\$4,821,644
DELTA	330,226	\$9.08	\$2,658,319	158,465	\$5.94	\$649,707	3,832	\$4.86	\$26,326	\$18,559,144
GLEN OAKS	70,030	\$8.73	\$563,742	40,623	\$6.52	\$166,554	997	\$54.30	\$6,849	\$3,269,934
GOGEBIC	39,573	\$8.46	\$318,563	9,696	\$7.61	\$39,754	0	\$0.00	\$0	\$2,266,097
GRAND RAPIDS	399,078	\$10.05	\$3,212,578	251,408	\$5.47	\$1,030,773	8,016	\$1.37	\$55,070	\$25,659,349
HENRY FORD	450,797	\$8.31	\$3,628,916	370,579	\$8.38	\$1,519,374	5,017	\$34.98	\$34,467	\$23,882,740
JACKSON	193,877	\$9.36	\$1,560,710	89,684	\$6.12	\$367,704	208	\$123.00	\$1,429	\$10,425,991
KALAMAZOO VALLEY	309,629	\$7.60	\$2,492,513	164,800	\$6.85	\$675,680	0	\$0.00	\$0	\$17,471,499
KELLOGG	260,535	\$10.21	\$2,097,307	141,530	\$6.29	\$580,273	7,225	\$0.22	\$49,636	\$10,052,844
KIRTLAND	80,910	\$7.08	\$651,326	42,096	\$6.42	\$172,594	0	\$0.00	\$0	\$2,641,289
LAKE MICHIGAN	173,190	\$7.17	\$1,394,180	118,191	\$1.04	\$484,583	0	\$0.00	\$0	\$6,741,912
LANSING	521,151	\$4.73	\$4,195,266	496,155	\$1.70	\$2,034,236	16,810	\$15.24	\$115,485	\$33,566,990
MACOMB	498,059	\$6.15	\$4,009,375	271,416	\$4.77	\$1,112,806	20,759	\$3.37	\$142,614	\$42,515,926
MID MICHIGAN	131,674	\$6.78	\$1,059,976	66,259	\$1.00	\$271,662	15	\$15.07	\$103	\$5,224,600
MONROE	111,828	\$7.98	\$900,215	47,355	\$4.48	\$194,156	5,997	\$3.28	\$41,199	\$6,384,181
MONTCALM	82,176	\$10.22	\$661,517	9,744	\$10.76	\$39,950	112	\$0.00	\$769	\$2,755,157
MOTT	346,692	\$11.90	\$2,790,871	169,547	\$3.73	\$695,143	2,047	\$2.31	\$14,063	\$19,168,734
MUSKEGON	176,408	\$9.80	\$1,420,084	178,391	\$4.62	\$731,403	5,674	\$1.81	\$38,980	\$8,468,211
NORTH CENTRAL	75,222	\$6.76	\$605,537	44,472	\$2.23	\$182,335	896	\$2.19	\$6,156	\$3,578,693
NORTHWESTERN	85,906	\$11.31	\$691,543	103,738	\$3.46	\$425,326	5,789	\$2.33	\$39,770	\$8,126,050
OAKLAND	659,766	\$6.73	\$5,311,116	704,650	\$1.61	\$2,889,065	30,101	\$3.14	\$206,794	\$45,206,837
ST. CLAIR	209,611	\$7.20	\$1,687,369	58,701	\$5.34	\$240,674	5,646	\$1.85	\$38,788	\$8,218,040
SCHOOLCRAFT	247,920	\$7.95	\$1,995,756	256,270	\$4.39	\$1,050,707	18,272	\$3.06	\$125,529	\$17,568,631
SOUTHWESTERN	135,271	\$4.73	\$1,088,932	107,947	\$3.18	\$442,583	0	\$0.00	\$0	\$6,277,550
WASHTENAW	308,001	\$7.89	\$2,479,408	369,028	\$2.45	\$1,513,015	3,765	\$45.77	\$25,866	\$21,933,090
WAYNE COUNTY	497,062	\$9.21	\$4,001,349	143,103	\$5.68	\$586,722	44,914	\$6.28	\$308,559	\$14,257,971
WEST SHORE	57,149	\$8.27	\$460,049	33,696	\$7.21	\$138,154	0	\$0.00	\$0	\$3,016,489
STATE TOTAL	6,592,969	\$8.05	\$53,073,402	4,493,712	\$4.10	\$18,424,222	188,036	\$6.87	\$1,291,807	\$375,990,131

2002-03 NON INSTRUCTIONAL NEED
\$436,991,837



Non Instructional Need (Table 48) is based on expenditures in six categories. Instructional Support and Equipment Need are both predicated on Instructional Need. Each institution's actual expenditures for Instructional Support as a percent of Instructional Need is computed, and the statewide aggregated percentage is multiplied by each college's Instructional Need. Equipment Need is determined by multiplying each institution's Instructional Need by four percent.

Student Services Need is based on the actual cost of providing Student Services (less expenditures for athletics) per headcount. Headcount is based on an annual unduplicated student count. The state aggregated cost per student is multiplied by the college's actual headcount and an additional \$25 per student receiving Pell grants determine Student Services Need. Institutional Administration Need is dependent on the size of the institution, as defined by fiscal year equated students, and the average proportion Institutional Administration costs are of general fund expenditures. Need is determined by taking the average proportion of actual general fund expenditures, in each size category.

Physical Plant Need is determined by computing the average cost (physical plant expenditures less energy expenditures) per square foot. The average cost per square foot is multiplied by the institution's actual square feet. Table 46 indicates each institution's physical plant cost per square foot. Energy Need is determined similarly. Each college's actual area or cubic feet is multiplied by the average energy expenditure per cubic foot for the system.

TABLE 48
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2002-03

	TARGET NEED INSTRUCTION	INSTRUCTIONAL SUPPORT EXPENDITURES	SUPPORT AS % NEED	INSTRUCTIONAL SUPPORT TARGET NEED	STUDENT SERVICES LESS ATHLETICS	UNDUPLICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL RECIPIENT	STUDENT SERVICES NEED
ALPENA	\$3,930,538	\$867,428	22.1%	\$1,344,244	\$987,178	2,779	\$355	607	\$665,461
BAY DE NOC	\$4,821,644	\$1,386,903	28.8%	\$1,649,002	\$898,785	5,175	\$174	853	\$1,232,275
DELTA	\$18,559,144	\$5,201,046	28.0%	\$6,347,227	\$5,236,380	16,240	\$322	2,475	\$3,862,035
GLEN OAKS	\$3,269,934	\$700,162	21.4%	\$1,118,317	\$1,007,142	3,777	\$267	430	\$894,568
GOGEBIC	\$2,266,097	\$577,767	25.5%	\$775,005	\$850,044	1,751	\$485	424	\$420,334
GRAND RAPIDS	\$25,659,349	\$7,584,611	29.6%	\$8,775,497	\$4,723,343	19,845	\$238	2,603	\$4,708,805
HENRY FORD	\$23,882,740	\$7,042,026	29.5%	\$8,167,897	\$5,681,850	25,158	\$226	3,256	\$5,968,372
JACKSON	\$10,425,991	\$2,432,850	23.3%	\$3,565,689	\$2,205,860	10,342	\$213	1,204	\$2,450,128
KALAMAZOO VALLEY	\$17,471,499	\$3,960,977	22.7%	\$5,975,253	\$3,033,619	18,086	\$168	1,793	\$4,276,949
KELLOGG	\$10,052,844	\$4,579,880	45.6%	\$3,438,073	\$2,496,412	16,475	\$152	1,387	\$3,889,825
KIRTLAND	\$2,641,289	\$1,976,330	74.8%	\$903,321	\$1,304,538	2,572	\$507	583	\$616,423
LAKE MICHIGAN	\$6,741,912	\$2,542,881	37.7%	\$2,305,734	\$1,929,918	7,231	\$267	1,011	\$1,717,329
LANSING	\$33,566,990	\$15,865,726	47.3%	\$11,479,911	\$7,333,282	34,051	\$215	3,239	\$8,048,909
MACOMB	\$42,515,926	\$10,708,724	25.2%	\$14,540,447	\$9,078,096	46,418	\$196	1,813	\$10,907,137
MID MICHIGAN	\$5,224,600	\$777,576	14.9%	\$1,786,813	\$1,273,632	4,740	\$269	780	\$1,128,660
MONROE	\$6,384,181	\$2,608,418	40.9%	\$2,183,390	\$2,303,799	7,362	\$313	668	\$1,739,408
MONTCALM	\$2,755,157	\$1,189,668	43.2%	\$942,264	\$1,004,436	3,645	\$276	502	\$865,480
MOTT	\$19,168,734	\$5,279,594	27.5%	\$6,555,707	\$5,010,339	17,299	\$290	2,901	\$4,120,491
MUSKEGON	\$8,468,211	\$2,921,974	34.5%	\$2,896,128	\$2,455,108	8,833	\$278	971	\$2,091,197
NORTH CENTRAL	\$3,578,693	\$1,011,968	28.3%	\$1,223,913	\$1,159,844	3,106	\$373	560	\$740,804
NORTHWESTERN	\$8,126,050	\$4,879,514	60.0%	\$2,779,109	\$2,408,406	12,789	\$188	1,016	\$3,018,026
OAKLAND	\$45,206,837	\$13,771,275	30.5%	\$15,460,738	\$10,055,671	54,374	\$185	2,865	\$12,795,141
ST. CLAIR	\$8,218,040	\$3,852,557	46.9%	\$2,810,570	\$2,169,487	9,098	\$238	935	\$2,152,307
SCHOOLCRAFT	\$17,568,631	\$8,412,325	47.9%	\$6,008,472	\$4,317,953	32,161	\$134	1,291	\$7,557,949
SOUTHWESTERN	\$6,277,550	\$1,237,580	19.7%	\$2,146,922	\$2,084,466	5,820	\$358	949	\$1,385,605
WASHTENAW	\$21,933,090	\$6,983,035	31.8%	\$7,501,117	\$8,210,197	25,855	\$318	2,189	\$6,104,795
WAYNE COUNTY	\$14,257,971	\$9,503,083	66.7%	\$4,876,226	\$7,537,255	19,479	\$387	3,375	\$4,642,461
WEST SHORE	\$3,016,489	\$814,527	27.0%	\$1,031,639	\$769,339	2,961	\$260	371	\$702,149
STATE TOTAL	\$375,990,131	\$128,670,405	34.2%	\$128,588,625	\$97,526,379	417,422	\$234	41,051	\$98,703,023

TABLE 48 (continued)
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2002-03

	FYES	GENERAL FUND EXPENDITURES	ADM. NEED FYES < 2500	ADM. NEED FYES >= 2500 FYES < 6000	ADM. NEED FYES >= 6000	TARGET NEED ADMINISTRATION
ALPENA	1,122	\$9,223,213	\$1,392,705	\$0	\$0	\$1,392,705
BAY DE NOC	1,408	\$10,011,263	\$1,511,701	\$0	\$0	\$1,511,701
DELTA	5,588	\$41,875,420	\$0	\$4,648,172	\$0	\$4,648,172
GLEN OAKS	980	\$7,186,619	\$1,085,179	\$0	\$0	\$1,085,179
GOGEBIC	652	\$6,092,040	\$919,898	\$0	\$0	\$919,898
GRAND RAPIDS	7,578	\$57,487,127	\$0	\$0	\$5,633,738	\$5,633,738
HENRY FORD	6,904	\$53,560,224	\$0	\$0	\$5,248,902	\$5,248,902
JACKSON	2,764	\$22,909,141	\$0	\$2,542,915	\$0	\$2,542,915
KALAMAZOO VALLEY	4,808	\$29,184,005	\$0	\$3,239,425	\$0	\$3,239,425
KELLOGG	2,955	\$23,965,649	\$0	\$2,660,187	\$0	\$2,660,187
KIRTLAND	732	\$9,454,424	\$1,427,618	\$0	\$0	\$1,427,618
LAKE MICHIGAN	1,901	\$17,580,022	\$2,654,583	\$0	\$0	\$2,654,583
LANSING	9,351	\$67,783,102	\$0	\$0	\$6,642,744	\$6,642,744
MACOMB	11,852	\$73,174,387	\$0	\$0	\$7,171,090	\$7,171,090
MID MICHIGAN	1,384	\$8,790,689	\$1,327,394	\$0	\$0	\$1,327,394
MONROE	1,841	\$16,398,771	\$2,476,214	\$0	\$0	\$2,476,214
MONTCALM	740	\$7,878,286	\$1,189,621	\$0	\$0	\$1,189,621
MOTT	5,107	\$43,925,055	\$0	\$4,875,681	\$0	\$4,875,681
MUSKEGON	2,436	\$19,031,818	\$2,873,805	\$0	\$0	\$2,873,805
NORTH CENTRAL	1,065	\$7,349,443	\$1,109,766	\$0	\$0	\$1,109,766
NORTHWESTERN	2,522	\$23,303,489	\$0	\$2,586,687	\$0	\$2,586,687
OAKLAND	14,613	\$88,400,065	\$0	\$0	\$8,663,206	\$8,663,206
ST. CLAIR	2,486	\$19,417,857	\$2,932,096	\$0	\$0	\$2,932,096
SCHOOLCRAFT	5,368	\$39,746,591	\$0	\$4,411,872	\$0	\$4,411,872
SOUTHWESTERN	1,712	\$12,102,255	\$1,827,441	\$0	\$0	\$1,827,441
WASHTENAW	6,056	\$54,109,749	\$0	\$0	\$5,302,755	\$5,302,755
WAYNE COUNTY	4,449	\$50,316,932	\$0	\$5,585,179	\$0	\$5,585,179
WEST SHORE	757	\$7,231,554	\$1,091,965	\$0	\$0	\$1,091,965
STATE TOTAL	109,131	\$827,489,190	\$23,819,986	\$30,550,118	\$38,662,435	\$93,032,539

TABLE 48 (continued)
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2002-03

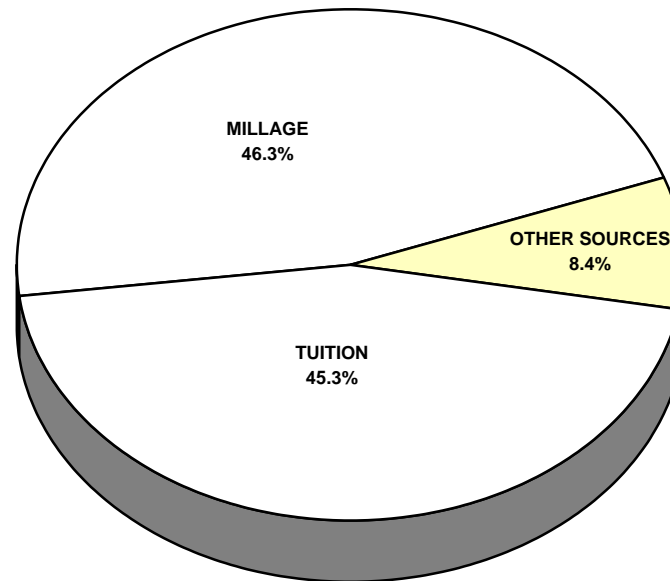
	PHYSICAL PLANT EXPENDITURES LESS ENERGY	SQUARE FEET	COST PER SQUARE FOOT	PHYSICAL PLANT NEED	ENERGY EXPENDITURES	CUBIC FEET	COST PER CUBIC FOOT	ENERGY NEED	EQUIPMENT NEED 4% INSTR. NEED	NON INSTRUCTIONAL NEED
ALPENA	\$844,072	407,432	\$2.07	\$1,898,633	\$370,128	7,572,411	\$0.0489	\$710,292	\$157,222	\$6,168,557
BAY DE NOC	\$880,052	327,544	\$2.69	\$1,526,355	\$338,936	4,260,479	\$0.0796	\$399,633	\$192,866	\$6,511,832
DELTA	\$3,667,103	894,636	\$4.10	\$4,169,004	\$1,351,088	13,484,294	\$0.1002	\$1,264,827	\$742,366	\$21,033,631
GLEN OAKS	\$601,116	151,000	\$3.98	\$703,660	\$209,278	1,750,800	\$0.1195	\$164,225	\$130,797	\$4,096,746
GOGEBIC	\$472,515	207,520	\$2.28	\$967,043	\$175,204	3,609,805	\$0.0485	\$338,600	\$90,644	\$3,511,524
GRAND RAPIDS	\$5,703,576	1,218,250	\$4.68	\$5,677,045	\$1,706,950	18,944,301	\$0.0901	\$1,776,975	\$1,026,374	\$27,598,434
HENRY FORD	\$5,005,672	837,349	\$5.98	\$3,902,046	\$1,018,270	11,840,027	\$0.0860	\$1,110,595	\$955,310	\$25,353,122
JACKSON	\$2,861,888	519,461	\$5.51	\$2,420,688	\$326,300	8,799,224	\$0.0371	\$825,367	\$417,040	\$12,221,827
KALAMAZOO VALLEY	\$2,195,164	523,837	\$4.19	\$2,441,080	\$963,800	8,063,643	\$0.1195	\$756,370	\$698,860	\$17,387,937
KELLOGG	\$2,212,454	514,478	\$4.30	\$2,397,467	\$488,529	7,049,563	\$0.0693	\$661,249	\$402,114	\$13,448,915
KIRTLAND	\$956,111	251,194	\$3.81	\$1,170,564	\$226,177	3,397,542	\$0.0666	\$318,689	\$105,652	\$4,542,267
LAKE MICHIGAN	\$2,156,600	520,071	\$4.15	\$2,423,531	\$654,361	10,064,564	\$0.0650	\$944,056	\$269,676	\$10,314,909
LANSING	\$4,274,378	1,151,123	\$3.71	\$5,364,233	\$1,147,121	13,286,766	\$0.0863	\$1,246,299	\$1,342,680	\$34,124,776
MACOMB	\$7,275,062	1,472,669	\$4.94	\$6,862,638	\$3,094,031	23,152,890	\$0.1336	\$2,171,741	\$1,700,637	\$43,353,690
MID MICHIGAN	\$738,030	245,672	\$3.00	\$1,144,832	\$286,579	3,248,697	\$0.0882	\$304,728	\$208,984	\$5,901,411
MONROE	\$1,754,912	326,636	\$5.37	\$1,522,124	\$576,517	5,054,014	\$0.1141	\$474,067	\$255,367	\$8,650,570
MONTCALM	\$774,495	186,480	\$4.15	\$868,997	\$264,996	2,999,977	\$0.0883	\$281,398	\$110,206	\$4,257,966
MOTT	\$4,185,469	789,281	\$5.30	\$3,678,049	\$1,298,433	10,455,216	\$0.1242	\$980,699	\$766,749	\$20,977,376
MUSKEGON	\$1,346,110	314,954	\$4.27	\$1,467,686	\$244,346	5,028,673	\$0.0486	\$471,690	\$338,728	\$10,139,234
NORTH CENTRAL	\$496,465	183,812	\$2.70	\$856,564	\$125,816	2,167,425	\$0.0580	\$203,304	\$143,148	\$4,277,499
NORTHWESTERN	\$2,025,506	687,899	\$2.94	\$3,205,609	\$591,678	10,356,915	\$0.0571	\$971,479	\$325,042	\$12,885,952
OAKLAND	\$10,045,874	1,776,868	\$5.65	\$8,280,205	\$2,840,708	25,456,327	\$0.1116	\$2,387,803	\$1,808,273	\$49,395,366
ST. CLAIR	\$1,665,817	408,700	\$4.08	\$1,904,542	\$461,822	6,107,400	\$0.0756	\$572,874	\$328,722	\$10,701,111
SCHOOLCRAFT	\$5,128,676	547,866	\$9.36	\$2,553,056	\$890,915	9,021,694	\$0.0988	\$846,235	\$702,745	\$22,080,329
SOUTHWESTERN	\$1,139,425	346,883	\$3.28	\$1,616,475	\$482,758	5,693,795	\$0.0848	\$534,078	\$251,102	\$7,761,623
WASHTENAW	\$5,104,744	717,086	\$7.12	\$3,341,621	\$1,560,103	11,186,215	\$0.1395	\$1,049,267	\$877,324	\$24,176,879
WAYNE COUNTY	\$3,772,723	1,027,694	\$3.67	\$4,789,054	\$1,638,794	15,963,563	\$0.1027	\$1,497,382	\$570,319	\$21,960,621
WEST SHORE	\$801,468	200,753	\$3.99	\$935,509	\$213,727	2,940,416	\$0.0727	\$275,811	\$120,660	\$4,157,733
STATE TOTAL	\$78,085,477	16,757,148	\$4.66	\$78,088,310	\$23,547,365	250,956,636	\$0.0938	\$23,539,733	\$15,039,607	\$436,991,837

TABLE 49
TAX GRANTS FOR
Fiscal Year 2002-03

	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE	TAX GRANT
ALPENA	\$765,562	1,122	\$682	2.4787	0.550	\$751,011
BAY DE NOC	\$813,878	1,408	\$578	2.3511	0.550	\$1,022,982
DELTA	\$9,617,314	5,588	\$1,721	2.0427	0.550	\$547,065
GLEN OAKS	\$1,315,721	980	\$1,343	2.7559	0.550	\$299,684
GOGEBIC	\$314,836	652	\$483	2.8863	0.550	\$507,778
GRAND RAPIDS	\$15,803,094	7,578	\$2,085	1.8049	0.550	\$0
HENRY FORD	\$4,256,011	6,904	\$616	2.4915	0.550	\$4,871,808
JACKSON	\$3,022,214	2,764	\$1,093	1.1983	0.198	\$441,770
KALAMAZOO VALLEY	\$5,784,356	4,808	\$1,203	2.4102	0.550	\$1,840,502
KELLOGG	\$2,740,973	2,955	\$928	3.7106	0.550	\$1,578,118
KIRTLAND	\$2,081,566	732	\$2,844	2.2300	0.550	\$0
LAKE MICHIGAN	\$4,632,906	1,901	\$2,437	1.8481	0.550	\$0
LANSING	\$8,028,497	9,351	\$859	3.8926	0.550	\$5,348,772
MACOMB	\$22,702,422	11,852	\$1,915	1.4507	0.451	\$0
MID MICHIGAN	\$1,250,830	1,384	\$904	1.3202	0.320	\$440,941
MONROE	\$4,709,403	1,841	\$2,558	2.1980	0.550	\$0
MONTCALM	\$1,430,916	740	\$1,934	2.7989	0.550	\$0
MOTT	\$9,000,826	5,107	\$1,762	2.0172	0.550	\$384,812
MUSKEGON	\$3,244,251	2,436	\$1,332	2.2233	0.550	\$759,667
NORTH CENTRAL	\$1,847,701	1,065	\$1,735	2.1210	0.550	\$96,063
NORTHWESTERN	\$2,660,298	2,522	\$1,055	2.3487	0.550	\$1,170,712
OAKLAND	\$47,314,390	14,613	\$3,238	1.5952	0.550	\$0
ST. CLAIR	\$4,525,137	2,486	\$1,820	1.8941	0.550	\$108,017
SCHOOLCRAFT	\$11,169,194	5,368	\$2,081	1.8193	0.550	\$0
SOUTHWESTERN	\$1,268,555	1,712	\$741	2.6498	0.550	\$1,090,373
WASHTENAW	\$10,222,954	6,056	\$1,688	3.4921	0.550	\$702,799
WAYNE COUNTY	\$25,035,894	4,449	\$5,627	0.9995	0.000	\$0
WEST SHORE	\$1,732,417	757	\$2,289	3.1726	0.550	\$0
STATE TOTAL	\$207,292,116	109,131	\$1,899			\$21,962,874

NOTE: A tax equalization grant has been used to compensate colleges for a low tax base. In this case, tax revenue per FYES is equalized upward to a guaranteed level (the state average), if the college qualifies by levying additional millage beyond 1 mill (but not in excess of 1.55 mills).

2002-03 DEDUCTIONS
\$448,037,595



DEDUCTIONS

Once Gross Need has been determined, a number of deductions representing the institution's ability to generate revenue from tuition and fees, property taxes, and other sources reduce Gross Need to a Target Need amount.

The property tax deduction is based upon the amount of revenue generated by each college's taxable value on 1 mill of property tax. The tuition deduction compares a calculated tuition revenue based on actual in-district and out-of-district tuition rates and in-district and out-of-district credit hours with an imputed average tuition revenue based on the system average in-district rate, the system average out-of-district rate, and actual in-district and out-of-district credit hours. The lesser amount becomes the tuition deduction. Institutions with tuition rates above the system average are able to keep the additional revenue. The other revenue deduction is based on the percentage of total revenue obtained from other sources for all colleges. The average percentage for the system becomes the percentage of each college's total revenue to be deducted.

Table 50 indicates the property tax, tuition, and other revenue deductions for each college.

**TABLE 50
DEDUCTIONS FOR
Fiscal Year 2002-03**

	DEDUCT 1 MILL	IN DISTRICT CREDITS	OUT-OF- DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF- DISTRICT TUITION	AVERAGE TUITION REVENUE	IMPUTED TUITION REVENUE	TUITION DEDUCT (SMALLER)
ALPENA	(\$765,562)	20,057	14,758	\$58.00	\$86.00	\$2,256,669	\$2,432,494	(\$2,256,669)
BAY DE NOC	(\$813,878)	25,663	17,963	\$56.75	\$79.00	\$2,814,099	\$2,875,452	(\$2,814,099)
DELTA	(\$9,617,314)	147,726	25,487	\$61.40	\$84.00	\$9,989,208	\$11,211,284	(\$9,989,208)
GLEN OAKS	(\$1,315,721)	22,314	8,105	\$51.00	\$61.00	\$1,848,008	\$1,632,419	(\$1,632,419)
GOGEBIC	(\$314,836)	9,066	11,140	\$49.00	\$67.00	\$1,376,237	\$1,190,614	(\$1,190,614)
GRAND RAPIDS	(\$15,803,094)	177,572	57,335	\$60.00	\$88.00	\$14,135,276	\$15,699,800	(\$14,135,276)
HENRY FORD	(\$4,256,011)	47,145	166,904	\$55.00	\$92.00	\$15,841,916	\$17,948,143	(\$15,841,916)
JACKSON	(\$3,022,214)	53,573	32,117	\$55.00	\$73.00	\$5,445,664	\$5,291,056	(\$5,291,056)
KALAMAZOO VALLEY	(\$5,784,356)	106,732	42,335	\$45.25	\$79.75	\$9,123,676	\$8,205,839	(\$8,205,839)
KELLOGG	(\$2,740,973)	58,874	32,642	\$50.50	\$83.40	\$5,773,068	\$5,695,480	(\$5,695,480)
KIRTLAND	(\$2,081,566)	17,696	4,910	\$54.10	\$80.80	\$1,344,598	\$1,354,082	(\$1,344,598)
LAKE MICHIGAN	(\$4,632,906)	43,860	15,081	\$51.00	\$61.00	\$3,564,663	\$3,156,801	(\$3,156,801)
LANSING	(\$8,028,497)	184,989	104,912	\$50.00	\$79.00	\$18,326,712	\$17,537,498	(\$17,537,498)
MACOMB	(\$22,702,422)	312,075	55,348	\$56.00	\$84.00	\$21,222,493	\$22,125,432	(\$21,222,493)
MID MICHIGAN	(\$1,250,830)	16,948	25,917	\$54.25	\$88.00	\$2,978,562	\$3,200,125	(\$2,978,562)
MONROE	(\$4,709,403)	49,594	7,460	\$49.00	\$81.00	\$3,266,155	\$3,034,366	(\$3,034,366)
MONTCALM	(\$1,430,916)	16,756	6,221	\$54.74	\$83.98	\$1,398,447	\$1,439,663	(\$1,398,447)
MOTT	(\$9,000,826)	138,413	19,893	\$61.15	\$88.25	\$9,041,682	\$10,219,512	(\$9,041,682)
MUSKEGON	(\$3,244,251)	54,396	21,194	\$50.00	\$73.00	\$4,619,435	\$4,266,962	(\$4,266,962)
NORTH CENTRAL	(\$1,847,701)	13,569	19,444	\$48.40	\$75.20	\$2,280,639	\$2,118,928	(\$2,118,928)
NORTHWESTERN	(\$2,660,298)	37,949	40,301	\$56.00	\$93.25	\$5,256,275	\$5,883,212	(\$5,256,275)
OAKLAND	(\$47,314,390)	364,441	88,617	\$50.30	\$85.20	\$26,694,951	\$25,881,551	(\$25,881,551)
ST. CLAIR	(\$4,525,137)	58,941	18,107	\$61.00	\$90.00	\$4,618,237	\$5,225,031	(\$4,618,237)
SCHOOLCRAFT	(\$11,169,194)	102,098	64,339	\$55.00	\$82.00	\$10,627,765	\$10,891,188	(\$10,627,765)
SOUTHWESTERN	(\$1,268,555)	21,474	31,505	\$50.00	\$56.00	\$3,667,738	\$2,837,980	(\$2,837,980)
WASHTENAW	(\$10,222,954)	132,043	55,628	\$57.00	\$83.00	\$11,546,614	\$12,143,575	(\$11,546,614)
WAYNE COUNTY	(\$25,035,894)	125,135	12,796	\$54.00	\$70.00	\$7,760,774	\$7,653,010	(\$7,653,010)
WEST SHORE	(\$1,732,417)	20,451	2,965	\$54.50	\$84.75	\$1,337,991	\$1,365,863	(\$1,337,991)
STATE TOTAL	(\$207,292,116)	2,379,550	1,003,424	\$53.87	\$79.70			(\$202,912,336)

TABLE 50 (continued)
DEDUCTIONS FOR
Fiscal Year 2002-03

	TOTAL GF REVENUE	ALL OTHER SOURCES OF GF REVENUE	OTHER REV. % TOTAL	OTHER DEDUCT	TOTAL DEDUCTS
ALPENA	\$10,069,550	\$319,216	3.2%	(\$402,782)	(\$3,425,013)
BAY DE NOC	\$10,137,513	\$412,402	4.1%	(\$405,501)	(\$4,033,478)
DELTA	\$47,428,116	\$758,009	1.6%	(\$1,897,125)	(\$21,503,647)
GLEN OAKS	\$8,225,283	\$69,148	0.8%	(\$329,011)	(\$3,277,151)
GOGEBIC	\$6,834,997	\$189,371	2.8%	(\$273,400)	(\$1,778,850)
GRAND RAPIDS	\$60,640,000	\$2,689,633	4.4%	(\$2,425,600)	(\$32,363,970)
HENRY FORD	\$55,901,255	\$1,398,523	2.5%	(\$2,236,050)	(\$22,333,977)
JACKSON	\$24,788,214	\$1,571,402	6.3%	(\$991,529)	(\$9,304,799)
KALAMAZOO VALLEY	\$33,111,487	\$1,305,937	3.9%	(\$1,324,459)	(\$15,314,654)
KELLOGG	\$25,826,882	\$1,222,390	4.7%	(\$1,033,075)	(\$9,469,528)
KIRTLAND	\$9,960,006	\$607,713	6.1%	(\$398,400)	(\$3,824,564)
LAKE MICHIGAN	\$18,875,597	\$1,193,390	6.3%	(\$755,024)	(\$8,544,731)
LANSING	\$78,129,177	\$4,352,851	5.6%	(\$3,125,167)	(\$28,691,162)
MACOMB	\$90,107,783	\$4,149,376	4.6%	(\$3,604,311)	(\$47,529,226)
MID MICHIGAN	\$10,051,978	\$241,446	2.4%	(\$402,079)	(\$4,631,471)
MONROE	\$18,478,004	\$524,321	2.8%	(\$739,120)	(\$8,482,889)
MONTCALM	\$8,988,141	\$267,471	3.0%	(\$359,526)	(\$3,188,889)
MOTT	\$45,760,206	\$2,514,207	5.5%	(\$1,830,408)	(\$19,872,916)
MUSKEGON	\$21,313,130	\$666,756	3.1%	(\$852,525)	(\$8,363,738)
NORTH CENTRAL	\$9,026,833	\$167,897	1.9%	(\$361,073)	(\$4,327,702)
NORTHWESTERN	\$25,204,915	\$1,935,412	7.7%	(\$1,008,197)	(\$8,924,770)
OAKLAND	\$121,693,111	\$4,089,090	3.4%	(\$4,867,724)	(\$78,063,665)
ST. CLAIR	\$22,343,557	\$575,980	2.6%	(\$893,742)	(\$10,037,116)
SCHOOLCRAFT	\$47,586,873	\$1,600,466	3.4%	(\$1,903,475)	(\$23,700,434)
SOUTHWESTERN	\$14,534,010	\$549,561	3.8%	(\$581,360)	(\$4,687,895)
WASHTENAW	\$62,533,055	\$3,349,023	5.4%	(\$2,501,322)	(\$24,270,890)
WAYNE COUNTY	\$50,510,011	\$998,846	2.0%	(\$2,020,400)	(\$34,709,304)
WEST SHORE	\$7,768,948	\$343,398	4.4%	(\$310,758)	(\$3,381,166)
STATE TOTAL	\$945,828,632	\$38,063,235	4.0%	(\$37,833,143)	(\$448,037,595)

TABLE 51
MAJOR FORMULA COMPONENTS FOR
Fiscal Year 2002-03

	INSTRUCTIONAL NEED	NON INSTRUCTIONAL NEED	TAX GRANTS	GROSS FORMULA NEED	TOTAL DEDUCTS	FORMULA NET NEED
ALPENA	\$3,930,538	\$6,168,557	\$751,011	\$10,850,106	(\$3,425,013)	\$7,425,093
BAY DE NOC	\$4,821,644	\$6,511,832	\$1,022,982	\$12,356,458	(\$4,033,478)	\$8,322,980
DELTA	\$18,559,144	\$21,033,631	\$547,065	\$40,139,840	(\$21,503,647)	\$18,636,193
GLEN OAKS	\$3,269,934	\$4,096,746	\$299,684	\$7,666,364	(\$3,277,151)	\$4,389,213
GOGEBIC	\$2,266,097	\$3,511,524	\$507,778	\$6,285,399	(\$1,778,850)	\$4,506,549
GRAND RAPIDS	\$25,659,349	\$27,598,434	\$0	\$53,257,783	(\$32,363,970)	\$20,893,813
HENRY FORD	\$23,882,740	\$25,353,122	\$4,871,808	\$54,107,670	(\$22,333,977)	\$31,773,693
JACKSON	\$10,425,991	\$12,221,827	\$441,770	\$23,089,588	(\$9,304,799)	\$13,784,789
KALAMAZOO VALLEY	\$17,471,499	\$17,387,937	\$1,840,502	\$36,699,938	(\$15,314,654)	\$21,385,284
KELLOGG	\$10,052,844	\$13,448,915	\$1,578,118	\$25,079,877	(\$9,469,528)	\$15,610,349
KIRTLAND	\$2,641,289	\$4,542,267	\$0	\$7,183,556	(\$3,824,564)	\$3,358,992
LAKE MICHIGAN	\$6,741,912	\$10,314,909	\$0	\$17,056,821	(\$8,544,731)	\$8,512,090
LANSING	\$33,566,990	\$34,124,776	\$5,348,772	\$73,040,538	(\$28,691,162)	\$44,349,376
MACOMB	\$42,515,926	\$43,353,690	\$0	\$85,869,616	(\$47,529,226)	\$38,340,390
MID MICHIGAN	\$5,224,600	\$5,901,411	\$440,941	\$11,566,952	(\$4,631,471)	\$6,935,481
MONROE	\$6,384,181	\$8,650,570	\$0	\$15,034,751	(\$8,482,889)	\$6,551,862
MONTCALM	\$2,755,157	\$4,257,966	\$0	\$7,013,123	(\$3,188,889)	\$3,824,234
MOTT	\$19,168,734	\$20,977,376	\$384,812	\$40,530,922	(\$19,872,916)	\$20,658,006
MUSKEGON	\$8,468,211	\$10,139,234	\$759,667	\$19,367,112	(\$8,363,738)	\$11,003,374
NORTH CENTRAL	\$3,578,693	\$4,277,499	\$96,063	\$7,952,255	(\$4,327,702)	\$3,624,553
NORTHWESTERN	\$8,126,050	\$12,885,952	\$1,170,712	\$22,182,714	(\$8,924,770)	\$13,257,944
OAKLAND	\$45,206,837	\$49,395,366	\$0	\$94,602,203	(\$78,063,665)	\$16,538,538
ST. CLAIR	\$8,218,040	\$10,701,111	\$108,017	\$19,027,168	(\$10,037,116)	\$8,990,052
SCHOOLCRAFT	\$17,568,631	\$22,080,329	\$0	\$39,648,960	(\$23,700,434)	\$15,948,526
SOUTHWESTERN	\$6,277,550	\$7,761,623	\$1,090,373	\$15,129,546	(\$4,687,895)	\$10,441,651
WASHTENAW	\$21,933,090	\$24,176,879	\$702,799	\$46,812,768	(\$24,270,890)	\$22,541,878
WAYNE COUNTY	\$14,257,971	\$21,960,621	\$0	\$36,218,592	(\$34,709,304)	\$1,509,288
WEST SHORE	\$3,016,489	\$4,157,733	\$0	\$7,174,222	(\$3,381,166)	\$3,793,056
STATE TOTAL	\$375,990,131	\$436,991,837	\$21,962,874	\$834,944,842	(\$448,037,595)	\$386,907,247